

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Friday, November 29, 1985

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No. 29,792

How Texaco fell  
out with  
Wall Street, Page 15

## World news

## Business summary

## Guerrillas attack SA oil plants

Black guerrillas, believed to be members of the African National Congress, made a rocket assault on two strategic South African oil refineries in the coastal town of Durban on Tuesday. The attack, which followed a series of landmine explosions near the South African-Zimbabwean border, appears to be part of a stepped-up sabotage campaign by the ANC.

A decision to intensify the armed struggle against the South African regime was taken at the ANC congress last June, and the latest incidents indicate that this policy is now being put into effect. Page 3

## Ulster go-ahead

Irish Senate approved Anglo-Irish agreement on Northern Ireland by 37 to 16, the final parliamentary assent required for the two governments to put the accord into effect.

## Moscow aid to Cuba

The Soviet Union will send 50,000 tonnes of grain and 15,000 tonnes of building material to Cuba to cope with Hurricane Kate damage.

## Belgian coalition

Belgian Premier Wilfried Martens formed a centre-right coalition, pledged to continue the economic and social policies of his predecessor.

## Bank 'fraud'

Police in London said they had found evidence of fraud at Johnson Matthey Bankers (JMB) in a probe of the affairs of the bank which collapsed last year and was rescued by the Bank of England. Page 8

## EEC dust controls

Tough controls on asbestos dust emissions and waste disposal have been proposed by the European Community's executive committee.

## Policeman sentenced

Two Polish policemen were given jail terms by a court in Sopot, northern Poland, for giving information to underground Solidarity activists during martial law.

## No Aquino retrial

Philippine Supreme Court cleared the way for a verdict in the trial of 26 men accused of involvement in the murder of opposition leader Benigno Aquino by dismissing a petition calling for a new trial.

## Bokassa threat

Former emperor Jean-Bedel Bokassa said he would "tell all the secrets" if France did not grant him an exit visa and allow him to return home to the Central African Republic. Bokassa was deposed by French troops in 1977.

## Greek strike

Greece's 350,000 civil servants staged a 24-hour strike, which disrupted the Government, schools, hospitals, ports, airports and courts. At the same time air traffic controllers ended a four-day hunger strike in support of wage demands in which 120 people collapsed from exhaustion. Page 2

## Mail boycott ends

Finnish postal workers halted a two-week-old boycott of South African mail and telecommunications staff dropped plans to cut tele and telephone links.

## Bribery charge

Italian senator Dino Viola, chairman of the football club, is to be tried by football authorities for allegedly trying to bribe the referee in a European Cup winners' Cup match last year.

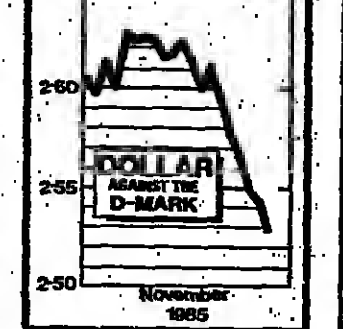
## Salvador strike ends

Some 15,000 Salvadoran civil servants went back to work after a 21-day strike over salary increases.

## BASF profits ahead by 33%

BASF, West German chemicals group, achieved a 33.6 per cent rise in pre-tax profit to DM 2,469m (\$969m) for the nine months to September and says recent US and European acquisitions will bring better results next year. Page 15

BRITAIN cleared way for sale of British Gas to private sector, the largest flotation in any stock market, but its draft legislation left many key issues about the gas industry unresolved. Page 14; The US Experience, Page 12



DOLLAR continued to fall in London, closing at DM 2.5385 (DM 2.542), Sfr 2.088 (Sfr 2.09) and FF 7.72 (FF 7.745). It improved, however, to FF 11.405 (FF 11.415). On Bank of England figures the dollar's exchange rate index fell to 126.5 from 128.0. Page 22

STERLING gained 30 points against the dollar in London to \$1.477. It also improved to Sfr 3.085 (Sfr 3.09) and FF 11.405 (FF 11.415). The pound's exchange rate index rose 6.1 to 80.8. Page 22

GOLD fell \$2.09 on the London bullion market to \$328.50 and was also down in Zurich at \$328.05. Page 26

TOKYO: Shares were driven lower by uncertainty over the outlook for interest rates. The Nikkei average shed 85.95 to 12,741.19. Page 34

LONDON: Stocks were hit by a burst of profit-taking around noon. The FT Ordinary share index edged 5.9 lower to 1,133.0, and the FT-SE 100 shed 8.7 to 1,433.3. Page 34

WALL STREET was closed for Thanksgiving. US mutual funds closed. Page 34

LAURA ASHLEY: Share issue of British fashion and design group was heavily oversubscribed, perhaps by 40 times, as would-be investors queued in London to hand in applications. Page 14

TORONTO-DOMINION, fifth largest Canadian bank, lifted fourth-quarter earnings to C\$109.9m (\$79m), or 77 cents a share, from C\$93.4m, or 67 cents, in the year-ago period.

ROYAL BANK of Scotland lifted full-year pre-tax profits by 27 per cent to £166.3m (\$244m). Lex, Page 14; Details, Page 22

DEUTSCHE BANK, West Germany's biggest bank, expects record operating profits this year of DM 3bn (\$1.2bn) for the parent company and DM 4bn for the group but does not propose to increase its dividend. Page 17

BMW, West German car and motorcycle maker, has increased its stake in Loewe Opta, electronics and television company, to 31 per cent. Page 15

SCANDINAVIAN Airlines System (SAS) achieved record turnover and profits in the year to September 30, with sales up 10 per cent at SKr 19.8bn (\$2.6bn) and earnings up 28 per cent at SKr 1.9bn. Page 14

UNION BANK of Switzerland, Swiss Bank Corporation and Credit Suisse, already active in the Zurich gold pool, announced the establishment of a joint silver fixing. Page 28

ANGLO AMERICAN Corporation, South African mining group, reported a 30 per cent increase in net profits to R432.4m (\$170.9m) for the six months to September.

## New US curbs on EEC steel puts pressure on UK

BY IVO DAWNAY IN BRUSSELS

PRESSURE on Britain to lift its block on a four-year EEC-US steel trade pact intensified markedly yesterday when Washington announced new restraints on European deliveries.

The US move came as clear retaliation for the Community's failure to endorse the agreement when foreign ministers discussed the question on Tuesday. Although nine member states were ready to sign the deal, the UK insisted on further time to consider provisions for semi-finished steel.

The European Commission was yesterday seeking details from Washington about the new measures against EEC exports now being imposed, but these efforts were hampered by the closure of US government offices for the Thanksgiving holiday.

It is understood that the American curbs involve the suspension forthwith of "immediate delivery" privileges that speed Community steel deliveries through customs procedures. There is also thought to be a new ceiling on tonnages of some steel products allowed into the US this year.

Officials of the European Commission said last night that it was believed these restraints were aimed specifically at semi-finished steel. But no figures were available as to the new ceilings imposed by the US, or whether further deliveries will be possible this year.

Brussels' reaction to the move has been to call again on Britain to endorse the pact. Mr Willy de Clercq, the External Relations Commissioner, is understood to have contacted the UK yesterday to warn that responsibility for any collapse of the tortuously negotiated pact would be laid firmly at London's door.

Britain remains concerned, however, that likely restrictions on sales of semi-finished products to the US next year will prevent it meeting its commitments. In particular, it fears that reduced allocations to the British Steel Corporation will mean the state-owned producer will be unable to fulfil a contract for 250,000 tonnes a year for Tuscaloosa Steel of Alabama, in which it holds a minority interest.

Last year, the UK's contribution

to EEC semi-finished steel exports to the US accounted for only 34,000 tonnes out of a total of about 850,000 tonnes.

Talks between Mr de Clercq and Mr Clayton Yentler, the US Trade Representative, this week established that a special allocation allowing deliveries of 200,000 tonnes could be made for the UK next year. But he also hinted that the main EEC ceiling might be fixed at 400,000 tonnes.

In that case, Britain's share of this tonnage would seem likely to fall substantially below its 34,000 tonnes, delivered in 1984, thereby suggesting that both the Tuscaloosa order and other contracts could not be filled in full by BSC.

The UK suggested this week that it could lift its reserve on the pact within a few days, but clarification was necessary on a number of aspects of the provisions for semi-finished products including the likelihood for which any ceilings on deliveries would be imposed.

EEC steel quotas, Page 2; Brussels regional aid for UK, Page 14

## Overture from US for European fighter stake

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT, IN LONDON

THE US has suggested to the four European countries developing the tactical fighter for the 1990s - the European Fighter Aircraft (EFA) - that it would like a small stake in that venture. The EFA might eventually involve production of over 800 aircraft, worth over \$20bn.

Mr Caspar Weinberger, US Defence Secretary, has written to his counterparts in the UK, West Germany, Italy and Spain to seek their views on his proposal.

His approach is understood to be similar to that made some weeks ago by President Francois Mitterrand of France, seeking a stake of 5 to 10 per cent in the EFA.

Although last summer France participated in discussions on the feasibility of the EFA, failure to agree led the UK, West Germany and Italy to go ahead alone, later being joined by Spain.

The four European ministers are considering their response. Although they take the US approach seriously, they are likely to ask Mr Weinberger for closer details of what he is seeking, and especially what the European countries would get in return.

Their response will be similar to that made to President Mitterrand. There is concern lest the French and US are merely seeking small stakes in EFA to gain access to advanced European aerospace technology at little cost to themselves, with little offered in return.

France is developing a rival to the EFA: the Rafale or Avion de Combat Experimental (ACE). The US is also planning an Advanced Tactical Fighter (ATF) for the 1990s.

The Rafale and ATF would differ in role and performance from the EFA but would be sufficiently close to compete with it for orders from uncommitted nations in Western Europe, such as Belgium, Denmark, the Netherlands and Norway, as well as elsewhere.

As a result, there are mixed feelings about both approaches. The general view is that the approaches are worth exploring but that with project definition of the EFA now

well under way, there should be no retreat from the four-nation plan for a multi-role air superiority and ground-support fighter.

Feeling is growing, especially in West Germany, that the existing US-German-Italian Panavia company building the Tornado multi-role combat aircraft should also take over the EFA, with Spain being brought into Panavia.

It is argued in the aerospace industries that many executives in the three Tornado countries are also working on the EFA and that it would waste time and money to create an entirely new organisation.

Defence officials involved, however, argue that Panavia will still have too much to do in the later 1980s and into the 1990s. Tornado development and production will continue, and demand will arise for exports and new versions, such as the Electronic Combat/Reconnaissance (ECR) model for West Germany and probably also Italy.

## Gemina sells Montedison stake

BY ALAN FRIEDMAN IN MILAN

GEMINA, the holding company, controlled by Fiat, Finelli and other leading Italian industrial companies, is to sell its controlling 17.1 per cent stake in the Montedison chemicals group, a block of shares valued at \$272m.

The buyers comprise the Varasi group, a maker of minisweepers and paint; clients of S.G. Warburg, the UK merchant bank; and a shareholders' group which includes the Ferruzzi agribusiness concern.

This deal - which was agreed by Fiat only this week - represents a seminal change in the balance of Italian industrial power. It comes only days after the settlement of the key issue in Italian finance, the struggle for control of Mediobanca, the merchant bank.

The departure of Gemina, which in 1981 acquired control of Montedison from the IRI and ENI state holding groups, marks the coming of age of Montedison as a restructured and less tightly controlled group. It is a personal triumph for Mr Mario Schimberni, the Montedison chairman, who incurred the wrath of the Agnelli and other

clients the identity of which has not been disclosed.

The remaining 1.8 per cent will go to a shareholders' group including Mr Raul Gardini, the Ferruzzi chairman, who is already the designated leader of a group of shareholders that controls a separate 10 per cent of Montedison.

The result of all these transactions is that in place of Gemina, which is 27 per cent controlled by the Agnelli family, a new group - Varasi, supported by Mr Gardini and others - will have the largest Montedison shareholding. A further 25 per cent of Montedison is held outside of Italy, mostly in the US.

Varasi, which sells minisweepers to the Italian navy and to other countries via its intermarine subsidiary in La Spezia, is to finance its 1.32bn share of the 1.687bn deal with bridging loans from a consortium of Italian banks, including Banca Commerciale Italiana, Nuovo Banco Ambrosiano and Banca Nazionale dell'Agricoltura.

Varasi will finance part of its acquisition of Gemina's stake in Montedison.

Gemina's 17.1 per cent shareholding will be split up in the following way:

● PAF, the listed Varasi family holding company which last year had turnover of 1.35bn, is to buy just under 12 per cent.

● Romak, the international securities arm of the S.G. Warburg group, will acquire 3.5 per cent on behalf of

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## Laing and Wimpey pull out of Saudi Arabia

By Joan Gray in London

TWO of Britain's biggest construction companies, John Laing and George Wimpey, have pulled out of Saudi Arabia and flown their staff home because of non-payment for work carried out by their joint-venture company with a local partner, Laing Wimpey Alreza.

The companies have completed contracts worth more than £112m (\$184m) over the last five years. But all their big projects - including a \$22m building programme for the Saudi Ministry of Health - have been completed, and their workload has been declining. The venture has announced no large new contracts since 1983 and has not been profitable for some time.

The move is a reflection of the economic crisis affecting Saudi Arabia, which is facing severe difficulties in adjusting to the impact of lower oil prices and curtailed production.

Wimpey's share price on the London Stock Exchange fell from 129p to 124p yesterday morning on the news but recovered to 129p. Laing's share price fell from 345p to 319p but closed at 324p.

Neither company will be drawn on the size of payments involved or on which contracts have created the problems.

The move follows the decision by two other British construction companies, Henry Boot and Sons and W. S. Fry, to put their joint venture in Saudi Arabia, Intry, into receivership earlier this year as a result of delayed payments on a £20m job which Intry was building in the country's capital, Riyadh.

Although both Laing and Wimpey have flown their staff home from Saudi Arabia, the withdrawal is not necessarily permanent, a Wimpey spokesman said.

"We had completed our contracts and had no work in hand, so we decided to withdraw our staff," he said.

The number of staff involved was not large, he added - two from Wimpey and a "couple of dozen from Laing".

Large contracts carried out by the companies include, for the Saudi Ministry of Health, a \$33m hospital at Al Jubail, completed in 1984, and hospitals at Al Bukayriyah and Al Midhah, costing \$42m and also completed in 1984.

The company has also built a \$13m embassy complex for the British Government and a \$3m Canadian embassy. All these have been completed, and the spokesman emphasised there were no problems outstanding with the large contracts.

## Brazil reforms tax and seeks cut in deficit

BY ANDREW WHITLEY IN RIO DE JANEIRO

THE BRAZILIAN Government yesterday announced extensive personal tax reforms and the creation of a social welfare programme aimed at improving the conditions of the most needy.

Simultaneously, it announced several measures to reduce the worryingly large public-sector deficit - officially estimated, on an operational basis, at 2.8 per cent of gross domestic product this year - to 0.5 per cent in 1986.

The long-awaited measures were announced personally by President Jose Sarney in a live television broadcast and then sent to Congress for approval. The Government hopes that will be obtained by December 5, when Congress breaks up for its long summer recess.

One unexpected element was the announcement by Mr Dilson Fumero, the Finance Minister, that foreign loans to Brazil will in future be exclusively directed by the Government to state companies to help them to roll over their forthcoming debt amortisations. Mr Fumero, however, gave no details of the measure.

Mr Sarney, expecting possible difficulties in Congress, made a special appeal to the country's politicians for their support in helping to

"build a great country, in the countryside and the towns."

Once approved by the legislature, the programme is to be submitted to the International Monetary Fund and foreign bank creditors for their information, as being the basis of Brazil's economic plans for 1986.

Among the measures signed by President Sarney yesterday was the official launch of a much discussed programme to sell off or reduce the Government's holding in a range of state-owned manufacturing companies.

The initial list of 17 enterprises includes share issues in Telebras, the federal telephone company; Petroquisa, the leading basic chemicals company; and Usiminas, part of the Siderbas steel holding group.

An issue of preferential, non-voting shares in Petrobras, the state oil monopoly, expected to raise over US\$400m, is to go to the market today. Five billion shares, representing 6 per cent of Petrobras's capital stock, is to be sold to the public in the largest such transaction yet undertaken in Brazil.

Continued on Page 14

Debt move unlikely to hit UK, Page 4

## Swire to sell 25% of Cathay Pacific

BY DAVID DODWELL IN HONG KONG

SWIRE PACIFIC yesterday announced plans to seek a public listing in Hong Kong for Cathay Pacific Airways, its highly profitable airline subsidiary, offering 25 per cent of the shares to the public. The offering is likely to be the largest yet mounted in Hong Kong and could raise about HK\$2.5bn (\$320m).

The offer has strong political overtones because of increasing pressure for the airline to establish itself as a locally controlled company ahead of 1997, when China regains sovereignty over Hong Kong from the UK.

It is also no coincidence that the announcement comes as a hearing begins next Monday of Hong Kong's Air Traffic Licensing Authority (ATLA) at which Cathay Pacific and two newly created local airlines compete for licences to operate several regional services from Hong Kong.

Caledonian Far East, a subsidiary of British Caledonian Airways and one of the contesting bidders, is expected to unveil details of prospective investors early next week.

It comes shortly after the announcement of plans by the government-controlled Singapore Airlines and Malaysian Airline System to offer shares to the public. British Airways is also in the process of being denationalised in the UK.

The share sale is planned for the first half of next year, with merchant banks Baring Brothers and Wardley acting as advisers and issuers.

Mr Michael Miles, chairman of Swire Pacific, said yesterday that the parent intended to maintain majority control of Cathay - which was founded in Hong Kong in 1946 - and would continue to manage it. At present, Swire Pacific owns a 70 per cent stake in Cathay, with the Hongkong and Shanghai Banking

Continued on Page 14

Lex, Page 14; SIA issue oversubscribed, Page 17

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Section III



## EUROPEAN NEWS

## Nato offer likely on troop cuts

By Patrick Blum in Vienna

NATO may soon make new proposals to break the deadlock at the Vienna talks on reducing conventional forces in Europe, according to officials in Vienna.

Intense consultations are taking place in Western capitals and at the Nato headquarters in Brussels in preparation for a Western response to Warsaw Pact proposals submitted last February, a Western official said yesterday.

After yesterday's weekly session of negotiations here, Mr John Karch, the Western spokesman, would not confirm or deny recent reports that Nato was about to make new proposals.

The 12-year-old talks have been deadlocked by dispute over the number of troops deployed in the region and over measures to verify compliance with an agreement.

"Nato's assessment is ongoing and you can appreciate that I cannot comment on the specifics of Allied consultations. The Eastern proposal of February 1985 is being given intensive scrutiny, assessment, analysis and study," Mr Karch said yesterday.

Western officials welcomed the joint statement made in Geneva by Mr Ronald Reagan, the US President, and Mr Mikhail Gorbachev, the Soviet leader, expressing the two sides' willingness to work for positive results at the Vienna talks.

Officials, however, stress that there were no immediate results from the Vienna talks from the summit.

Nevertheless, East Bloc officials suggested yesterday that a Nato response could be made next week. But they warned against the West introducing new elements in the negotiations which would further complicate the search for an agreement.

## French current account shows small surplus

By David Housheer in Paris

THE FRENCH current account registered a small surplus of FF20m (£18m) in the third quarter, thus reducing the deficit for the first nine months to FF2.6bn (£235m). On a seasonally adjusted basis, the deficit for the first three quarters has been cut to FF35m.

This overall improvement, however, comes with a warning: France's performance on the trade and services account, on revised seasonally adjusted figures, the trade deficit for the first nine months amounted to FF19.7bn. This was partly offset by a continuing strong surplus on tourist earnings.

## More Swiss trees sick or dying from pollution

MORE THAN a third of Switzerland's trees are sick or dying from pollution, a slight increase on a year ago, according to a government study released yesterday. AP reports from Bern.

Most of the damaging pollution is being generated in Switzerland by vehicles, industry and heating, said the study by the Federal Institute of Forestry Research.

The most affected areas were the southern cantons (states) of Valais and Grisons, where 50 per cent of all trees were affected. The 48 per cent damage rate in mountainous regions, where forests help to prevent avalanches and soil erosion, was also of concern.

In some Alpine regions, entire forests had disappeared, the report said.

Mr Walter Bosshard, director of the forestry institute, warned ear-

## EEC steel consumption may be increasing, says Commission

By Quentin Peel in Brussels

STEEL CONSUMPTION in the EEC in the first quarter of next year should equal or even exceed the level for the same quarter of 1985, the European Commission said yesterday, expressing cautious confidence in the state of the steel market.

The latest figures for production quotas for the first time exceeded mandatory ceilings for both reinforcing bars and other coated sheet, in line with the Commission decision on progressive liberalisation of the market.

The application of minimum prices is also being suspended from December 31, with the Commission insisting that the general price outlook is "fairly stable".

The Commission yesterday blamed the weakness of prices in specific sectors such as stainless steel and hot-rolled coil on the state of the international market, and currency movements, rather than on internal factors. British producers have blamed France for selling surplus production in the UK and West German markets.

## Sakharov wife due to leave next week

By Our Moscow Correspondent

MRS YELLENA BONNER, wife of the dissident physicist Dr Andrei Sakharov, is expected to leave for Italy next Monday after 19 months in internal exile with her husband in the closed city of Gorky.

A spokesman for the Italian airline Alitalia said yesterday that Mrs Bonner (62) has a ticket for next Monday's flight to Rome via Milan.

She arrived in Moscow on Tuesday. Uniformed police who have kept a 24-hour watch on her had here ever since she was exiled to Gorky last year have barred foreigners from entering the premises this week.

Her children, who live in the US, say she told them in two rare telephone calls in the past month that she had agreed with the Soviet authorities not to talk to the Press while she is abroad. She travelled to the West for treatment of the avian influenza epidemic in 1975, 1977 and 1979. Soviet authorities only granted her an exit visa this time, however, after Dr Sakharov staged at least three hunger strikes to win permission for treatment to travel.

Mrs Bonner, who acted as Dr Sakharov's liaison with the outside world after he was exiled to Gorky in January 1980, was arrested in May, 1984, and later sentenced to five years' internal exile in Gorky.

She is believed to be the first person allowed to travel abroad while under such a sentence. Word that she would be allowed to travel abroad came shortly before the Geneva summit.

## Gonzalez denies trying to avoid Nato referendum

By David White in Madrid

SPAIN'S Prime Minister, Mr Felipe Gonzalez, has emphatically denied that the Government had any intention of calling an early general election or abandoning its plan to hold a referendum in the spring on Nato membership.

Speculation that the Government might be considering bringing forward the election by several months to the spring in order to avoid the referendum has increased after an apparent attempt to postpone a key security debate in Parliament.

Mr Miguel Roca, parliamentary spokesman of the Catalan nationalists and leader of a new centre formation, the Democratic Reformist Party, submitted an urgent question to the Government arguing that further delay was "unacceptable" and attempting to force an

atting of the referendum issue as early as next week.

Meanwhile, Mr Manuel Fraga, leader of the main right-wing Popular Alliance, said after a meeting of senior party officials on Tuesday that it would use "all parliamentary resources" to ensure that the security debate took place in mid-December as planned and was not put off until next year.

The debate, in which the Government would be expected to set out in detail its intentions with regard to the referendum, has already been postponed three times.

Mr Gonzalez has always maintained that the referendum will go ahead, despite his Socialist Party's changing of mind in favour of maintaining Spain's present status as a member (but not a military participant) of the alliance.

A court martial trial earlier this year of a British soldier accused of raping a Berlin woman fuelled the debate over Allied laws after the soldier was acquitted because of insufficient evidence. The Allies are not prepared to allow West Berlin courts to try their soldiers in criminal cases as they view this as an erosion of their original occupation rights.

The four parties in the West Berlin Assembly were, unusually, in agreement in late October when they called on the Allies to examine whether the death penalty, abolished in West Germany, should still be in force in West Berlin. The Alternative List has flatly demanded abolition.

Although the law has not been applied since the early post-war years, the Allies appear

to regard it as necessary in the event that their soldiers are ever threatened in West Berlin.

The US State Department's outspoken senior official in West Berlin, Mr John Kornblum, evaluated the growing self-awareness of West Berliners and their politicians as a positive development, stemming from the optimistic new economic climate in the city.

"It's a question of rising expectations," he noted. But he and other Allied diplomats also acknowledged that many of the special arrangements with the Allies which West Berliners 30 years ago saw as a "warm and comfortable bed" were now regarded by many of them as a "straitjacket".

The Allies also believe that the Berliners' urge to "spread their wings" will inevitably be curtailed in West Germany. They note that virtually every post-war political development in West Germany had its roots in Berlin—from reconciliation with the West in Willy Brandt's policy of détente with Eastern Europe.

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EEC STEEL PRODUCTION QUOTAS (thousand tonnes)				
	2nd qtr 1985	3rd qtr 1985	4th qtr 1985	1st qtr 1986
Hot-rolled coils	5,811	4,111	4,115	3,827
Uncoated sheet	3,982	3,442	3,352	3,276
Galvanised sheets	952	877	844	877
Other coated flat products	935	759	785	—
Quarto plate	1,401	1,277	1,311	1,333
Heavy sections	1,249	1,062	1,108	1,149
Wire rod	2,906	2,597	2,595	2,517
Reinforcing bars	1,953	1,923	1,923	—
Mechanical bars	2,435	2,147	2,127	—

The only quota to be cut back significantly in the first quarter of 1986 is for hot-rolled coil, blamed on the less favourable export outlook.

The Commission forecasts added that "the outlook for external trade is uncertain and rather cautious figures have been tabled for both imports and exports." Imports are expected to decline from 2.5m to 2.5m constant at 5m tonnes, in the three-month period.

Overall EEC consumption is forecast at 28.7m tonnes in the first quarter, compared with 27.6m tonnes in the present quarter, and 25.5m tonnes in the first quarter of 1985.

Production is expected to reach 30.2m tonnes, taking into account the balance of external trade.

Even allowing for the end-of-the-year break, it should be possible to achieve the estimated 30.5m tonnes for the current three months, it says. In spite of the "slightly disappointing" outcome for the third quarter (28.7m tonnes against a target of 29.5m tonnes) "there is a good chance that 1984 output of 120.2m tonnes may be exceeded."

## Irish shipping line plans to lay off 500 workers

By Hugh Carnegie in Dublin

The talks ended with no agreement and the company said it would begin laying off non-SUI employees from today.

B & I, with projected losses this year of £6m (£5m), has announced a plan to reduce its workforce, cease its Rosslare-Pembroke ferry service and contract out of duty-free and catering activities.

The SUI, which represents about 750 of the B & I workforce, regards the restructuring plan as a major threat to its powerful position within the company.

Under long-established practices, it has a commanding influence in the hiring and firing of shipboard employees up to the rank of chief purser.

## EEC may send human rights mission to Iran

THE EUROPEAN Parliament may send a delegation to Iran to investigate prison conditions after hearing allegations yesterday of unfair imprisonment, torture and mass execution, members of the Parliament's human rights committee said. Reuter reports from Brussels.

They were speaking after a public hearing of the parliament's political affairs committee into alleged human rights abuses in Iran. Witnesses alleged that people regarded as

political or religious enemies of the Islamic revolution were persecuted and killed. Amnesty International, the human rights group, said in evidence yesterday that over 1,000 people had been executed since 1984.

Mr Christian Rostoker, Secretary-General of the international Human Rights Federation, said a European Parliament mission to Iran would probably be the most effective way of making concern on the civil rights situation clear to the country's government.

## Gonzalez denies trying to avoid Nato referendum

By David White in Madrid

SPAIN'S Prime Minister, Mr Felipe Gonzalez, has emphatically denied that the Government had any intention of calling an early general election or abandoning its plan to hold a referendum in the spring on Nato membership.

Speculation that the Government might be considering bringing forward the election by several months to the spring in order to avoid the referendum has increased after an apparent attempt to postpone a key security debate in Parliament.

Mr Miguel Roca, parliamentary spokesman of the Catalan nationalists and leader of a new centre formation, the Democratic Reformist Party, submitted an urgent question to the Government arguing that further delay was "unacceptable" and attempting to force an

atting of the referendum issue as early as next week.

Meanwhile, Mr Manuel Fraga, leader of the main right-wing Popular Alliance, said after a meeting of senior party officials on Tuesday that it would use "all parliamentary resources" to ensure that the security debate took place in mid-December as planned and was not put off until next year.

The debate, in which the Government would be expected to set out in detail its intentions with regard to the referendum, has already been postponed three times.

Mr Gonzalez has always maintained that the referendum will go ahead, despite his Socialist Party's changing of mind in favour of maintaining Spain's present status as a member (but not a military participant) of the alliance.

A court martial trial earlier this year of a British soldier accused of raping a Berlin woman fuelled the debate over Allied laws after the soldier was acquitted because of insufficient evidence. The Allies are not prepared to allow West Berlin courts to try their soldiers in criminal cases as they view this as an erosion of their original occupation rights.

The four parties in the West Berlin Assembly were, unusually, in agreement in late October when they called on the Allies to examine whether the death penalty, abolished in West Germany, should still be in force in West Berlin. The Alternative List has flatly demanded abolition.

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## Greek pay freeze sparks more strikes

By Andriana Ierodiakonou in Athens

A FRESH WAVE of strikes broke out in Greece yesterday against a two-year wage and salary freeze imposed by the Socialist Government. The Socialist Government announced an economic austerity programme in October designed to reduce public sector and current account deficits.

Greece's 350,000 civil servants yesterday staged a 24-hour strike, disrupting the central government, schools, hospitals, ports, airports and courts. They were joined by 300,000 construction workers nationwide.

In Athens and Piraeus, doctors and taxi drivers began a 48-hour strike. Most Olympic Airways flights were cancelled on Wednesday as a result of protest action by air controllers. They were obliged to suspend strike action by the Government, which employed a device of "civil mobilisation" to stop the country's airports from being paralysed.

The Government's austerity measures have split the Greek trade union movement. The majority in the leadership of the Greek trade union congress, 60 per cent of opposition Communist and dissident Socialist trade unionists, split off last month and elected their own president. They then proceeded to back protest strikes against economic policy.

Loyalist Socialist unions have opposed in an Athens court to have the majority's rule ruled illegal and to appoint a temporary leadership of the trade union congress in a bid to paper over the rift in the Greek labour ranks. The court's decision on appointing a leadership is still pending.

Politics takes back seat to soccer scandal

By James Burton in Rome

BOTH The sporting and political worlds of Italy were in a state of shock yesterday at the news that Mr Dino Viola, chairman of the Roma football club, is to be tried by the football authorities for attempting to bribe the referee in a semi-final of the European Cup Winners Cup last year.

Politicians yesterday abandoned the drudgery of the budget debate to concentrate on the scandal. Mr Viola has been a Christian Democrat Senator since 1983.

Mr Viola has told the Italian Football Federation that he paid £100m (£40,000) to two intermediaries who promised to pass it to Mr Michael Vautron, the French referee of Roma's return match with Dundee United in April 1984. In the first leg, Dundee won at home 2-0.

In fact, the money never reached Mr Vautron, who has been cleared of any involvement in the scandal. The match, 3-0, despite having two goals disallowed, went on to the final of the Cup which it lost to Liverpool.

Mr Viola has told the football authorities that he handed over the money with a view to discovering who was the "Mr Big" who claimed the ability to bribe referees.

The 71-year-old senator, who has been discredited by the scandal, which he denies, but it is now clear how seriously that was affected the club, whose most distinguished supporter is Mr Giulio Andreotti, the Foreign Minister.

## Sweden faces years of low growth, says bank report

By Kevin Done, Nordic Correspondent in Stockholm

THE SWEDISH economy is expected to enter a period of low growth and rising unemployment, according to the latest economic forecasts of PKbanken, one of the leading Swedish commercial banks.

Sweden is likely to have one of the lowest growth rates of any of the industrial countries during the period 1986-88, it says. Inflation is expected to fall and the economy is expected to achieve a better balance, however, with lower deficits on both the current account of the balance of payments and the state budget.

Sweden will continue to lose market shares abroad as a result of its higher inflation and higher wage costs levels, and improved balance can only be achieved through a more austere economic policy, warns the bank.

The minority Social Democratic government is expected to announce tighter policies when it presents its 1986-87 budget in January but it is still far from clear how it will gain a majority in the Swedish Parliament for such moves.

According to the PKbanken forecasts, the Swedish economy will grow by only 1 per cent in 1986 following an expansion of 2 per cent this year and 3.4 per cent in 1984. The economy could fall into recession in 1987.

Despite government efforts to

moderate pay claims, wages are expected to rise by 7.5 per cent next year after a rise of 7.3 per cent in 1985, well in excess of wage increases in Sweden's main trading partners. Wage increases are expected to be more modest in 1987-88, however.

Inflation is finally coming down — on average increase of 5 per cent is forecast for 1986 after a rise of 7.3 per cent this year — but the improvement has come much later than in several of Sweden's most important international competitors.

The PKbanken forecast rules out another Swedish devaluation to improve competitiveness on the grounds that such a move would again delay the adjustment of the economy and would refuel inflation.

"Rather later than a number of other West European countries, Sweden is entering a period with a good balance on its external payments, a low inflation rate, low interest levels and relatively high unemployment," it says.

A more expansive economic policy would lead to a rapid worsening of the current account, warns the bank. It remains to be seen, however, how far the Government will allow unemployment to rise in order to gain support on the trade union movement.

## Martens forms government pledged to austerity

By Wilfred Martens, Belgium's Prime Minister, yesterday formed a new centre-right government committed to a strict austerity programme aimed at remedying the country's economic ills. AP-DJ reports from Brussels.

Mr Martens however has retained the services of most key ministers from his outgoing government.

The coalition of Christian Democrats and Liberals (Conservatives), each split into a French and Dutch-speaking section, is planning to cut the state's huge budget deficit and freeze taxes. It is promising also to bring down Belgium's high unemployment rate.

"The Government will give top priority to its social-economic recovery programme," the accord between the coalition parties said.

Mr Martens led the same coalition into the October 13 elections after almost four years of austerity. The coalition increased its seats in the 212-seat parliament from 113 to 115. Mr Martens' government is his sixth government in as many years.

Mr Leo Tindemans stays as Minister of Foreign Affairs, Mr Jean Gol keeps the Justice Ministry and Mr Charles-Ferdinand Nothomb renews his mandate as Interior Minister.

Mr Mark Eyskens is moving from the Economics Ministry to Finance, while Mr Guy Verhofstadt, chairman of the Dutch-speaking Liberals is taking on the post of Budget Minister and Vice-Premier. Mr Gol and Mr Nothomb are the other two Vice-Premiers.

"This Government will stay on for its four-year term. This is an essential part of the renewed international credibility



Financial Times Friday November 29 1985

## OVERSEAS NEWS

## South African guerrillas blast strategic plant

BY ANTHONY ROBINSON IN JOHANNESBURG

SOUTH AFRICA'S two strategic oil-from-coal plants at Secunda, near Witbank in the eastern Transvaal, were attacked by a three-man sabotage unit who fired several Soviet-made 122mm rockets causing between four to six explosions early yesterday morning, Gen Johan Coetzee, the chief of police announced yesterday.

Three blacks in a pickup truck were later forced off the road and shot dead by a police patrol after an exchange of gunfire. One of the three men was identified as having been involved in an earlier attack on the original Sasol 1 plant at Sasolburg in 1980 which caused serious damage.

The three men, who were intercepted close to the border with Swaziland, are suspected to be African National Congress (ANC) guerrillas and the latest attack, which closely follows a



series of landmine explosions this week just south of the South African-Zimbabwe border, appears to be part of a stepped up sabotage campaign by the ANC.

A decision to intensify the armed struggle against the South African regime was taken at the ANC congress at Kuluw, north of Lusaka, last June and the latest incidents indicate that this policy decision is now being put into effect.

It is the second time that Sasol has been the target of ANC attacks, although the first time in 1980 limpet mines were used to blow up parts of the original Sasol One plant which produces mainly chemical feedstock. Three years ago the Koeberg nuclear power station near Cape Town was also damaged by ANC sabotage attacks.

Meanwhile, security forces yesterday cordoned off areas of farmland close to the border with Zimbabwe and

ordered local farmers not to leave their homes as they intensified mine sweeping operations in the area. This follows the fifth landmine blast over the last three days when a black tractor driver was seriously injured yesterday.

A three-man unit of suspected ANC guerrillas is believed to have crossed the nearby border on Monday night and returned across the border after planting the mines.

Mr Pik Botha, the South African Foreign Minister, warned the Zimbabwe Government on Wednesday that South African forces would undertake hot pursuit operations into Zimbabwean territory if Harare did not take urgent steps to prevent ANC operations from its territory.

In a separate incident, four blacks died and two were injured yesterday in a fierce gun battle between Bophuthatswana police and a group of blacks led up in a house in the Tloane township which is close to Rustenburg, just across the unguarded frontier between South Africa and the black homeland.

Police are reported to have driven an armoured car into the house to finish the battle after a series of explosions. Later they found a quantity of arms and ammunition.

Tony Hawkins adds from Harare: Responding to Pretoria's threat to use hot pursuit tactics against ANC guerrillas infiltrated into South Africa from Zimbabwe, Dr

Witness Mangwede, the Foreign Minister, yesterday reiterated Zimbabwe's support for tough economic sanctions against Pretoria.

Dr Mangwede while not commenting directly on South Africa's threat to use force against its northern neighbour said economic sanctions against Pretoria were imperative because the Botha Government had turned the region into a "trouble spot."

The ANC yesterday denied South African allegations that it was using Zimbabwe as a base for guerrilla incursions into the Republic, although it acknowledged that an ANC unit was "probably" responsible for the land mine blasts, writes Paul Walther from Lusaka.

"The operation would have been launched from within South Africa," a spokesman said last night. No immediate comment was available on the attempted sabotage of the Sasol plant.

## Angolan, US talks end

BY PATTI WALDMER IN LUSAKA

ANGOLAN and US officials yesterday ended two days of talks in Lusaka which are believed to have focused on the linked issues of the threat of US support for anti-government rebels in Angola, the withdrawal of Cuban troops from the country and the future of Namibia.

Neither side was prepared to comment on the talks, which were the first since Luanda angrily suspended all contacts

with Washington in July after the US House of Representatives voted to repeal the Clark Amendment which banned military aid to the Unita rebels of Dr Jonas Savimbi.

The chief US negotiator, Dr Chester Crocker, will have had the opportunity to press for further concessions from the Angolans on the vexed issue of the withdrawal of some 25,000 Cuban troops supporting the Marxist government in Luanda.

## China applies to join Asian Development Bank

BY SAMUEL SENOREN IN MANILA

CHINA is joining the Asian Development Bank early next year to become the Manila-based organisation's 46th member following years of stalemate on the issue of Taiwan's membership of the bank.

Taiwan—under the name of Republic of China in ADB—is expected to retain its membership in what appeared to be a compromise resulting from lengthy negotiations between the ADB and the two countries.

A bank spokesman told a press conference on Wednesday that China's entry into ADB "will not affect the status of any member of the Bank."

China formally filed its application for membership on Wednesday morning and a bank announcement said it "will receive prompt and due consideration." A bank spokesman said China was expected to become a member before next April's annual meeting in Manila.

The prospect of having two Chinas in the bank has been a highly sensitive issue. But the bank spokesman said with the entry of China, appropriate "administrative" arrangements would be made. It is not clear, however, what name Taiwan would use in the bank although there was talk of the possibility of using China-Taipei rather than Republic of China. Details of the arrangements have not been disclosed.

When it joins ADB, China

will rank third in the bank in terms of capital subscription and voting power after the US and Japan which hold equal shares and votes. Collectively, the US and Japan control 33.5 per cent of the bank's equity.

The spokesman did not give the exact amount of China's stake, but hinted that it would be slightly more than India's which now is the third largest shareholder in the bank.

India, with a capital sub-

scription of \$1.09bn, holds 11.2m shares with a voting power equivalent to 6.69 per cent of the total. Taiwan, on the other hand, accounts for only 1.34 per cent of total subscriptions and 1.51 per cent of total votes.

Founded in 1966, the ADB had paid-up capital of \$1.86bn as of September 30 on overall subscription of \$15.4bn. Its total loan portfolio stood at \$10.1bn covering 737 loan applications from 27 borrowing member countries.

Taiwan reaffirmed its rights in the ADB after China formally applied to join the Manila-based organisation, Reuter writes from Taipei.

"The Republic of China (Taiwan) is a founder member of the ADB since its inception in 1966 and has always fulfilled its obligations," said a senior central bank official, who declined to be named. "Our membership in the ADB should not be jeopardised by the entry of a new member, he said."

## REALISTIC APPROACH TO THE COUNTRY'S PROBLEMS

## New Sierra Leone leader pledges economic reform

UNUSUALLY FOR A West African state, Sierra Leone yesterday peacefully installed a new President, ending 17 years of increasingly controversial rule by former President Siaka Stevens, who has retired at the age of 80.

His successor, Major General Joseph Saidu Momoh, 43, has been commander of the army for 14 years and a Cabinet Minister for 11. He was elected in a referendum with support from more than 90 per cent of the voters. Well educated and a devout Christian, he appears determined to root out the inefficiency, corruption and mismanagement which have characterised what ought to be one of Africa's more better-off countries.

Sierra Leone won independence from Britain in 1961 and has been run as a one-party state. It has substantial resources, including diamonds, gold and mineral reserves, good agricultural land and the best natural harbour in Africa.

Yet it is in dire economic straits. It has an overvalued currency and an inflation rate of 70 per cent. A net importer of oil and food, it suffers a chronic inability to generate the foreign exchange to pay for its

President Joseph Momoh, who assumed power peacefully yesterday is Chief of the Army, reports a Special Correspondent. He has promised to put an end to the inefficiency and corruption which has dogged Sierra Leone's development.

imports. Poverty is widespread and increasing corruption is rife.

Gen Momoh takes a realistic approach to the country's problems. "It is a Herculean task to start approaching them," he said in an interview. "People should not think I have a magic wand; if anyone thinks that overnight I will wipe out the queues for petrol, that rice will be flowing all over the place, medicine in the hospitals, salary increases, he is dreaming. Some of these problems are beyond our control."

The system, says Gen Momoh, "has been allowed to collapse. Even in cases where people have been squandering funds, nothing much happens. For a Minister, a punishment is to transfer him to another Ministry—he doesn't lose seniority, he doesn't forfeit any part of his earnings, nor refund the money. So it is not a punishment."

But for all the promises of reform, there are many sceptics and Gen Momoh's critics have already found a catchphrase: "new man, same jacket." They argue that Mr Stevens selected Gen Momoh and that he would not have chosen someone who might damage his reputation or endanger his personal security subsequently.

Gen Momoh maintains that he is independent of the old order: "I am a professional soldier. I believe that the rules must be obeyed. As long as I am convinced, I don't even want to know who is going to be affected. My prime concern is justice."

The government's new policies, says Gen Momoh, have two main principles: to ensure that revenue is channelled correctly through the Government; and to purge institutions



Gen Momoh... realistic

enjoying a holiday for too long. For us now, it is a matter of life or death and anybody who makes any attempt at putting obstacles in our way will not be suffered gladly."

Among the companies to come under government scrutiny will be those belonging to Jamil Sahid Mohamed, probably Sierra Leone's most successful businessman employing 7,000 people and with interests in many sectors of the economy including diamonds, gold, oil, fishing and agriculture.

His wealth has attracted criticism, but Mr Jamil himself has publicly welcomed the prospect of a Government inquiry, saying that allegations of irregularities are unfounded and stem from jealousy.

General Momoh says that Mr Jamil should be treated with respect. "He employs many people and provides money for many projects. I am not in a position to know, but I look forward to the day when he will be able to prove his critics right or wrong."

Other measures which Gen Momoh proposes include a major enlargement of the anti-smuggling squad. Smuggling may account for as much as 90

per cent of Sierra Leone's export activity and the small existing squad has had minimal success.

Gen Momoh's new unit will use military tactics and probably military personnel, and he hopes to divert as much as 70 per cent of presently smuggled goods through official channels.

Such a success rate would bring in sufficient revenue to solve the foreign exchange shortage in itself, although it is unlikely that he could meet anything like this target.

Gen Momoh also promises to "smash the thriving black market." "We know the areas where black market activities are taking place and they will be constantly raided by police and army."

He is cautious, however, about prospects for breaking the current stalemate in negotiations for a loan from the International Monetary Fund (IMF), held up over Fund demands for a substantial devaluation and cuts in food and fuel subsidies.

Although Gen Momoh appears more flexible than his predecessor, the Government's first task, he says is to put its house in order and end corruption and mismanagement.

## Philippine GNP hit by export fall

By Samuel Senoren in Manila

The Philippine gross national product contracted by 3.26 per cent by the end of the third quarter, compared to the first quarter of the year, as the much-awaited economic recovery failed to materialise.

Mr Vicente Valdepenas, Minister of Economic Planning, blamed the contraction chiefly on the performance of exports which fell 18 per cent. Most Philippine export products, particularly sugar, coconut and minerals, are suffering from depressed world prices.

The Philippine Supreme Court yesterday dismissed a petition calling for a retrial of 26 men accused of involvement in the murder of Mr Benigno Aquino, the opposition leader.

## NZ amends N-ship ban

New Zealand's anti-nuclear law would not compromise US policy of refusing to say which of its ships and aircraft carry nuclear weapons, Prime Minister David Lange told Reuter in Wellington.

After presenting a draft of the controversial legislation to MPs yesterday, Mr Lange said the draft had been changed so that it both cemented Wellington's ban on nuclear-armed or nuclear-powered vessels and was "true to the stand which the United States... requires, or respect for its neither-confirm-nor-deny policy."

Mr Lange told visiting members of the European Parliament that nuclear ships would be allowed port access in "special circumstances," writes Our Wellington Correspondent. This included nuclear ships in distress.

## Union Carbide blamed for Bhopal disaster

Indian authorities, in their first court statement on the Bhopal gas disaster, told a judicial inquiry commission yesterday that Union Carbide had built an inferior plant and was responsible for the gas leak which killed more than 2,000 people, AP reports from New Delhi.

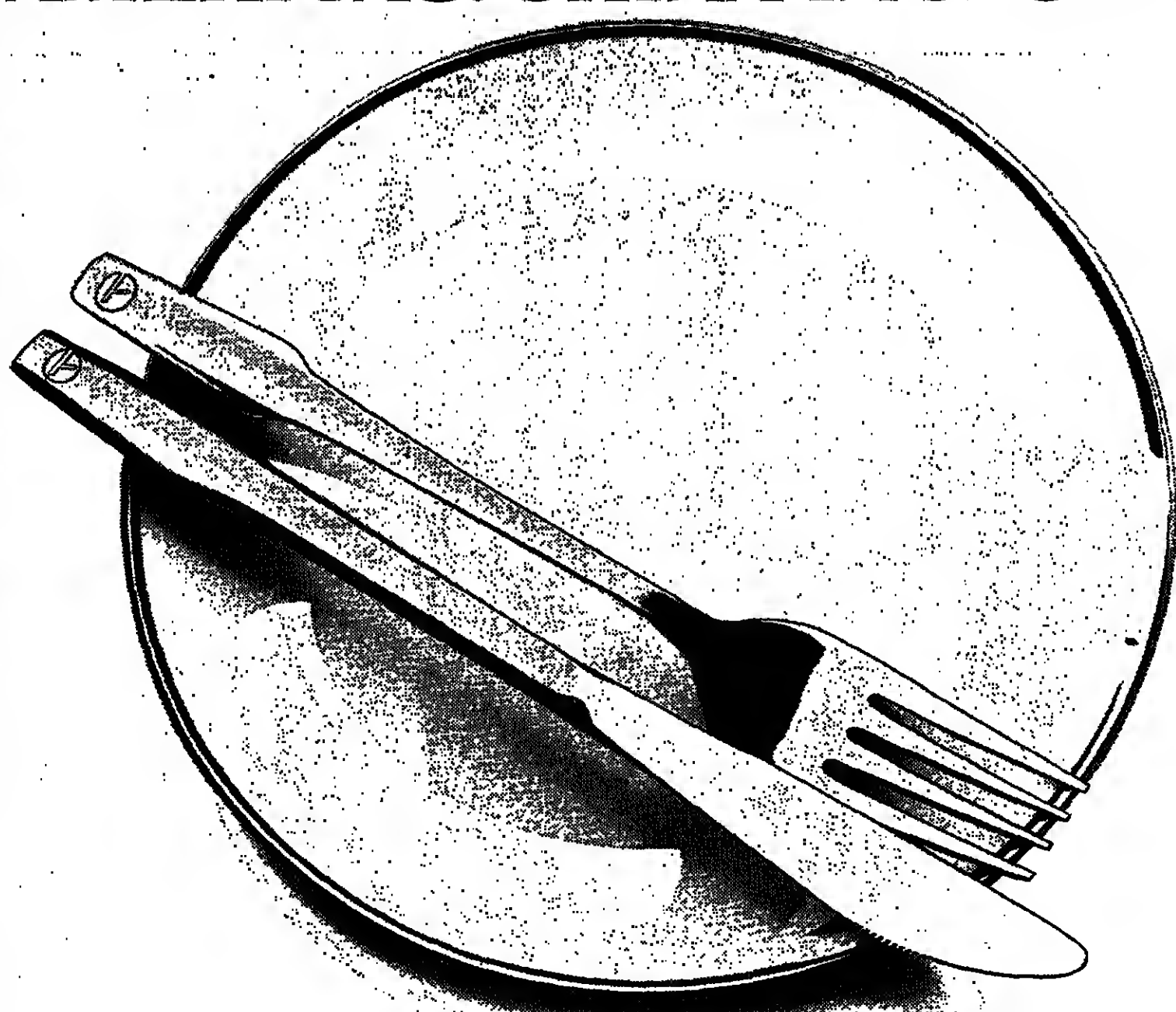
The Madhya Pradesh state government also said in a court document that the US-based multinational corporation was responsible for a series of safety lapses at the pesticide plant where deadly methylisocyanate leaked last December.

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NOTICE IS HEREBY GIVEN that for the Interest Period from 29th November, 1985 to 29th May, 1986 the Notes will carry a Rate of Interest of 8 1/4 per annum and that the Interest payable on the relevant Interest Payment Date, 29th May, 1986, will amount to US\$4,147.9 per US\$100,000 Deposit.

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In accordance with the provisions of the Notes, notice is hereby given that for the Interest Sub-period from 29th November, 1985 to 31st December, 1985 the Notes will carry an Interest Rate of 8 1/4% per annum.

The Interest accrued for the above period and payable on 31st January, 1986 will be US\$73.33.

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## WORLD TRADE NEWS

## Japanese groups raise prices of cars in US

BY JUREK MARTIN IN TOKYO

THE LEADING Japanese car companies are increasing car sale prices in the US to offset the appreciation in the yen's value.

Nissan, the second largest manufacturer, is to implement an average 4 per cent price increase from next week. Toyota, the industry leader, and Honda, number three in US sales, are planning increases of between 3 and 5 per cent. Honda probably starting from next month and Toyota from next year.

This will be the second price increase for the three manufacturers in the US market in recent weeks. In October, they put into effect increases ranging from 1 per cent on average for Nissan, to 1.3 per cent for Toyota and 4.3 per cent for Honda.

Higher prices apply to cars shipped to the US which still form the bulk of total Japanese car sales in that country.

All the Japanese car companies have profited greatly from the combination of an undervalued yen and voluntary restraints on car shipments to the US.

The rule of thumb had been that with the yen in the 250-

to-the-dollar range, a typical Japanese car sold in the US could yield the manufacturer profits of as much as \$2,000 (\$1,428) per vehicle.

With the Japanese industry exporting about half total output and with the domestic competition tight and the market growing sluggishly, overseas earnings have contributed heavily to corporate profits.

Nihon Keizai Shimbun, the Japanese newspaper, reported yesterday an internal Toyota calculation that an increase of just one yen against the dollar costs the company about \$20m in export earnings.

The ¥100 rise against the dollar in the past two months translates, hypothetically, into a drop in export earnings of close to \$800m.

Much, however, depends on the mix of models sold to the US. Japanese manufacturers have been enjoying considerable success at the upper end of the quality market in the US, which appears to be less price sensitive.

It is expected, therefore, that the increases for more expensive models which yield greater returns will be higher than for the sub-compact sector, where selling price is more important.

## Foreign investment in Japan falls by 39%

BY CARLA RAPOPORT IN TOKYO

FOREIGN investment in Japan dropped by 39 per cent in fiscal 1984, according to Japanese government statistics.

Investment by foreign companies in Japan had jumped sharply between fiscal 1980 and 1983, from about \$300m (\$214m) to \$810m. Last year, however, investment fell to \$513m, according to government figures.

Government officials yesterday were reluctant to give any reasons for the large drop in investment, saying only that foreign investment is still at a relatively low level and is subject to large fluctuations.

Total sales of the foreign affiliates accounted for 1.5 per cent of sales by all Japanese companies, according to a MITI poll of foreign-owned companies operating in Japan.

The poll, covering financial results for fiscal 1984, found that the foreign corporate sector in Japan recorded an average operating profit margin of 3.5 per cent.

This compares to an average operating profit margin of 1.3 per cent for all Japanese companies.

NIPPON Telegraph and Telephone (NTT) has chosen Mr. Lionel Olin, former US Under-Secretary of Commerce for International Trade, and Mr. Martin Feldstein, former top economic adviser to President Ronald Reagan, as advisers to its president, Mr. Hisashi Shimizu, agencies reports from Tokyo. NTT is seeking the advice of the two senior former Reagan Administration officials in an effort to ease trade friction between the two countries.

The survey showed that 74 per cent of the accumulated investment in Japan by foreign companies was in the manufacturing sector.

US companies accounted for nearly half the total foreign investment in Japan with a total of \$2,665m by the end of the last fiscal year.

European countries accounted for 38.6 per cent of the total, led by West Germany, UK and Switzerland.

Foreign companies employ about 14,000 workers in Japan

## India likely to buy turbo-prop aircraft

By John Elliott in New Delhi

INDIA is expected to buy 40-50 turbo-prop passenger aircraft for its Government-owned Vayudoot feeder airline and six to 10-seater aircraft for new fleets of private-sector air taxis as part of a major expansion of the country's aviation services.

This is in addition to orders for 40-50 helicopters likely to be placed soon with Westland of the UK and Aerospatiale of France by the country's new public-sector helicopter corporation.

These orders follow a wide-ranging review of India's aviation business carried out by Mr. Rajiv Gandhi, India's Prime Minister, and a former Indian Airlines pilot, when he held the Aviation Ministry portfolio earlier this year.

Domestic air passenger traffic is growing by about 11 per cent a year and air cargo by about 16 per cent.

A new national airports authority is being set up by legislation now passing through parliament to take over the country's 87 domestic airports and 22 civil section of military aerodromes.

It will also run India's air transport control operations. The country's central flying school to produce 40 commercial pilots a year is also to be opened early next year.

Plans for fleets of air taxis, which will mark the private sector's first entry into Indian aviation since the 1950s, are being finalised. They will probably be limited to six to 10-seater fixed-wing aircraft and will not be allowed to operate scheduled flights.

The helicopter corporation, set up last month, will probably provide general passenger services as well as serving oil and natural gas corporation offshore oil rigs and other public sector installations.

Within five years the corporation will probably purchase more than 100 helicopters. It plans to start, subject to cabinet approval, by accepting orders originally made for 42 oil rig and six VTP helicopters by Westland and Aerospatiale worth a total of \$125m-£145m.

The Vayudoot feeder airline, which was set up in 1981, is being expanded rapidly and will next year take over 19 ageing US 74s and Fokker Friendship propeller passenger aircraft from Indian Airlines, the main domestic airline, which will then become an all-India service.

Vayudoot's new 40-50-seater turbo-prop, which is to start discussing with overseas manufacturers such as British Aerospace and Fokker soon, will be replaced by the HS 748s and Friendships. It is already introducing 10 19-seater Dornier 228 aircraft into service.

Foreign companies employ about 14,000 workers in Japan

Chris Sherwell explains how Leyland's expectations have been lowered

## Thai bus contract becomes two-horse race

TO THE surprise of no one who has chased a Thai contract before, a virtual one-horse race for the valuable business of reforming Bangkok's debt-ridden bus system now has two competitors duelling for a smaller prize.

Until last month the clear front-runner was a British consortium, led by Leyland Bus and including the National Bus Company and MVA Consultants. But despite technical approval, its £385m proposals were eventually rejected by the Thai Cabinet because they would add heavily to the country's foreign debt burden.

At the time it was thought that the Thais would not consider another big project as an alternative, but it has transpired that a £250m bid by another consortium, led by Motor and Leasing of Singapore, has been discussed with the Bangkok Mass Transit Authority (BMTA).

The move by the Thais might reasonably have been expected had the British actually been told their plans had been rejected. But the consortium has heard no formal word either way since the report of the Cabinet decision. Although it quickly submitted an attractive £24m revised proposal to make a start on the project, it has received no official response to this either.

Motor and Leasing, despite the uncertainty over the Leyland consortium's status, has meanwhile agreed to revise the terms of its original proposal to reduce its scale and the foreign exchange burden it would impose.

The company, a private concern controlled by Datuk Khoo Teoh Choon, a Malaysian businessman based in Sabah, is a coachbuilder for trains and buses, with ventures in Thailand and Sri Lanka.

On the apparent suggestion of the BMTA, it is not only revising its overall figures, but also considering several other changes: taking payments in baht, the local currency; an increase in the project's local content; and an expansion of

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respectively — to cut costs, but one key feature of its proposal is that the buses will be put together with the Chai Yont Bus Company, a Thai corporation which is Motor & Leasing's senior partner in a local joint venture.

Motor & Leasing originally estimated the local content for its project at 60 per cent, but it is now looking at ways to increase this to 75 per cent — for example, by using Thai rather than Korean contractors to build their depots. Leyland, too, has made a commitment on local content, but it is difficult to see how it can match Motor & Leasing without effecting its objective of ensuring continued jobs in Britain.

The main imports under the Motor and Leasing plan will be of bus engines from Daewoo Heavy Industries of South Korea, which makes them under licence from MAN of West Germany. The company is already supplying Chai Yont with chassis components.

Also helping put the deal together is an unexpected outsider — Northrop Corporation, the US aerospace manufacturer. Northrop is assisting on the counter-trade front because the export of chassis and engines by Daewoo will be counted as an offset for Northrop's sale of F-5 aircraft to South Korea.

Motor and Leasing is hoping that another major US company, Continental Grain, will also be able to help on the counter-trade front by marketing Thai rice, maize and tapioca. Whether the Thais would be happy to counter-trade such in-

ternationally marketable commodities is unclear, but the matter will take time since such deals usually require approvals from four different government ministries.

Because Motor and Leasing has former employees of the huge Singapore Bus Service on its staff and would seek further advice from SBS itself, it believes it can help the BMTA reform and manage its bus system. Where it cannot match the British proposals is on government aid — something London offered only reluctantly but which Singapore would not give — and over the repayment of BMTA's debts.

This has not prevented every effort being made to promote the Motor and Leasing bid. The ambassadors to Thailand for Singapore, Malaysia and even South Korea have each seen Mr. Samak Sundaravej, the Thai Communications Minister, to lobby for support.

The question remains whether a scaled-back version of Motor and Leasing's proposals to make them still cheaper will achieve the lofty aims originally set by the BMTA, which has accumulated more than Baht 2bn (£106m) in debt, and is still losing money at a rate of Baht 2m each day.

Either way, the battle for Bangkok's bus business has turned into a classic Thai contract contest in which no-one is now prepared to predict the outcome. It even remains possible that no project at all will go ahead — a result that might be the worst possible, economically and politically.

## Brazil debt move unlikely to hit UK exporters

BY CHRISTIAN TYLER, TRADE EDITOR

THE IMPACT on British exporters of Brazil's decision to halt negotiations with the International Monetary Fund may be less severe than appears at first sight.

UK trade with Brazil is relatively small, but has improved in the past two years.

Although government insurance for exports sold on medium-term credit will in general continue to be unavailable, there is little business of this kind to be had, according to one leading exporter.

Furthermore, Brazil's apparent refusal to agree IMF terms for rescheduling its debt does not mean it will for ever be denied official insurance cover.

Venezuela, for example, refused to deal with the IMF but has been put back on cover by Britain's Export Credits Guarantee Department for selected projects because it has shown it can pay its bills. There has been some demand for medium-term cover on

Brazil by British exporters, according to the ECED. But inquiries have failed off recently.

Nonetheless, the announcement by Brazil's finance minister Mr. Dilson Funaro on Tuesday was described as very disappointing by some traders.

A government-backed marketing strategy for exporting to Brazil and other relatively sound Latin American countries was launched recently.

Some deliveries for projects undertaken before Brazil reached its debt crisis are going ahead. But new project business, and opportunities for capital goods exports, have been very thin.

Other UK exports to Brazil are felt to have held up well, however. Taking exports as a whole, there was a large increase, admittedly from a small base, to £185m-worth in the first nine months of last year, dropping slightly to £155m over the same period this year.

## Bechtel to seek buyer for Austria N-plant

By Patrick Blum in Vienna

AUSTRIA HAS awarded a contract to Bechtel of the US to find a buyer for its completed but unused nuclear power plant at Zwentendorf.

Gemeinschaftskraftwerk Tullnerfeld, the holding company for the power plant, owned by Austria's electricity utilities, decided yesterday to award the \$ch 10m (£380,000) contract to Bechtel, giving it until June 30 next year to find a buyer.

The Zwentendorf power plant which lies 30 miles west of Vienna along the Danube was completed in 1978 but was never used because a referendum in the same year came out against commissioning it.

Several attempts by the Government to overcome constitutional obstacles to reverse that decision have failed, and last July the group decided to pursue bids by three companies for the dismantling of the plant.

## Iraq agrees to supply Kuwait with gas

BY RICHARD JOHNS

IRAQ HAS agreed to supply Kuwait with 200m cubic feet of gas per day from the middle of next year, rising to 400m cfd at the end of 1986.

The gas will be fed to Kuwait's desalination and power plants to make available as much oil as possible from the massive output of 900,000 barrels a day allowed it under the Organisation of Petroleum Exporting Countries' output sharing pact.

So far Kuwait's intensive search for gas in the Khatif Zone has only found deposits of light crude oil. As the utilities have been converted to dual-firing but the Government wants to minimise the use of fuel oil.

Kuwait and Iraq have agreed a price of \$1.25 per million Btu — the world's lowest under any export agreement — for the gas, according to the Middle East Economic Survey.

It is close to the \$1.25 paid by Dubai for gas from Sharjah but far below the current border delivered price of \$3.80-\$4.0 in

Western Europe for supplies from the Soviet Union and Algeria.

Kuwait is also to go ahead with a 20-inch 150-mile pipeline to Iraq's Rumaila oil field, with a six-month target date for completion.

Initially 200m c.f.p.d. of gas would be available to Iraq's oil production pumpjacks across the Arabian Peninsula to the Saudi terminal at Yanbu on the Red Sea coast will be supplied to Kuwait.

The second tranche of 200m c.f.p.d. will become available when Iraq starts pumping additional 500,000 b/d of oil via the expansion of the pipeline to Ceyhan on Turkey's Mediterranean coast. This should be operational by the end of 1986.

Kuwait last week signed an agreement with China which guarantees future investments and aims at facilitating more joint venture projects.

Kuwait Petrochemical Industries Company has agreed to build a \$50m (£35.7m) plant to produce fertilisers in China in association with Tunisia.

## AMERICAN NEWS

## US tries to limit damage over 'Israel spy case'

BY REGINALD DALE, US EDITOR IN WASHINGTON

THE "REAGAN" Administration was yesterday trying to limit the potential damage to US-Israeli relations from a mysterious espionage affair in which a US Navy intelligence expert has been accused of spying for Israel. Mr. Jonathan Jay Pollard, 31, a civilian navy counter-terrorism expert, was ordered held without bail on Wednesday to face charges that he had sold classified secrets to Israel for some \$45,000 (£30,600) over the past 18 months.

The Pollard case is the strangest of the latest spate of US spy scandals because Israel is one of the US's closest allies from whom few relevant secrets are withheld. The two countries are also meant to have an informal agreement not to spy on each other or infiltrate each other's intelligence services.

While some law enforcement officials in Washington are complaining privately that the Israelis are not co-operating very hard in their investigations, the State Department is publicly dismissing reports of tension between the two governments. It has been "assured" of the full co-operation of the Israeli Government, the Department says.

In Israel, the US Embassy said yesterday that the US was "impressed" that Israel is trying to get to the bottom of this. Israeli leaders were "as shocked as we are" by the allegations and the last thing they wanted was to damage US-Israeli relations, the embassy said.

In Washington, the State Department said that it expected that the US Justice Department would "have the opportunity to interview any Israelis who may be involved."

It was not clear if the US had made a specific request to interview two Israeli diplomats who were hastily recalled from the US to Israel, apparently in connection with the affair.

It would be most unusual,

Walter Ellis in Tel Aviv writes: Pollard may have been recruited to provide information of benefit to the Israeli Defence equipment industry. It is thought that Mr. Pollard — if confirmed as a spy — would have been employed not by the Israel Foreign Ministry, responsible for embassy matters, but by the Defence Ministry.

Israeli officials enquiring into the Pollard affair — which is causing increasing embarrassment in Jerusalem — confirmed yesterday that two Israeli diplomats were recalled in a hurry from Washington this week on the instructions of the Defence Ministry, headed by Mr. Yitzhak Rabin.

The two men are Mr. Elan Ravid, an assistant to the science attaché in Washington, and Mr. Josef Yagur, information in Israel's consulate in New York. Both report to the Defence Ministry in Tel Aviv and are not responsible to the ambassador in Washington. A third

diplomat may also have been recalled.

The US is angry about the sudden repatriation and has demanded the return of all documents allegedly provided by Mr. Pollard. Mr. Shimon Peres, the Israeli Prime Minister, said yesterday evening that any conclusions reached as a result of the investigation into the Pollard case would be intended to avoid future intelligence hitches between Israel and the US.

The case was discussed by the inner Cabinet yesterday and it is thought an interim report will be sent to Washington within a few days.

Israel is becoming increasingly concerned about the possible implications of the spy scandal now surrounding its relations with the US. When Mr. Pollard was arrested a week ago officials in Jerusalem were astounded. It was one thing to endorse espionage; quite another to admit to spying on one's chief friend and benefactor.

however, for diplomats to give up their immunity to submit to questioning by a foreign power on such matters. One law enforcement official said the Israelis were conducting their own investigation and had not yet offered to provide anyone to be interviewed by the Justice Department.

Israeli diplomats in Washington said they were astonished by the Pollard case and assumed that if he had spied for Israel it had not been authorised by regular government agencies. They pointed to the extensive intelligence and military co-operation between the US and Israel, including the exchange of highly sensitive secrets about the Middle East.

American intelligence officials say that, if anything, the working relationship between the

two countries has grown closer in recent years, with the US giving Israel access to more data from its reconnaissance satellites. Some Israelis, however, have complained that the US has not provided all the information that Israel wanted, or not fast enough.

Mr. Pollard was arrested on Thursday outside the Israeli Embassy in Washington after he was apparently denied sanctuary there. US sources have said that shortly before he went to the embassy he telephoned an Israeli official to say that his activities had been uncovered by the FBI and he needed help. The Israeli is reported to have replied: "If you can shake your surveillance, we'll see what we can do." FBI agents, however, were watching the embassy from across the street.

## Polls point to defeat for Parti Quebecois

By Robert Gibbons in Montreal

OPINION polls point towards a defeat for the Parti Quebecois in the Quebec general election on Monday. The party, in power since 1976, initially demanded sovereignty and independence for the French-speaking Canadian province, but both words have been dropped from the party lexicon since Mr. René Lévesque, its leader, said yesterday that he had decided to drop the word "sovereignty" from the party's platform.

Since the election was announced in mid-October, Mr. Lévesque has been Liberal with a lead in popularity of 8 to 9 per centage points, though Mr. Johnson, 39, son of late premier Daniel Johnson, is well ahead of the Liberal leader, Mr. Robert Bourassa, 52, as the most acceptable leader.

One major poll conducted on November 11 to 19, adjusted to distribute a 16 per cent undecided vote, gave the Liberals 51 per cent of the votes against 42 per cent for the PQ. Though several others have been less favourable, these figures suggest the Liberals, with the exception of last minute blunders, could win around 70 seats in the 122-seat National Assembly, against 48 to 49 for the PQ.

The strategy to promote Mr. Johnson and his personality has brought the PQ up from a low point in public esteem. However, despite his personal popularity, he has not been able to re-establish public confidence in his team or in the PQ's ability.

Mr. Bourassa has presented a more decisive image to live down his past — he lost the 1976 election to Mr. Lévesque — and has recruited several prestigious candidates from the business world to buttress his promises of better economic management.

## Mexican Congress debates torture Bill

BY DAVID GARDNER IN MEXICO CITY

MEXICO'S ruling Institutional Revolutionary Party (PRI) has brought legislation before the Senate banning torture while the country's Left-wing opposition was yesterday due to introduce a Bill in Congress which would provide an amnesty for all political detainees and "disappeared" persons.

The view with which the PRI, in power for 56 years, and the small and fractured Left appear to have joined in exposing some of the darkest corners of Mexican law enforcement is remarkable, not least because their initiatives are being channelled through the traditionally less-than-vigorous rubber stamp legislature, where the ruling party has always had an unassailable majority.

The Bill to outlaw and increase the penalties for practising torture, which is explicitly forbidden by the constitution, comes two months after the discovery of the badly tortured bodies of four Colombians and the murder of the leader of the Mexico City Government, Attorney General's office, which was destroyed by September's earthquakes.

It is widely assumed, in lieu

of an official investigation into the incident, that the detainees were drug traffickers and that the police were seeking the whereabouts of their merchandise or profits.

The grisly discovery confirmed what many Mexicans already knew: that elements of

when the army crushed scattered attempts by the left to start a guerrilla war.

Furthermore, opposition attempts to get Mr. Vicente Fox Quesada, the Mexico City Attorney General, to testify to Congress about the bodies found in the ruins of her office,

A revival in activity is being seen in the Mexican legislature, dominated for years by the ruling party and traditionally viewed as a rubber stamp. An influx of new blood is forcing the Government to take it more seriously.

The police readily resort to kidnapping, torture, extortion and murder. These and similar wrongs were used by President Miguel de la Madrid in a speech to the police academy in August last year, when he warned that he would not tolerate such breaches of the law.

Nevertheless, despite apparent official willingness to end these practices, the left's amnesty Bill has little chance of getting through Congress. It would cover, for example, over 500 left-wing activists who "disappeared" during the 1970s,

were blocked by the PRI majority. The PRI outnumbers the opposition, left and right, by three to one in the lower house and is the sole party represented in the Senate.

Traditionally, the Government is the sole initiator of legislation which it then passes to Congress to be ratified. But despite this arithmetical superiority, which was not altered by the July 7 mid-term elections, there has been an influx of new blood from the Left into Congress. This has forced the PRI to revive the near moribund Senate as a

forum for its initiatives.

The ruling party, for example, recently used the Senate to prepare public opinion for Mexico's controversial entry into the General Agreement on Tariffs and Trade (GATT) announced this week, and for a forthcoming initiative on the problem of illegal Mexican emigration to the US.

The presence in Congress since July of representatives of the Left-wing nationalist Mexican Workers Party (PMT) and Trotskyist Revolutionary Workers' Party (RPT) has shaken the lower house out of its torpor.

Ministers are no longer assured of a free ride in Congress. Their speeches punctuated by applause from the PRI benches.

Yet despite this greater airing of issues, the PRI's numerical superiority and procedural shortcomings such as the lack of a provision for deputies and come back to ministers on inadequately answered questions, means that the marathon sessions fall far short of a real debate. The two houses have a long way to go before becoming real legislative assemblies.

## Garcia extends deadline to renegotiate oil contracts

BY DOREEN GILES IN LIMA

PRESIDENT Alan Garcia of Peru has agreed to extend by 30 days the deadline for three foreign oil companies to renegotiate their contracts. However, he has refused to budge on his controversial demand that the oil companies reimburse substantial tax credits

his concern for an agreement. The previous contracts envisaged investments over the next four years totalling \$628m (\$427m). However, despite the President's desire for an agreement, oilmen are pointing out that the Government is still set on trying to enforce retroactive legislation.

The Government this week annulled the oil-tax legislation approved by the previous administration which gave oil companies tax credits as an incentive to investments. President Garcia says the tax credits were illegal. The Government also ordered the tax office to issue assessments to the companies within the next 15 days.

On August 28 President Garcia rescinded the operating contracts of Occidental Petroleum, Belco and Bridas and laid down a 90 day deadline to complete the negotiations for revised contracts. Since then the three companies and the Government have been locked in tortuous negotiations.

## Canadian minister to be reinstated after poll probe

BY BERNARD SIMON IN TORONTO

CANADA'S Prime Minister, Mr. Brian Mulroney, is expected to reinstate his former Communications Minister, Mr. Marcel Masse, to the Cabinet after a decision by the police and election authorities not to charge Mr. Masse following an investigation into election spending.

Mr. Masse resigned from the Cabinet on September 25 after an announcement that the police were investigating spending in his Quebec constituency during the general election campaign.

Although proclaiming his innocence, Mr. Masse resigned to save the Government from possible embarrassment. His departure from the Cabinet was

the second resignation in a fortnight. Mr. Joseph Gorman, the commissioner of elections, said yesterday that Elections Act charges would be laid shortly against other people involved in Mr. Masse's campaign.

Before his resignation, Mr. Masse had emerged as the most influential Francophone member of the Mulroney Cabinet. He placed Canadian book publishers last July by unveiling controversial guidelines to encourage greater Canadian ownership in the publishing industry at the expense of foreign investors. The guidelines have become a source of friction in US-Canada relations.



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FROM A MIGHTY OAK  
WE'LL HELP YOU GROW A FOREST.

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As financial innovators, who also have proven industrial skills, we can meet the most challenging of these requirements.

And while we work with both ends of the industrial spectrum, the 3i philosophy never varies. The same innovation and commitment is applied to every task, creating the best possible solution to each problem, always taking a long term view and not looking for short term gains.

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## TECHNOLOGY

EDITED BY ALAN CANE

# Tackling the heart of the problem

Peter Marsh reports on how a mini-pump could make replacement therapy redundant

REPLACING defective hearts with artificial organs is technological overkill, according to Thermedics, a two-year-old company in Woburn, Massachusetts. A better solution, say its researchers, is to leave the damaged heart intact and boost it with a man-made pumping device implanted alongside.

It looks as if Thermedics, a subsidiary of Thermo Electron, a \$275m-turnover company which makes instruments, power generators and process controllers, may be on the right track.

The company, formerly Thermo Electron's biomedical systems division, has received \$34m over the past 20 years from the US National Heart, Lung and Blood Institute to fund ideas in miniature pumps.

After a series of tests on people and animals with air-powered devices (which require a cumbersome compressor), the company plans that in 1987 the first person will receive a permanent pump driven by a 12-volt battery that can be tucked away discreetly under clothing.

Mr John Hatsopoulos, Thermedics vice president, says implanting the pump will cost about \$100,000 a patient, roughly the same as implanting an artificial heart (such as the Jarvik-7 device tried out on several occasions in the US) or transplanting a real heart.

A transplant, says Mr Hatsopoulos, represents the best possible solution. But each year in the US, only 2,000 suit-

able hearts—many of them from youthful victims of motorcycle accidents—become available to meet the needs of the 100,000 people who could qualify.

Thermedics' strategy is to supplement, not replace, the natural heart. This reduces the trauma of the operation. It also ensures that the natural heart continues its function of providing hormones and other materials to nourish the body.

The company's pump is connected to one of the heart's two major chambers, the left ventricle. In a healthy person the

**Strategy is to supplement, not to replace, the natural organ**

left ventricle, using the heart's muscular spasms as motive force, receives blood from the veins and pushes the liquid into the arteries that supply the outer reaches of the body, leaving the right ventricle to supply the lungs.

For a fit person, the left ventricle does about 80 per cent of the heart's work. At top capacity the ventricle pumps blood at 2,000 litres an hour. At this rate, it would empty the fuel tank of an average car in about a minute.

The Thermedics pump is

usually positioned in the abdominal cavity underneath the heart, leaving the organ's natural pathways undisturbed. The pump can fit into the hand and looks like a large metal yo-yo with two tubes sticking out.

Blood is channelled into the device via a conduit at the bottom of the left ventricle. The pump passes the liquid through another channel which leads to the aorta, the main artery supplying the body's vascular system, at the top of the heart.

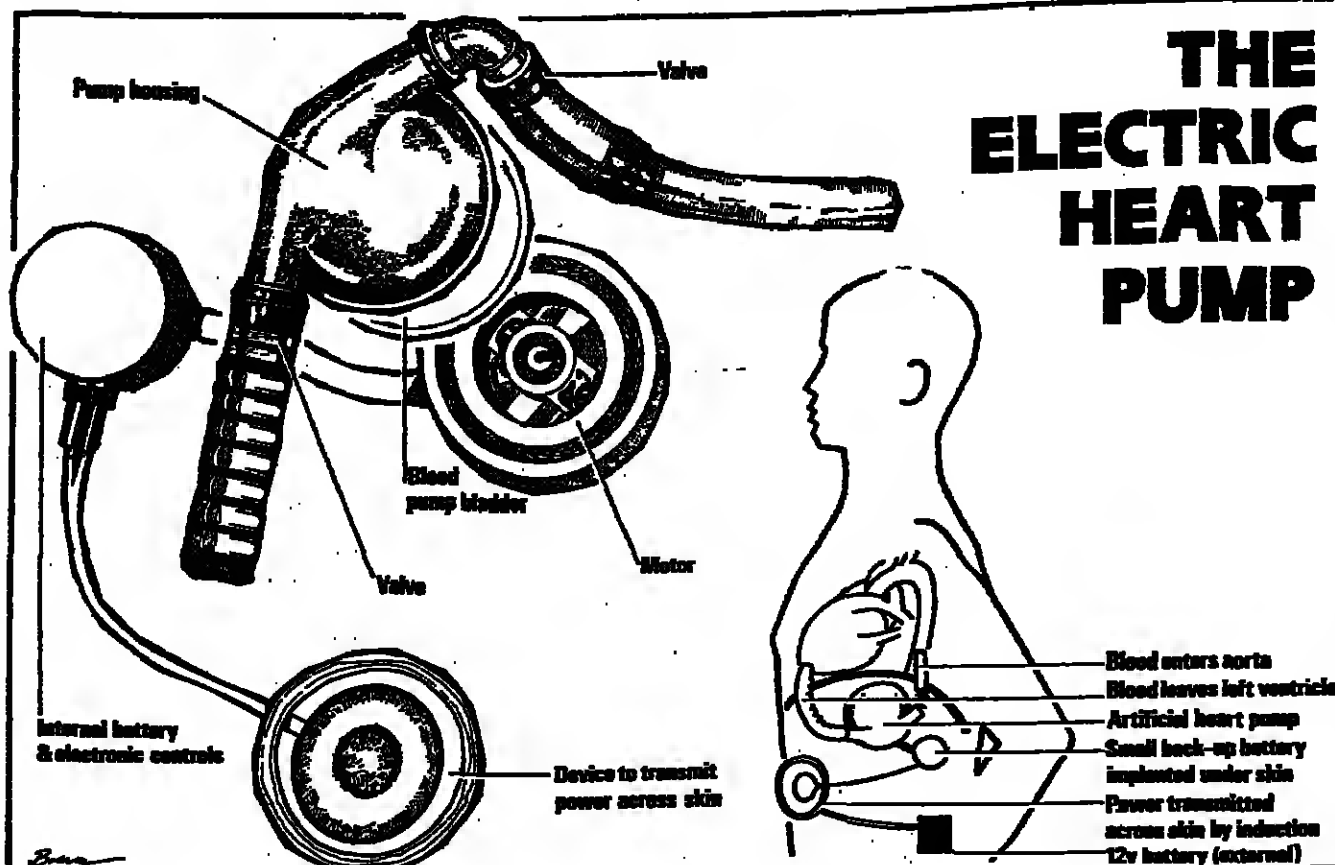
When the natural heart empties blood into one of Thermedics' existing air-driven devices, a control system triggers a pulse of air to push a diaphragm responsible for the pumping action.

In the new battery-powered device under development, the air pulse will be replaced by a burst of current that powers a small, microprocessor-controlled electric motor. The motor turns at one revolution a heartbeat to operate the diaphragm.

One-way valves either side of the pumping chamber keep blood flowing. Sensors track the heart's own pumping rate to keep the implant working in synchronisation.

Thermedics makes the pump from materials such as titanium and certain types of plastic that do not leak harmful materials into the blood stream.

The diaphragm has to be highly durable. It must flex some 40m times a year, in tune with the heart's natural beat. According to Thermedics'



## THE ELECTRIC HEART PUMP

scientists, parts made of silicone, a tough, inert material often used in biomedical devices, would wear out in six months if subjected to such treatment.

For this application, Thermedics engineered a new polyurethane called Tecoder, which is judged resilient enough for the pump and has other applications for instances in artificial arteries.

The company coats the inside of the pumping chamber with another form of plastic with surface features such that components from the patient's own blood "grow" on it. This is similar to the way the shell of a crab picks up mineral deposits from the sea.

The technique reduces the risk that blood entering the artificial device will clot as a result of encountering a foreign surface.

Another innovation in the way the electric device receives power from a nickel-cadmium battery worn externally. In Thermedics' so-called transcutaneous transmission system, electricity is channelled across the skin barrier by an induction effect between two sets of metal wires, one on top of the skin and the other transplanted underneath.

This avoids the need to push wire through the skin, a technique which carries a high risk of infection.

So far, Thermedics has concentrated on techniques for

implanting the air-driven pump in patients as a temporary measure; for instance to give a damaged heart a rest while a person is awaiting a transplant.

Last year, Thermedics started experiments with the electric pump on animals. Over the next

**Inert nature of the device will reduce the need for drugs**

two years, as a prelude to the permanent implant planned for 1987, the company plans further trials in which people will receive for short periods what

are basically air-driven pumps using some of the components needed for the electric version.

The person who will receive the first artificial pump to be implanted on a permanent basis will probably be a patient at the Texas Heart Institute in Houston, one of the medical establishments with which Thermedics has worked.

Because the heart-assist device is inert and not biological in nature, drugs such as Cyclosporin A, which is often used in natural heart transplants to suppress the body's immune response, are not required.

This promises to reduce the medical problems often encountered by patients immediately after receiving a new heart.

## Research led to new dressing

Work in new plastics for Thermedics' heart pump has led to a novel form of skin dressing that the US Army is to try out from next year.

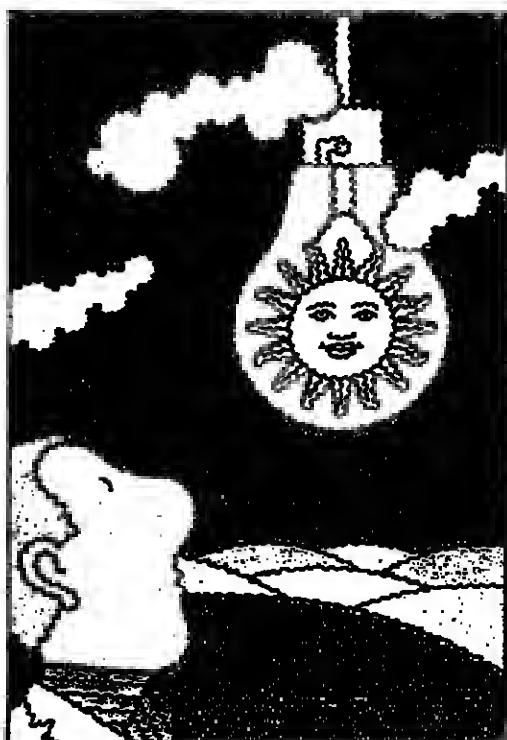
The Army has paid the Massachusetts company \$200,000 to receive samples of a clear, polyurethane-based material called Spandura. The material is placed over a wound, like an ordinary dressing.

The difference is that, while Spandura forms a barrier to bacteria, it behaves in a similar way to skin in transmitting oxygen, carbon dioxide and water vapour. This allows the wound to "breathe" and promotes healing.

A further advantage is that Spandura is made in such a way that it can contain substances such as drugs. The material can thus diffuse drugs into the wound from immediately above the damaged skin. As a result, the wound can receive the optimum amount of medication in a controlled way.

Spandura is made as a gel in which drugs can be mixed. The mixture is extruded through a die to produce an unbroken film. The plastic is cured (turned solid) by exposure to light, rather than by heat or a chemical reaction which could decompose or otherwise affect the drug.

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Even in an industry brimming with ideas Sun Life's record of innovation stands out. Our new range of unit trusts, for example, isn't just new.

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**T-Plan** for 'frozen' pensions.

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For more information about one of Britain's most successful life and pensions offices, contact: Alan Bell, Sun Life Assurance Society plc, 107 Cheapside, London EC2V 6DU. Telephone: 01-606 7788.

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## CD read-only memory launched

PHILIPS has launched what is claimed to be the first compact disk read-only memory (CD-ROM), although it has been making the unit, called CM-100 privately for a segment of the computer industry since June.

Now to be made generally available, the unit can store 600 megabytes (millions of characters) on a single-sided disk only 120 mm (4.7 in.) in diameter. The random access system, is said to have high data integrity. Philips has been using a similar technique to make compact disk audio and video records.

The system uses laser recording in which digital data is impressed on the disk in the form of tiny "on-off" impressions made by the heat of a very small laser. The marks cannot be erased and are played back by another laser which illuminates the disk and produces light level variations which are detected by a light sensitive device.

The disk is able to store 230,000 pages of A4 text, double spaced, or more than 1,000 images, or if desired, many hours of spoken text. In terms of books, this amount of stor-

age is equivalent to about 50 ft of shelf space.

Philips says the disks can be produced at low cost, are lightweight (and so easily mailable) and can tolerate the kind of handling and dirt that would ruin both hard and floppy magnetic disks.

The recorded data is read optically from a relatively long distance compared with magnetic media, a sealing layer can be applied, so that even surface scratches can be tolerated. No wear takes place and Philips is claiming an almost indefinite life.

The CM-100 is based on the standard for CD-ROMs developed by Philips and Sony. It will soon be available for use with the IBM PC-XT and AT and their compatible computers. Mr Rudy Falkenberg, manager of Philips' subsystems and peripherals group, says he expects these two factors to ensure the CD-ROM a very broad acceptance.

For the computer manufacturer, CD-ROM offers the prospect of new and complementary products for office automation. It also opens new markets for publishing houses

who are beginning to appreciate the benefits of low replication and distribution costs.

In addition, the cost of unauthorised duplication is very high, which will inhibit software piracy.

The average time to access data on CD-ROM is one second. The data transfer rate on and off the disk is 1.41 megabits per second and the claimed bit error rate is between one in 1,000m and one in 1,000n.

GEORGE CHAMBERS

## A FINANCIAL TIMES SURVEY HARLOW

Monday, January 29, 1986

For further information, please contact:

COLIN DAVIES on 01-236 1494

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Details of next Friday's  
UK Science Park Association  
London Conference







## UK NEWS

# Police inquiries 'find evidence of JMB fraud'

BY TERRY POVEY AND KEVIN BROWN

EVIDENCE of fraud has been found in connection with Johnson Matthey Bankers (JMB), the City of London Fraud Squad said yesterday.

The suspected fraud took place in 1981 and police have asked the Director of Public Prosecutions (DPP) for advice on whether criminal proceedings should be started. A fraud investigation group has been set up.

JMB was rescued by the Bank of England in October 1984 after it was found that loan losses could total £250m (later reduced to £220m), which was considerably more than the bank's capital. In July a police investigation into the possibility of fraud in or on JMB was announced by Mr Nigel Lawson, Chancellor of the Exchequer.

In the House of Commons yesterday the Government came under pressure to set up an inquiry into the JMB affair. There were repeated claims by Labour MPs that Mr Lawson had delayed sanctioning fraud inquiries, and anger that he chose not to answer questions on JMB himself.

Exchanges in the Commons also revealed growing unease among To-

ry MPs, particularly about the role played in rescuing JMB by the Bank of England.

Some Conservatives called for strong powers for fraud investigators to be included in the forthcoming Financial Services Bill.

Mr Ian Stewart, the Economic Secretary to the Treasury, insisted that there was no *prima facie* evidence of fraud involving JMB when the Chancellor announced that the police had been called in. "The appropriate method for investigation of criminal offences in this country is through police investigation and not through public inquiry," he said.

Mr Brian Sedgemore, the Labour MP who was recently barred from the Commons for five days after questioning the Chancellor's integrity over JMB, was given roars of encouragement as he rose to question Mr Stewart.

He said the Chancellor should explain why he had said there was no *prima facie* evidence of fraud when parliamentary written answers in the past two weeks had shown that the Attorney General and the Bank of England could have advised him that these statements were untrue.

Margaret Van Hattem looks at the tactics to break the recent Anglo-Irish accord

## Ulster's electoral collision course

NORTHERN IRELAND's Unionist leaders, incensed by the Anglo-Irish agreement signed earlier this month between Dublin and London, will face their first real test early next summer.

By then it should be clear whether the majority community is prepared to follow them into a campaign of widespread civil disobedience involving non-payment of local property taxes and personal income taxes, as well as other forms of passive resistance to the agreement.

Right now, the community is not prepared to do so. Unionist politicians are already telling each other that "this is the big one," the ultimate test of their community's right to determine how the province should be run.

But they know that the people have yet to be convinced that the Anglo-Irish agreement, overwhelmingly approved in the House of Commons on Wednesday, is an irrevocable step towards their ejection from the UK and that it can and must be stopped.

That is why the 13 Ulster Unionist MPs are resigning their seats to fight by-elections early next year. They do not need to seek a fresh mandate, because few in Westminster or in the province need to be convinced of their ability to win elections. Nor do they need to establish that the majority in Northern Ireland would rather not have the agreement.

The by-elections' real value lies in the opportunity afforded by two months of campaigning to raise the province's temperature and foster a climate of revolt.

The two main Unionist parties (the Official Unionist Party and the Democratic Unionist Party) agree on the tactics: the MPs will all resign from Westminster with effect from January 1, and will fight by-elections, probably in February, on the issue of the Anglo-Irish agreement.

In Westminster they will then demand that Parliament respect the will of the Ulster people and rescind the agreement. When this is rejected, they will boycott Parliament although they will be entitled to continue drawing their parliamentary salaries.

Any members of their parties who are still participating in the local council or the Northern Ireland Assembly will then withdraw, and all party members represented on government bodies will join the boycott.

The Unionist leaders hope that by this time, the majority community will be sufficiently incensed to join the protest, bringing the administrative machinery of the province to a halt.

People would not be expected to resign from public sector jobs, or to stop claiming pensions and benefits.

The campaign opened as the vote

was announced on Wednesday night when the Rev Ian Paisley, leader of the Democratic Unionist party, and his Peter Robinson, his deputy, left the debate shouting "Ulster forever" and "No surrender."

They had already written to the Chancellor of the Exchequer applying for the stewardships of the Chiltern Hundreds and Northstead Manor - fictitious offices under the Crown which, by convention, disqualify the holder from membership of Parliament.

The other 13 Unionist MPs intend to do the same. Since the holders of these two stewardships need hold the office for only an hour and are automatically superseded when a new application is received, there is no procedural obstacle to them all resigning on the same day.

The next step will be setting in motion the legal procedures for the by-elections, which are intended to be held simultaneously as a "mini general election." Under Westminster convention this is usually done by an MP of the same party as the previous holder of the seat.

Since all the Unionist MPs will have resigned, one of their sympathisers in the ruling Conservative Party will do this on their behalf.

Usually, this procedure is passed without challenge, but the possibility of a challenge cannot be ruled out. However, Mrs Margaret Thatcher, the Prime Minister, has made clear that the Government

does not intend to obstruct the wishes of the Unionists to fight by-elections.

Government business managers have also made clear that should individual members force a vote, the Unionists will be able to count on the support of the Government to get the procedure passed.

Campaigning will then move into top gear. The two main Unionist parties have already agreed not to compete against each other, so ensuring that most of the sitting MPs will be returned to Westminster.

However, they do risk losing one or two marginal seats where the nationalist, or minority, vote could unite behind a single candidate instead of dividing between Sinn Féin (political wing of the Provisional IRA) and the Social Democratic and Labour Party.

Whether the tactics add up to a strategy is not yet clear. The Unionist leaders insist that the agreement must be rescinded. Mrs Thatcher insists that it will not be, and that this time, the Government will not give in to violence.

The Government is opening as many doors as it can for the Unionists to walk through and return to participatory politics once they have registered their protest.

The Unionist leaders themselves do not appear to know whether they are turning their backs on those doors or merely holding out for red carpets as well.

## Scholey to step up as British Steel chief

BY IAN RODGER

MR ROBERT SCHOLEY, the long-serving deputy chairman and chief executive of the state-owned British Steel Corporation (BSC), is to be its next chairman.

Mr Scholey, who is 64, will take over from Sir Robert Haslam in April when Sir Robert leaves to become chairman of the National Coal Board. His appointment is for three years.

Sir Ronald Halstead, who was sacked two weeks ago as chairman of BSC, has been named as the next non-executive deputy chairman of BSC. He has been a non-executive director since 1973, and was approached about the deputy chairman's post before he was dismissed from BSC. Mr Scholey is the first career steelman to be chairman of BSC. He was appointed chief executive in 1973, but then suc-

cessive governments on three occasions appointed a chairman from outside the industry rather than promote him.

As chief executive, he has won widespread admiration for the way he carried out the huge restructuring that was needed at BSC in recent years. He has also acquired respect in the European steel industry. He was appointed president of Eurofer, the major EEC steel producers' club, last April, and has begun a series of consultations aimed at strengthening that organisation.

When it became known last month that Sir Robert would be leaving, Mr Scholey was considered the most likely successor. No other names were mentioned as potential candidates.

Men and Matters, Page 12

## Verdict on Raper inquiry

BY DAVID GOODHART

THE DEPARTMENT of Trade and Industry inquiry into the controversial circumstances surrounding the acquisition of the Westminster Property Group in 1983 by Mr Jim Raper, the financier, has concluded that there is not "sufficient reason for the institution of criminal proceedings."

The main thrust of the inquiry centred on whether Mr Raper's company St Piran had been acting "in concert" with various third parties and taking his holding to over 30 per cent without making a full bid as required by the Take-Over Panel.

The inspectors do say that Mr Stuart Withers, a private detective, was probably acting with St Piran.

The report states: "We remain of the opinion that the likeliest interpretation of such facts as we have been able to establish is that Mr Withers and Saint Piran may have

been acting in concert. We have, however, seen no evidence which leads us to believe that, as suspected by the Board of Westminster at the time of our appointment, Saint Piran may have been acting in concert with anyone else."

Mr Withers said the inspectors were wrong in their conclusions and he had no connection with St Piran. He has recently been fined £2,500 for contempt of court for refusing to provide evidence about the origins of two payments of £200,000 from Swiss bank accounts.

The circumstances surrounding the build-up of a stake in Westminster by St Piran remain relevant because of the recent concern over the City of London self-regulation and also because another company formerly owned by Mr Raper, Milbury Homes, became the subject of another DTI inquiry in August.

Lex, Page 14; Details, Page 22

## BAA will switch to ICL computers

THE BRITISH Airports Authority (BAA) is to buy its large computers from ICL, the only British-owned mainframe manufacturer, in preference to its existing US suppliers, Honeywell and Digital Equipment, Jason Crisp writes.

The BAA is the first large company to switch to ICL since it launched its range of Series 90 computers, developed in conjunction with Fujitsu of Japan, last April.

The decision, which could lead to orders worth several million pounds, is encouraging for ICL, which has seen some of its best customers - such as British Telecom and Sainsbury's - switch to buying large computers from US companies like IBM.

The BAA strongly denied that there had been any political pressures to buy from ICL, which is part of STC, the troubled telecommunications group. ICL is understood to have orders worth about £100m for the Series 90 computers which it started developing at the time of its own financial crisis in 1981.

ICL was in competition with Honeywell, DEC and IBM for the BAA approval. The initial order is for a £300,000 mainframe for BAA's Gatwick headquarters. ICL can expect to win orders for up to 30 computers over the next five years, some of which will be much larger than the initial order.

THE BRITISH Government may be willing to consider limited and temporary assistance to the Cornish tin industry, depending on the outcome of talks over the crisis at the International Tin Council (ITC).

SENIOR British officials, seeking to resolve confusion over plans to build a privately financed rail tunnel under the Channel between England and France, have given the four group's promoting schemes until today to clarify their position and to submit details of the terms and conditions they seek from British Rail.

BR has similarly been asked to clarify what it wants from negotiations with the four promoters.

Editorial Comment, Page 12

UNIONS representing Ford's 37,500 hourly-paid workers in the UK yesterday said the company's latest pay offer, a 3 per cent across the board plus 2 per cent for 1,000 line workers, was not enough. They also want more information on changes Ford wants in working practices.

SOVIET and US scientists are due to confront each other in London next week to debate technical and political aspects of the US Strategic Defence Initiative. The meeting will be held under the auspices of Pugwash, an informal international group of scientists which meets periodically to debate defence issues.

STATE-OWNED British Rail has cut a pay offer to its drivers from £1.50 to £1.25 extra per shift, in line with government calls to the earnings increases strictly to productivity gains.

## Brookes joins Distillers

By Lionel Barber and James McDonald

DISTILLERS, the Scotch whisky group under threat of a hostile £1.5bn takeover bid from Argyll, the supermarkets group, yesterday appointed Sir Nigel Brookes, an experienced British industrialist, as a non-executive director to its board.

The appointment comes just three days before Argyll is free to launch a takeover bid for Distillers under a ruling from the Takeover Panel.

City of London analysts said Sir Nigel, chairman of Trafalgar House, the shipping and construction group and a noted bid tactician, would strengthen the Distillers' team which has been criticised for a lacklustre performance in recent years. "He could be the catalyst for change," said one broker.

Both Distillers and Sir Nigel played down any connection between the threatened takeover bid and the appointment. But Distillers and its recently-appointed merchant bank advisers, Kleinwort Benson, are understood to have been concerned about the group's image.

In a separate development yesterday, Distillers confirmed that it was to become the chief sponsor of the athletic events at the Commonwealth Games in Edinburgh next July.

Men and Matters, Page 12; making up for lost time, Page 13



When a comparatively unknown Norwegian company first became European leader in super-mini computer systems, those in the know quite reasonably perceived an element of difference.

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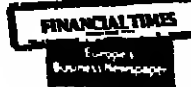
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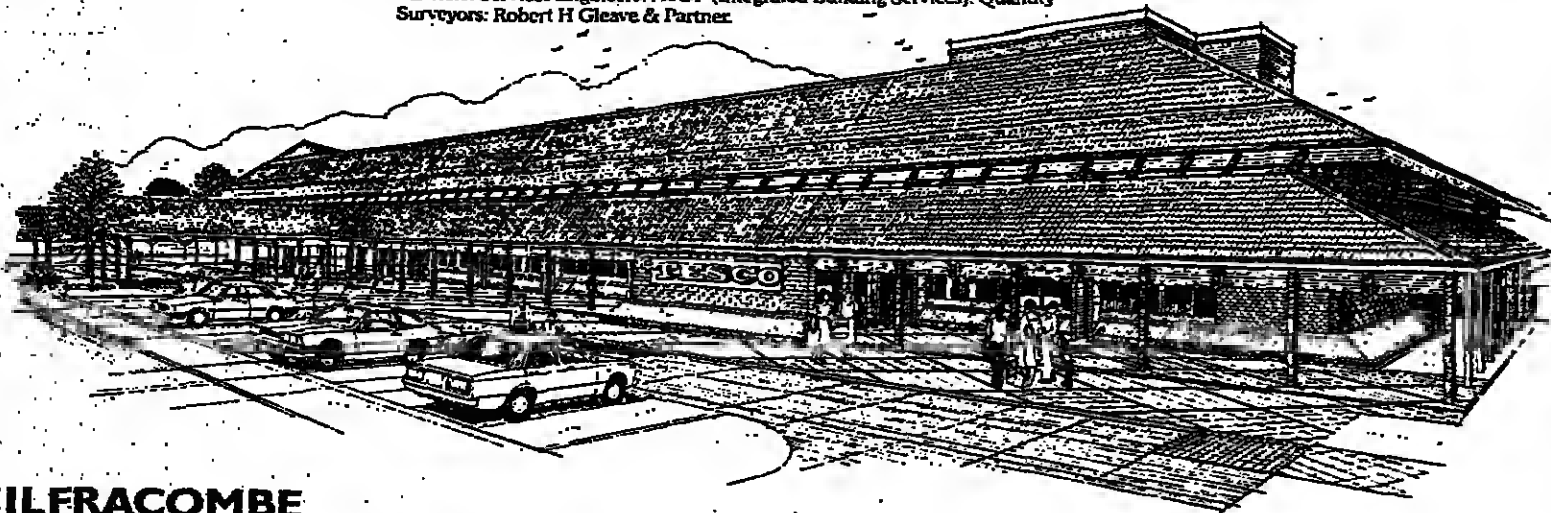
Financial Times Friday November 29 1985

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# You'll be agreeably surprised where you'll find the team working.

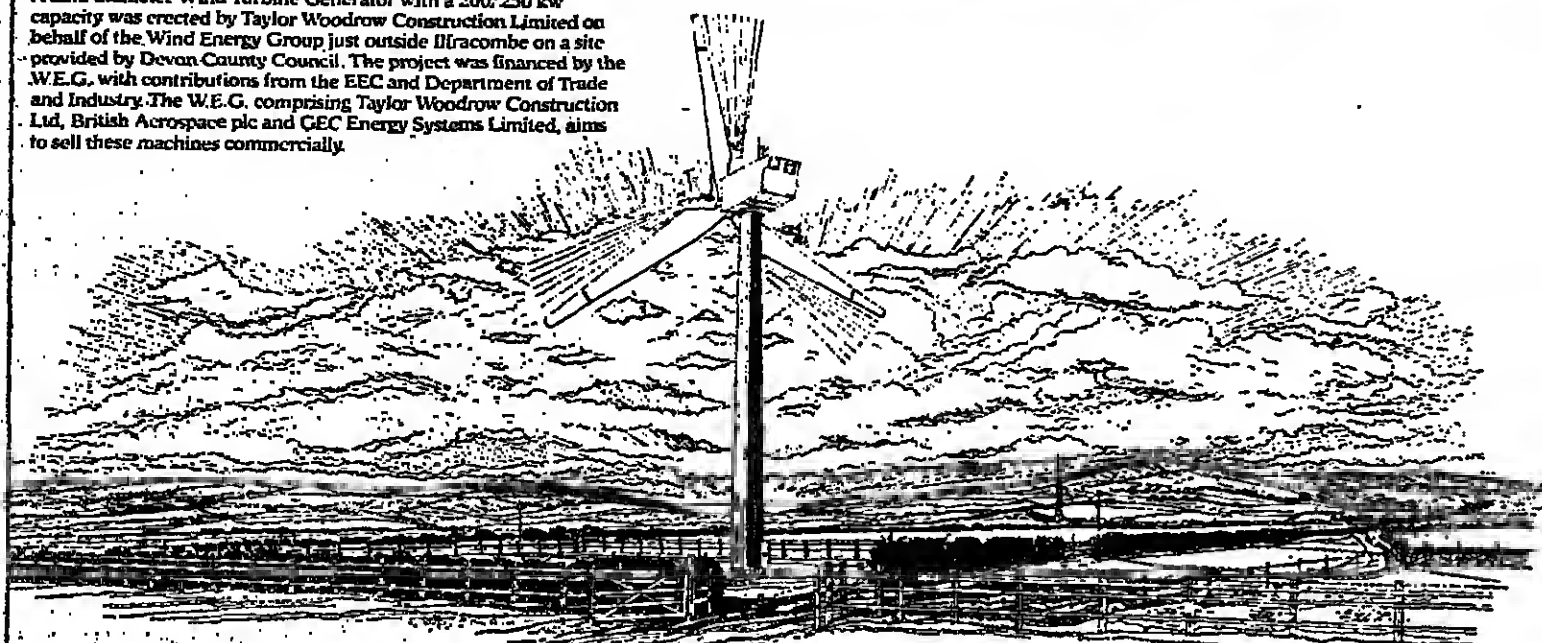
## HULL

Tesco Superstore. A design and construction project by Taylor Woodrow Construction (Northern) Limited in Humberston. Client: Tesco Stores Limited. Architects: Gordon White & Hood. Structural Engineers: Ernest Green & Partners. Services Engineers: ACDP (Integrated Building Services). Quantity Surveyors: Robert H Gleave & Partner.



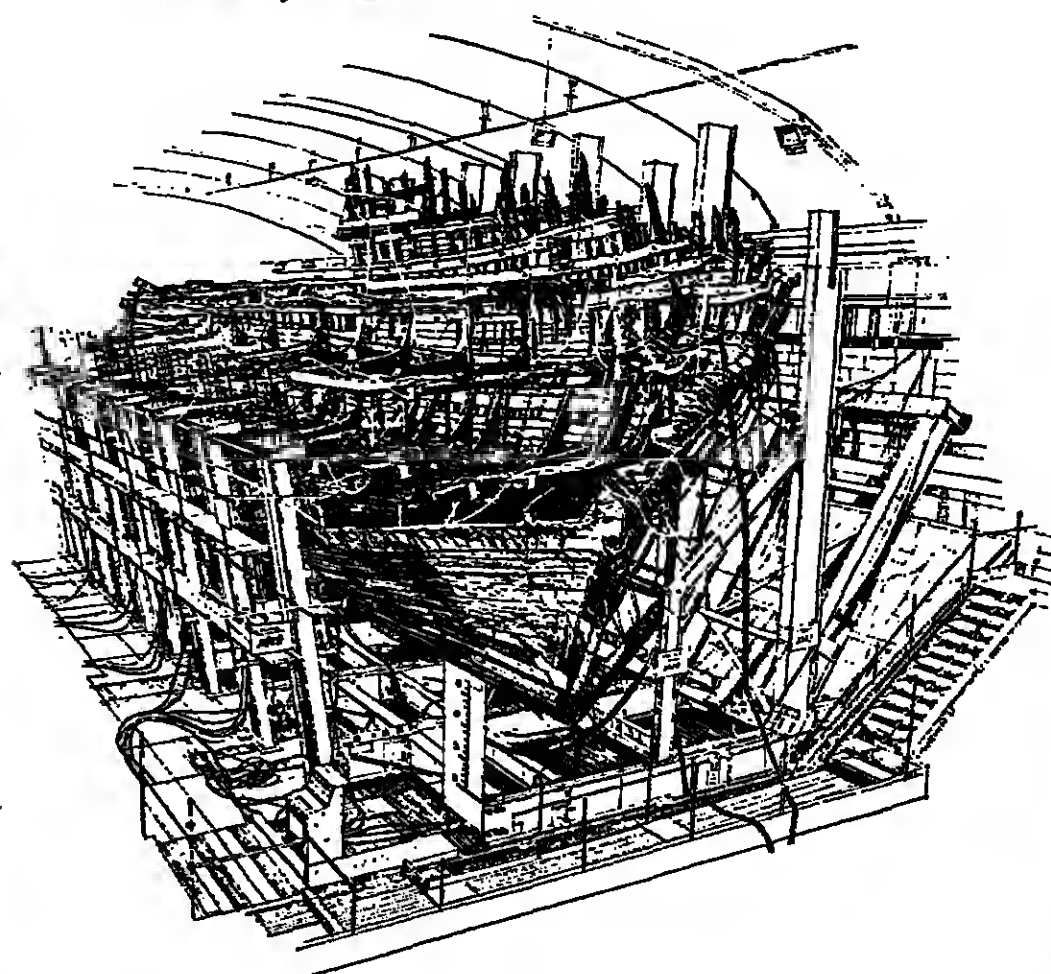
## ILFRACOMBE

A 25m diameter Wind Turbine Generator with a 200/250 kw capacity was erected by Taylor Woodrow Construction Limited on behalf of the Wind Energy Group just outside Ilfracombe on a site provided by Devon County Council. The project was financed by the W.E.G. with contributions from the EEC and Department of Trade and Industry. The W.E.G. comprising Taylor Woodrow Construction Ltd, British Aerospace plc and GEC Energy Systems Limited, aims to sell these machines commercially.



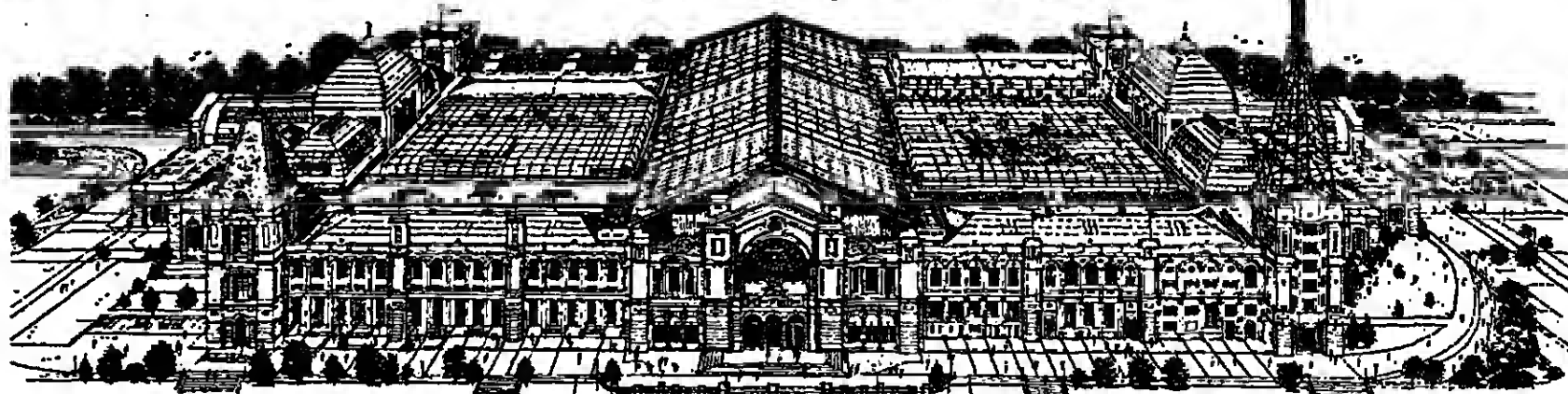
## MARY ROSE

The Tudor Warship, Mary Rose is back on an even keel for the first time in 440 years. It was rotated upright by Taylor Woodrow Construction Limited, at Portsmouth Naval Base, England. Client: The Mary Rose Trust.



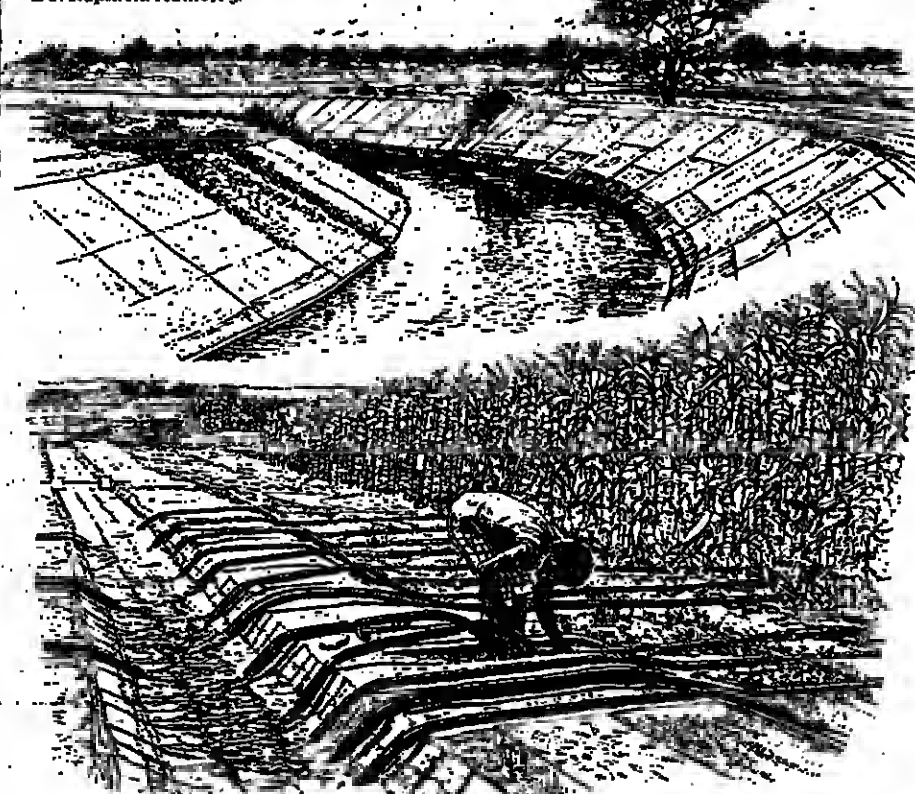
## ALEXANDRA PALACE

The Palace is being restored into a public event and leisure centre with facilities for a TV museum, drama school, concert hall and exhibition centre. Client: The London Borough of Haringey, as trustees of Alexandra Palace. Architect: The Planning Architect, Alexandra Palace Development Team. Structural Engineers: Poll Frischmann and Partners. Quantity Surveyors: Cyril Sweett and Partners. Management Contractors: Taylor Woodrow Construction Limited.



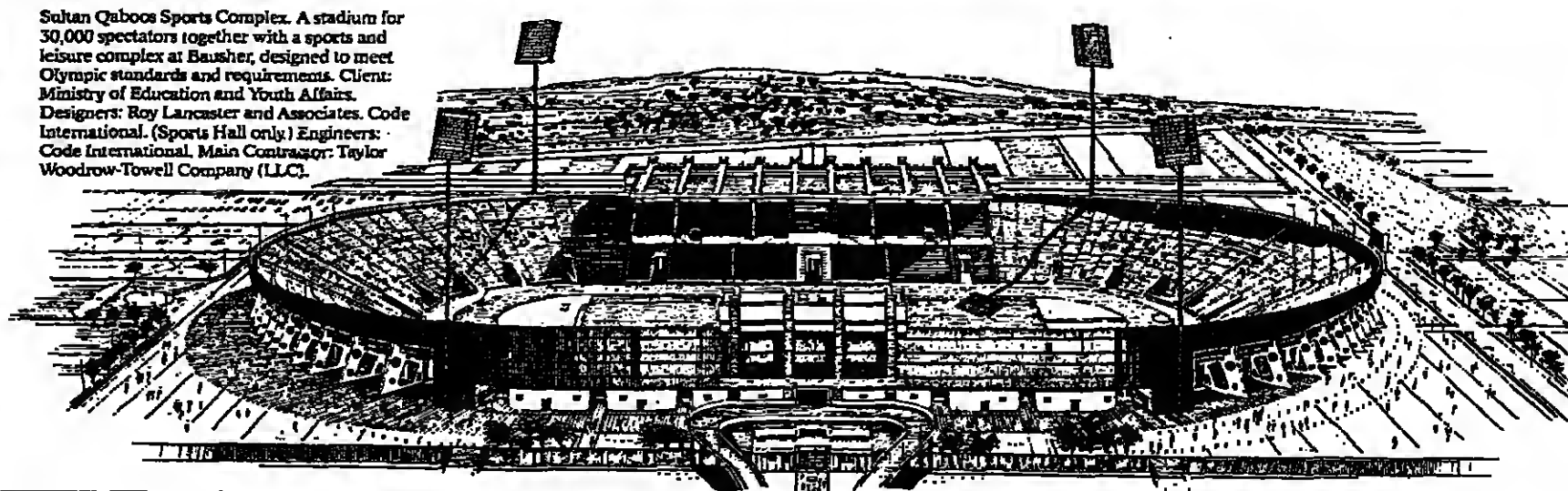
## GHANA

Tono Irrigation Project. A 2,400 hectares irrigation project by Taylor Woodrow International Limited which includes 100km of Laterite roads, 200km of main and feed canals and an earth dam 3km long, 20 metres high. Client: The Ministry of Finance, Ghana, in conjunction with the Irrigation Development Authority.



## OMAN

Sultan Qaboos Sports Complex. A stadium for 30,000 spectators together with a sports and leisure complex at Bawshar, designed to meet Olympic standards and requirements. Client: Ministry of Education and Youth Affairs. Designers: Roy Lancaster and Associates. Code International. (Sports Hall only) Engineers: Code International. Main Contractor: Taylor Woodrow-Towell Company (LLC).



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## THE ARTS

## Arts Week

F S Su M Tu W Th  
29 30 1 2 3 4 5

## Music

## LONDON

London Cantata Choir and London Bach Orchestra, directed by Peter Moore, with Sarah Leonard, soprano, and Nigel Beavan, baritone, Finzi, Harvey and Vaughan Williams. Queen Elizabeth Hall (Mon). (0233101).

Philharmonia Orchestra, conducted by Giuseppe Sinopoli, with Christopher Warren-Green, violin, Buch, Mahler and Brahms. Royal Festival Hall (Mon). (0233101).

London Symphony Orchestra, conducted by Lukas Foss, piano, Balanbridge, Ives, Mozart and Tchaikovsky. Barbican Hall (Tue). (0338891).

## PARIS

Martini Solal, piano and Les 12 Violons de France. Versaille, Mendelssohn, Improvisations on Dukes El-lington, Gershwin (8.30pm); Raima Kobayevska, soprano, Orchestre de la Cité de France, conducted by Jacques Mercier, Chac, Spontini, Verdi, Cilea (8.30pm). Both Concerts Mon, TNP-Châtelet. (4233000).

Christa Ludwig, mezzo-soprano. Recital (Mon). Théâtre de l'Athénée. (4742727).

Orchestre Colonne, conducted by Kent Nagano, with David Lively, Takem-

itsu, Beethoven, Brahms, Salla Fleyel (45 10630).

## WEST GERMANY

Frankfurt, Alte Oper: Maurice André, trumpet; Hedwig Bilgram, organ. Stölzel, Bach, Veracini, Handel and Marcello (Tue); Vladimir Ashkenazy, piano. Beethoven and Schubert (Wed).

## ITALY

Milano: Teatro alla Scala: violinist Salvatore Accardo. Bach. (Mon). (801120).

Rome: Teatro Olimpico (Piazza Gentile da Fabriano): The ensemble Junger Bläser Europas conducted by Frank Cramer, with Thomas Brandis, violin; David Levine, Berg, Schubert and Mozart. (Wed). (393304).

## SPAIN

Madrid: Midday concert in Fundación March. Baroque Chorus accompanied by Gaudeamus Chamber Orchestra. Albini and Handel (Mon); French piano music (Wed). Castello 77. Free Entrance.

## VIENNA

Jean-Pierre Rampall, flute; John Steel Rutter, harpsichord and piano. Leclair, Telemann, Bach, Czerny, Bartók, Brahms, Schumann, Liszt, Mahler and Brahms. Musikverein (Mon).

Chamber Orchestra of Europe, conducted by Murray Perahia, piano, J. C. Bach, Mozart, Beethoven, Kornerhaus (Tue).

## BRUSSELS

Palais des Beaux Arts: RTB Symphony Orchestra, conducted by Alfred Walter, with Bogdan Czaplewski, piano, and Patricia Atkins-Chiti, soprano. Dvořák, Shostakovich, Bartók. (Thur). (5123045).

## NETHERLANDS

Amsterdam, Concertgebouw. Kanichiro Kohbayashi conducting the Netherlands Philharmonic in Verdi's Requiem, with Nelly Miricioiu, soprano; Rachel Gertler, mezzo-soprano; Dina Di Domenico, tenor; Nikita Shuryev, bass; and the Tonkünstler Choir under Jan Elkema (Tue, Wed). Recital Hall: Hakan Hagegard, baritone; accompanied by Geoffrey Parsons (Tue). (718349).

Rotterdam, De Doelen. Lunchtime organ recital by Arto Kuitzer (Thur). Recital Hall: Monica Huggert, baroque violin. Bach (Mon). (142911).

## NEW YORK

New York Philharmonic (Avery Fisher Hall): Leonard Bernstein conducting: All-Mahler programme (Tue); Leonard Bernstein conducting: Haydn, Schumann, Copland (Thur). Lincoln Center (8742424).

## WASHINGTON

National Symphony (Concert Hall): Medley Rostropovich conducting, with Choral Arts Society of Washington. All-Penderecki programme (Mon, Thur). Kennedy Center (7858110).

## CHICAGO

Chicago Symphony (Orchestra Hall): Erich Leinsdorf conducting: Shostakovich, Ravel, Stravinsky (Thur). (4398122).

## TOKYO

Fidel String Quartet: Bartók, Beethoven. Tokyo Bunka Kaikan Recital Hall (Mon). (2361801).

Thomannscher and Gewandhaus Orchester of Leipzig, conducted by Hans-Joachim Rotzsch, with Peter Schreier, tenor. Bach's St. Matthew Passion. Shows Women's College, Hitomi Memorial Hall, near Sang-enjaya.

## Opera and Ballet

## PARIS

Opera: The Siege of Corinth alternates with Gounod's Romeo and Juliette conducted by Maximiano Valdes with Juliette sung by Ana-Maria Gonzalez, Stefano by Marie-Christine Fortia and Romeo by Alfredo Kraus (4286322).

## WEST GERMANY

Berlin, Deutsche Oper: Tannhäuser has Spas Wenkoff in the title role and the highly acclaimed Bayreuth Elisabeth, Cheryl Studer. Handel's Messiah, in a staged version, features Cheryl Studer and Harald Stamm. Also Die Lustigen Weiber von Windsor. (34381).

Hamburg, Staatsoper: the new Peter Ustinov production of Katya Kabanova has Anna Schlemm, Daphne Evangelatos and Franz Ferdinand.

## Theatre

## NETHERLANDS

Amsterdam, Bellevue Theatre. The English Speaking Theatre of Amsterdam presents William Gibson's bittersweet comedy, Two For The Scentaw. Maxine Rensick and Grant Cohen directed by Svanurpa. All week except Thur. (247248).

Eindhoven, Schouwburg. Lands Theatre of London with Thornton Wilder's Skin of Our Teeth, directed by Roger Croucher (Tue). (111122).

## LONDON

Noises Off (Savoy): The funniest play for years in London, now with an improved third act. Michael Blake-more's brilliant direction of backstage shenanigans on tour with a third-rate farce is a key factor. (8363888).

Nentwig, Arabella has Olive Fredericks, Gundula Janowitz and Dieter Weiler. The rare-played Intolleranza by Luigi Nono, has fine interpretations by Gabriele Schaub and William Cochran. Handel's Belshazzar is conducted by Gerd Albrecht. In the main parts are Helen Donath and Walter Baffertner. (351151).

## NEW YORK

Dance Theatre Workshop: The Irrational Border Crossings celebrating the venue's 30th anniversary continues with Fresh Tracks, a choreographer's showcase (Tue). (219 W. 19th St. (9240077)).

## CHICAGO

Lyric Opera (Civic Opera House): The 31st season includes Otello starring Margaret Price, William Johns and Sherrill Milnes, conducted by Bruno Bartoletti, and staged by Antonio Madan Diaz, along with Madame

Butterfly with Anna Tomowa-Sintow in the title role conducted by Miguel Gomez-Martinez. Also Samson, Anna Boleyn, La Traviata, I Capuleti e i Montecchi, Die Meistersinger and La Rondine. (3322244).

## NETHERLANDS

The Netherlands Dans Theater on tour with Uccelli and Convergence by Nacho Duato, and Kijlart's Wiegeld. Mon in Roermond, Oranjerie (35061).

Amsterdam, Stadschouwburg. The Netherlands Opera with a double bill of Cavalleria Rusticana and Pagliacci directed by Nicolas Joel, with sets and costumes by Pet Halmen. The Netherlands Philharmonic and the Opera Choir conducted by Bohumil Gregor. Casts headed by Galina Savova and Adrian van Limpt, and Theo van der Pijlen and Jan Derksen (Mon). (242311).

## SPAIN

Valencia, Bulgarian Opera Chamber Orchestra with Donizetti's Il Campanello and Mozart's The Impresario. Teatro Principal, Barcas 15. (351051).

Madrid, Spanish Radio and Television Symphony Orchestra conducted by Miguel o Gomez Molina. Concert version of Tristan and Isolde, Act 1. (Acts 2 and 3 will follow in successive weeks). Teatro Real, Plaza de Oriente 4. (2418739).

## ITALY

Trieste: Teatro Comunale Giuseppe Verdi: Simon Boccanegra conducted by Tamas Pal and directed by Carlo Macstrilli. In the cast Stefka Evtasheva, Renato Bruson and Carlo Cossutta. (8131948).

Florence: Teatro Comunale: Manon Lescaut conducted by Maurizio Arena. Mirella Freni sings the title role.

## LONDON

Royal Opera, Covent Garden: La fanciulla del west, one of the Royal Opera's most successful lavish productions of recent years, comes back with new principals (Mara Zampieri, Nicola Martinucci, Alan Fordary) and a new conductor, the excellent John Mauceri. (2491086).

## VIENNA

Staatsoper: Bartók's Herzog Blaubarts Burg (Duke Bluebeard's Castle) conducted by Kurt Welter, takes, Nussger and Schönbeger's Erwartung conducted by Schürmer with Armstrong Die Walküre, Daphnis and Chloe by Ravel and Neumeier and The Fire Bird by Stravinsky and Neumeier conducted by Schürmer; La Bohème (3324255).

victim and his protective lover; but this Circle Rep production also has distracting artistic touches to patch over the play's lack of development once the disease is diagnosed. (2393200).

Brighton Beach Memoirs (46th St): The first instalment of Neil Simon's mix of memories and jokes focuses on Depression-era Jewish household where young Eugene falls outwardly in love with his cousin. (2211211).

42nd Street (Majestic): An immodest celebration of the heyday of Broadway in the 1930s. The production goes way in the 1930s. The production goes way in the 1930s. The production goes way in the 1930s. (9770408).

Big River (O'Neill): Rogers' musical rescuees a contemporary version of Huck Finn's adventures down the Mississippi, which walked off with many 1985 Tony awards almost by default. (2480220).

## WASHINGTON

Night Mother (Arena): Marsha Norman's searing view of a mother and daughter on the night the daughter announces her intention to commit suicide, requires a strong stomach for hard-bitten realism. This production by James C. Nicola has Halo Wines as daughter Jessie and Ann Guilbert as mother Thelma. Ends Dec 8. (4283300).

## CHICAGO

King Lear (Goodman): The Stratford Festival of Ontario production puts Lear in a rustic setting that looks much like the North American frontier. Ends Dec 27. (4433810).

## NEW YORK

As Is (Lycium): The first play about AIDS makes gestures toward the whole community the disease affects and focuses effectively on the

## Exhibitions

## TOKYO

Impressionist Masterpieces: From the Art Institute of Chicago, 65 items from one of the world's largest collections trace the development of Impressionism from Millet and Courbet forward. Included are Renoir's On the Terrace, and Cézanne's The Bathers. Seibu Museum of Art, Seibu department store, Ikebukuro Branch. Closed Thur. Ends Dec 17.

## NEW YORK

Metropolitan Museum of Art: The travelling show India, arrives from Washington with 350 examples of six centuries and numerous flourishing periods of art and craft. Ends Jan 5.

Asia Society: Complementing the Metropolitan show, Akbar's India concentrates on the 40-year reign of the sixteenth-century Mughal emperor who built Fatehpur Sikri and inspired the works represented here by 80 paintings as well as metal work, carpets, and textiles. Ends Jan 5.

## WASHINGTON

National Gallery: The Treasure Houses of Britain collects 700 objects from 200 stately homes in a show mounted and decorated to look like the quintessential stately home, with paintings by Holbein, Rubens, Van Dyck, Hogarth and Turner among many others, as well as Chippendale furniture, Meissen and Sevres porcelain and tapestry, jewellery and armour. Ends Mar 9.

Hirshhorn: The recent allegorical and romantic strain in Italian painting is represented in a show of 46 works, primarily paintings, from 13 artists, including lesser known artists such as Carlo Bertoldi and Patricia Cantalupo as well as the well known Sandro Chia, Mimmo Paladino and Carlo Maria Mariani. Ends Jan 5.

## CHICAGO

Art Institute: Chalk & Chisel combines 11 sculptures with more than 80 sculptors' drawings to show the interplay between preparation and execution in the work of modern sculptors of Rodin, Cezanne and Giacometti. Ends Dec 12.

## PARIS

Picasso Museum: The 17th century Hôtel Salé, sumptuously restored, provides a fitting home for the world's largest collection of Picasso's work. It comprises 283 paintings, 158 sculptures and more than 3000 drawings and engravings, 16 collages and 80 pieces of ceramics. It is completed by Picasso's own collection of paintings by his friends, such as Braque and Matisse, or by artists he admired, Renoir, Cézanne, Dufourier and Rousseau. Musée Picasso, Hôtel Salé, 5 rue Thorigny, Paris 3e (2712421). Closed Tue.

Sir Joshua Reynolds: The artist's first exhibition ever in France, organised with the London Royal Academy and British Council aid. It follows the Gainsborough and Turner exhibitions and acquires the surprised French public with the history of English painting and with the remarkable and inventive portraitist that was Reynolds. Grand Palais, closed Tue, Wed late opening (2615410).

## SPAIN

Madrid, a retrospective of 200 paintings, waxen and drawings by master of Cubism Juan Gris (1887-1927) on loan by private collections and museums of Europe and the U.S. The exhibition offers for the first time in Spain and Europe a good assembly of Gris's best works. Biblioteca Nacional, Sala Picasso, Paseo Recoletos 22. Until end of Dec.

Madrid, a selection of 162 XVIII century paintings including Ribera, Caravaggio, Luca Giordano, Vaccaro, Cavallino, Pretti, Caracciolo, Salvatore Rosa, Micco Spadaro, Falcone, etc. Palacio de Villahermosa, Prado Museum. Until end of Dec.

## ITALY

Florence: Museo di Storia della Scienza: A History of Spectacles. More than a hundred pairs of glasses from the Zeiss foundation (in E. Germany). This is the first time the collection has been shown publicly. Exhibition also includes engravings by Dürer, Rembrandt and Japanese artists. Ends Jan 11.

Rome: Museo delle Mura, Porta San Sebastiano: Trade Routes Between the Mediterranean and the Far East

in the Ancient World. The museum is set into the Aurelian walls above the gate through which the Appian Way passed and is worth seeing in itself. Organised by the Comune di Roma and the Museo Nazionale d'Arte Antica, the exhibition explores the movement of goods (linen, myrrh, silk and spices) to Italy from the east from the 8th century BC to the Middle Ages. Clear and informative and illustrated mainly by photographs and diagrams, but one fall that the exhibition was sized more of school outings than tourists and that a lot of the information could have been got just as well from a good book. Ends Jan 11.

Rome, Galleria Giulia, Via Giulia 143. Pierre Klossowski: 16 recent works. Twenty enigmatic and erotic drawings by a well-known figure of Paris literary life in the Thirties. Brother of the painter Balhaus. Ends Dec 11.

## WEST GERMANY

Berlin, Nationalgalerie: Art from 1945 to 1985. With 500 works by 220 artists the Berlin National Museum will display an extensive exhibition of post war art. Ends Jan 12.

Stuttgart, Neue Staatsgalerie: A retrospective of 81 works of the British artist Francis Bacon (born in 1909). The works, covering 40 years, are on loan from the Tate Gallery, London. Ends Jan 5.

Bremen, Kunsthalle am Wall 207: Klee drawings and paperworks from 1921 to 1933. Ends Jan 5.

Hannover, Kessler-Gesellschaft, Wurmbochstrasse 16: Pictures and drawings by the Austrian painter Christian Ludwig Attersee since 1975. Ends Dec 8.

Düsseldorf, Kunsthalle Grabbeplatz: Joel Shapiro: First stop for an exhibition covering 80 abstract sculptures and paintings by the American artist in the last nine years. Ends Jan 18.

Essen, Museum Folkwang, Goethestrasse 41: To honour the German painter Louis Corinth on the 80th anniversary of his death, the exhibition contains 80 paintings and 40 graphic illustrations. Ends Jan 12.

## BRUSSELS

Spanish Netherlands 1500-1700: Renaissance and Baroque, Flemish and Spanish painters - Velázquez, Rubens, Van Dyck, El Greco. Palais des Beaux Arts, Dec 22.

Goya: paintings, drawings, etchings from Spanish public and private collections. Musée Royale des Beaux Arts. Ends Dec 22.

Picasso, Musée des Palais des Beaux Arts. Ends Dec 22.

Tapies, Chillida, López García: Three contemporary artists. Musée d'Art Moderne. Ends Dec 22.

Las Herrerías: Art from the pre-Roman period. Musée d'Art d'Histoire. Ends Dec 22.

Dario de Regoyos (1857-1913): A Spaniard in Belgium. Banque Bruxelles Lambert, Place Royale ends Dec 21.

## NETHERLANDS

Eindhoven, Van Abbe Museum. The eternal world of Rembrandt in a colouristic display of paintings, drawings and watercolours. Ends Dec 22.

Amsterdam, Maasland (Vijzelgracht 2a). Season of French experimental films, including Cocteau, Varda and Bidault (Tue and Thur). (224936).

## VIENNA

Art From The Stone: Art lithography from its origins to the present. This exhibition shows the versatility of lithography. Most artists seem to have had a try at drawing or painting "on the stone" - from Goya to Picasso, Delacroix to Chagall, Toulouse-Lautrec to Miro, Munch and Beckmann. The exhibition explains how lithography began, how it is done, and goes a long way to explain its continued fascination for artists. At the Albertina until Dec 8.

Treasures From The Forbidden City: Peking: A selection of 120 objects covering 3,500 years of Chinese history from Peking's Forbidden City, the former Imperial Palace, now a museum. It includes gold and jade pieces, calligraphy of all kinds, musical instruments, costumes, paintings, porcelain vases, dishes and cups from the Ming and Qing dynasties, and paintings on silk rolls showing the elaborate ritual of the court, or members of the royal family of leisure or on one of their epic journeys. This is the last opportunity to see the collection in Europe before it returns to the Forbidden City Museum of Ethnology, Heilshafen, Vienna, until Dec 8.

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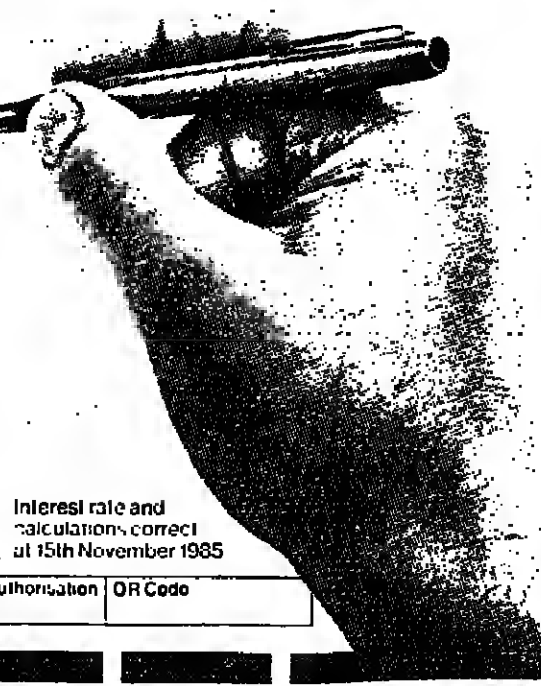
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## THE ARTS

Cinema/Paul Taylor

## Flex-appeal feminism

Pumping Iron 2: The Women directed by George Butler

Lost in the Dust directed by Paul Bartel

Santa Claus - The Movie directed by Jeannot Szwarc

The Goonies directed by Richard Donner

Agency directed by Elia Klimov

Turtle Diary directed by John Irvin

Classic Japanese Films 1935-94

It is the day before the 1983 women's World Cup Championship. Oscar State, the elderly aunt of the international Federation of Body Builders jury, holds the floor of a Caesar's Palace ante-room, and tetchily harangues his fellow judges on the controversy splitting the sport. The ascendancy of "flex appeal" aesthetics is

being challenged by the first woman to bring "masculine" musculature into the competitive arena.

The central drama of the lively documentary *Pumping Iron 2: The Women* is both absurd and absorbing. George Butler (co-director of the 1977 film *Pumping Iron*, which made stars of Arnold Schwarzenegger and Lou Ferrigno) has his mainly female camera crew focus on four contestants in the lead-up to their \$50,000 confrontation in Vegas, drawing engagingly diverse portraits of women who have clearly developed their sexual politics along with their muscles.

In training and in repose the quartet defy objectification or stereotyping with their casual assertiveness and wit, while the film makers nudge what might have been a mere soft-core spectacle towards both comedy-of-manners and feminism. Director Butler has clearly taken dramatic inspiration from the "competition" films of

Michael Ritchie (*Downhill Racer*, *The Candidate*, *Smile*), but the rich supporting cast of characters here could hardly have been invented.

On this perky evidence—and that of a London Film Festival treat like Shirley Clarke's new film on jazz iconoclast Ornette Coleman (showing at the Everyman tomorrow afternoon)—the American non-fiction film would seem to be in good health. Certainly better off than its yapping counterpart, going by this week's trio of exercises in cynical cinema.

Paul Bartel's *Lost in the Dust* finds him sailing around in a B-Western parody attempting to regain the endearingly tame tastelessness that buoyed up the equally cheap *Eating Rawl*, (and *Death Race 2000* before that). Camp cultists may warm to the regular divine drag-act being detoured down Durango way—or to the self and genre-mocking support of such iconic veterans as Tab Hunter, Henry Silva, Geoffrey Lewis and Cesar Romero—but there's so little sharpness to the sex/shootouts cliché-comedy around the Chili Verde saloon that *Lost* soon begins to look like a one-joke movie about a one-horse town.

Both *Santa Claus - The Movie* and *The Goonies* are intended as Christmas stocking fillers. As such they'd be most usefully employed to coddle a particularly naughty child with during the holiday. Both are splendid affairs, from the Salik and Spielberg empires respectively. In *Santa* elf-ager Burgess Meredith welcomes David Huddleston's jovial laus to the North Pole with the news that his coming fulfils the ancient prophecy (some confusion here; surely?), and then sets him to delivering wooden toys to Manhattan moppets for eternity. The disruptive antics of embarrassed "elf-improver" Dudley Moore and the evil designs of earthly cheapie toy-maker John Lithgow (warily ably OTT) provide plot tension, but the infant identification figures are colourless, and a twee tackiness engulfs all.

*The Goonies* sets a septet of all-American kids a subterranean treasure hunt to have adult faces. Some murky sentimentality and a muddy soundtrack interrupt the functionally hysterical pacing; the film has the over-in-a-flash impact of a theme-park ride.

The week's art-house offerings are of diminished stature, too. *Agency*, Elia Klimov's drama of Rasputin and the Romanovs, has been long shelved by the Soviets, but now emerges as an engaging, chaotic, overkill chronicle of doomed decadence. Ill-used con-



Glenda Jackson

textual newsreel and a plethora of identificatory captions do little to pinpoint perspectives on the dance of death within the Tsarist court, and Klimov's tendency to treat thematic excess with its splashy stylistic equivalent lost me early in its 145-minute lurch towards the Revolution.

The intimism of *Turtle Diary* might have offered a refreshing contrast were it not so obstinately cast within the most dispiriting of British forms: the radio-play-with-pictures. The Pinter-scripted gutting of Russell Hoban's complex novel is acted with inscrutable intensity by Glenda Jackson, Ben Kingsley, Michael Gambon, Eleanor Bron and Harriet Walter. The film never quite decides just how reticent to be about peddling the central metaphor of liberation in its film story about a pair of lost, haunting loners who plan to return three captive turtles to the sea. Its damp sensitivity and soft satire on a certain kind of tribe should ensure, though, that it runs and runs.

For cinematic interest there is not much to touch the Baroque season of Japanese classics (1985-1984, weekend-only screenings for the next three months). Many of the prints have been specially imported; from the lesser-known or long-unavailable material on show, I recommend the original 1966 version of *The Ballad of Narayama* (showing December 7). A boldly styled studio rendering of the folk tale about a community that abandons its aged to the mountain gods, Keisuke Kinoshita's melodrama is a wholly restorative tour-de-force of startlingly strange imagery and violently expressionist lighting schemes. Its motion and its emotions are indissoluble.

## Moscow Radio SO/Festival Hall

Max Loppert

The Moscow Radio Symphony, under its chief conductor, Vladimir Fedoseyev, came to the Festival Hall near the close of a 12-concert British tour. It is a truism that visiting orchestras tend to work their hardest to achieve an impressive London showing; but seldom does success crown their efforts as conspicuously, and as enjoyably, as did on Wednesday night.

It was a demonstration of brilliant Russian orchestral writing that had been put together for the occasion, and the Moscow players rose to it with the breadth, energy, and sheer boldness of style that one always expects from Russian orchestras (and of which one

is quite often disappointed). Popular programmes of this kind are far from regrettable when given in this way. Bright mixtures of distinct orchestral colour—neither suavely blended nor coarsely slapped on, but assorted with exactly the right balance of freedom and control—are what characterise the Moscow orchestra's various departments. The brass instruments, in particular, have a special way of insisting on their independence of timbre: the horns and trombones use a degree of vibrato that, our own more decorous assemblies would automatically shun on grounds of taste. Yet the effect, in the opening *Musorgsky/Rimsky-Korsakov Night on the Bare*

Mountain, was to confer authentic character and vitality on each section; and in the selection (not exactly the one listed in the programme) from Prokofiev's *Komeo and Juliet* that closed the concert, it was one of fervently impassioned inspiration.

Fedoseyev is a master of his force. None of the performances was specially original (except, perhaps, insofar as the tempo chosen for the opening of the *Knights' Dance* seemed faster and less ceremoniously solemn than ballet conductors normally go for); but all were informed by the same justness of accent, the same vividness of colour, weight and sound. When Prokofiev is played without machine-tooled big-orchestra

altness, his supreme qualities as a composer for the dance become wonderfully obvious.

Between the two purely orchestral scores came the Chaikovsky B flat minor Concerto and, as its soloist, the young Chaikovsky Competition laureate Nikolay Demidenko (in place of the originally announced Andrey Gavrilov). I had not heard Demidenko before and found him extremely impressive: equipped to dominate the bravura passages with clean, bright-hued sonorities that never became hard or hammering, and ready (and able) to float luminous poetic reveries at all those points where the imaginative Chaikovsky pianist will be distinguished from the merely expert.

## Maryland Handel Festival/Washington

Andrew Porter

The Maryland Handel Festival—originally three, now four, days of concerts and conference—began in 1981, and it flourishes. It is held annually on the College Park campus of the University of Maryland—across of handsome, vaguely Wrennish redbrick buildings on rolling lawns—on the outskirts of Washington. (There's a nice story of Said, coming to conduct a concert here, asking the taxi driver to take him to the building with white pillars outside; and arriving to find that all the buildings have pillared porticoes.) Most concerts are given in the College Chapel, shaped like a City church, a galleried temple within, but one austere tree of all that images; nothing to show whether Christ or Krishna, Mithras or Mammón is honoured here. Some concerts are given in the Library of Congress.

Washington was looking its autumn best, and this year's festival coincided happily with the start of the splendid country-house treasures exhibition in the National Gallery. The festival's foundation is the famous and excellent University of Maryland Chorus—an ensemble of like, fresh, responsive young voices—and its conductor Paul Traver (artistic director of the festival); and its climax is an oratorio. In chronological sequence, *Esther*, *Deborah*, and this year *Athalia* have been done; next year *Saul*. For the first time a dramatic director was engaged: Nicholas Deutsch, whose presentation of *Belshazzar* in New York earlier

this year was so impressive. With simple moves—carefully timed entrances and exits, carefully planned platform stationing—the patterns of the drama were revealed. Handel's *Athalia* is what Schlegel declared Racine's *Athalie* (its source) to be: a noble tragedy. "The scene has all the majesty of a public action. Expectation, emotion, and keen agitation succeed each other, and continually rise... There is a display of the richest variety, sometimes of sweetness, but more often of majesty and grandeur... Its import is exactly what that of a religious drama ought to be: on earth, the struggle between good and evil; and in heaven the wakeful eye of providence beaming from unapproachable glory, rays of constancy and resolution."

Linda Mabbs did not quite have the temperament for the Cypriote-like title role (which Joan Sutherland has now recorded), but she got a good part of the way. Judith Nelson was well suited by the music of the anxious, gentle, loving Joseph, quietly steadfast in opposition to her formidable mother. Joad was sung by Derek Le Rasin, an American contralto who has made his name in Europe. His line is flexible and well-defined, but there was just a touch of preciousness in the manner; he seemed a shade too smilingly anxious to please. The treble boy-king Joad was touchingly sung by Christopher Pittenger.

The chorus—the real hero

and hub of *Athalia*, as Winton Dean puts it—was splendid, whether as blooming virgins, sensuous Baalites, or fervent people of Judah. Mr Traver commands light-stepping Baroque gait and achieves grandeur without heaviness. Washington's Smithsonian Chamber Players, their Baroque instruments mustered at strength for the colourful score, played well. At another concert, Traver conducted his chorus in radiant Schütz, and the Smithsonians in an ebullient *Water Music*.

*Acis and Galatea* opened the festival, done conductorless, with just five singers and seven players. It sounded under-rehearsed, lacking in character—an able account by an assemblage of proficient performers. The individual contributions of Ann Manoylos, as Galatea, and Patrick Romano, in the small role of Damon, gave much pleasure.

Eminent Handellians from round the world gather: among this year's crop Dean, Percy Young, and Don Burrows from England; Merrill Knapp, John Roberts (who seems well on the way to demonstrating that Handel never wrote a tune in his life but plucked them all), and the theatre historian Robert Hume from America; Walter Siegmund-Schultze from Halle. Some interesting papers were read, and the far didn't fly. (In 1982, Young and Don Burrows from Maryland for a new Anglo-American Handel edition, corrective to the snail-progress and to what Grove gently calls the "varying standard of reliability"

of the Handel edition trickling from Halle. With Prince Charles as patron, the link between Handel—still provider of music for coronations and royal weddings—and the House of Hanover might have been renewed. Instead, co-operation resulted: Halle, challenged, reorganised its editorial policy and promised to pull up its socks.

Good reports have been coming from Milwaukee about the work there of the Skylight Comic Opera. A visit to its Serse, which had a run of 12 performances last month, confirmed them. Produced by Stephen Wadsworth (the librettist and Scala producer of Bernstein's *A Quiet Place*), it was at once serious, stylish, and entertaining, conceived with high intelligence and executed with enthusiasm. A tiny theatre, a 250-seater, was ingeniously and intimately used. It was a bit like the famous Ahlgröden productions, but it carried a higher theatrical charge.

Lynne Vokes, the Xerxes, and Wendy Hill, the Romilda, are two names to note. Miss Vokes has a wonderful stage face, speaking eyes, eloquent frowns and smiles, and a voice that created a characterisation gleaming, various, and disciplined. Miss Hill sparkled, charmed, and was affecting. Everyone was good. Michael Pisanil, at the harpsichord, directed a small, alert band. Cutting was gentle. And Wadsworth had made a crisp, sensitive new English translation.

## Fascinating Aida/Lyric Hammersmith

Antony Thornecroft

Fascinating Aida may not be long for this world if the reports of a forthcoming split in the female threesome are expanded to above normal stature them over the next few weeks. At Hammersmith becomes one more necessary pre-Christmas chore. Not that the trio is at its best on the vast stage of the Lyric before tiers of sober spectators—the back room of a bar is their natural habitat—but there is still much to amuse in their songs of single ladies over 30.

Dillie Keane is the eye-

catcher. Well, she is blond, plays the piano and looks like Margaret Rutherford's granddaughter, but Marilyn Cutts expands to above normal stature with her dirty "Viennese Love Song," taken from that modern update *The Merry ex-Common Law Wife*, and Adèle Anderson comes into her own with her solution to every problem—"How on another planet?"

Fascinating Aida have succeeded by good natured self-deprecation: they must be the despair of feminists. They also play to the heart strings. Of

their two "Songs of Frustrated Ambition," one is the very funny complaint of Peterkin, the Swiss goatherd, who has got the "Swiss Navy Blues" while the other is the wail of defiant optimism of an unsuccessful actress, an "Ealing Broadway Baby," who could have stepped out of *Chorus Line*.

The cabaret routines, like the visit to good old UK by the Brontë Sisters, three country singers from Texas, get a little wearing, but some of the songs are the wittiest and the dearest penned here in recent

years. For fun there is Dillie Keane's love song to the Pope, "My Dream Man"; for satire there is the devastating "England, O England," and somewhere in between comes "The Herpes Tango."

Fascinating Aida may have lost some of their salacious edge as they conquer suburban England but watching them fool around with small triumphs and big disasters in outlandish glamorous dresses is a profound metaphor on the status of the young, intelligent, witty female in contemporary society.

## Down an Alley Filled with Cats

Martin Hoyle

This Australian play with American success allegedly behind it opened at the Mermaid on the day that rumours surfaced yet again about the sale of the theatre. Chances are that vacant possession will be offered, since I cannot imagine the new incumbents staying longer than it takes for word of this sub-sub-Sleuth of the Antipodes to get around.

In an untidy antiquarian bookshop we find David de Keyser with a *mittelleuropäische* accent. The young man who hurries in demanding a certain book on Napoleon is furious to find that he has just been preempted by another customer whom he is able to describe down to the red carnation, which is later retrieved, ominously crumpled from the waste-paper basket. For the purposes of Warwick Moss's play, Adam Faith is Simon Matthews, a small-time crook on the verge of something big.

The two men are accidentally locked in. The bookshop occupies the top floor of an

otherwise derelict block. The drills of the demolition men can be heard above the Bach cassettes played by Mr de Keyser who represents culture. In their enforced isolation the pair play a game of bluff, double and triple bluff. How does the harmless old Mr Topolski know? What grim secret does the stockroom hold? What prize can turn men's minds and morals? Why does Mr Faith spend most of the evening in his underpants? If this took first place in the 1983 Canberra Festival what was the competition like?

When both men are crooks, the audience is uncertain as to what value to place on the characterisation. The book-seller's excited pleas to be allowed to join Mr Faith's life of crime may be true or yet another bluff. We never know, and therefore cease to care despite John Wood's direction, the original American set of David Jenkins and Mr Faith's legs. Not to mention the curiosity of seeing Mr de Keyser give a rare bad performance.

## Camden Choir/Elizabeth Hall

Richard Fairman

Ambition commands respect. The Camden Choir is one of the more adventurous of the amateur London choirs with future plans including works by Maxwell Davies, Harper, Reger and a commission from Iain Hamilton. For their Elizabeth Hall concert on Wednesday night they kept true to form by picking an unusual English programme—Finzi, Tippett and Britten—but never succeeded in translating respect into positive enthusiasm.

The main work was Britten's *St Nicolas*. This is a piece that was written for non-professional forces (the premiere was at Lancing College) and holds few technical difficulties, but it has its dangers nonetheless: with young performers and a bit of raw enthusiasm its clever naivety can come across as simply patronising. Nor is its music—nursery tunes for "The birth of Nicolas" and mawkish arpeggios for "His piety"—always Britten's best.

The Camden Choir under their conductor Julian William-

son gave it accuracy, good balance and ensemble, but not the wholehearted schoolboy enjoyment that might get the piece off the ground. The offstage voices were not offstage, but three "Pickled Boys" did make an effective spotlight entrance, dressed in angelic white. The London Bach Orchestra gave well-appointed rhythmic support and the tenor was Ian Partridge, strained at the top and not at all clear with the text.

Tippett's *Negro spirituals* from *A Child of our Time* needed more panache. Despite good intentions and obvious rehearsal, "Nobody knows" wanted bite and "Go down, Moses" some real anger. This is music of many colours, but it sounded all too much on the grey side. Finzi's *Lo, the Full, Final Sacrifice* is, sadly, grey music anyway. After the strong ideas of Tippett and Britten, this style seems apineless in the extreme, an example of writing that is always searching for something memorable and never finding it.

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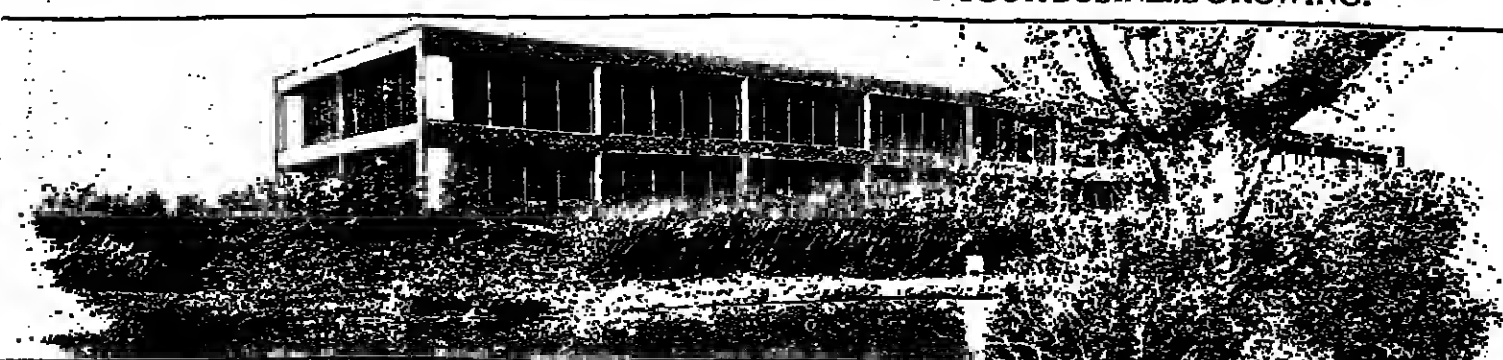
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Friday November 29 1985

## A new start for Gatt

GOOD NEWS about world trade and its future is hard to come by at a time of rising protectionism, increasing export subsidies and declining growth rates in export markets. The compromise reached in Geneva yesterday between the members of the General Agreement on Tariffs and Trade, opening the way towards a new round of talks for liberalising trade, is one such item of good news.

The achievement of the Gatt annual meeting must not be overstated. It is an agreement on procedure, not a substance. None of the subjects that have bedevilled the Gatt for years has been solved. But the contracting parties have signalled their willingness to seek compromise. It will be a hard slog, but at least it will be undertaken.

Accidents can always happen. But it would be the height of folly to let the momentum acquired at Geneva fade away in the preparatory committee set up to produce an agenda for the next ministerial round. Hints that India may drop its resistance to discussing the liberalisation of services are, thus, most welcome. The onus of ensuring that momentum is maintained does not lie on India and her friends in the developing world alone: the industrial powers have at least as much responsibility.

**Self-restraint**

Living up to that aim will be complicated by the changed circumstances of the US, usually a leader of the drive for trade liberalisation. American competitiveness has been reduced by the high exchange rate of the dollar, and nobody can be sure that the attempt of the Western world's leading economic powers to bring it down will succeed. If it does not, President Reagan's resistance to protectionism may be seriously weakened.

The agenda that is to emerge from the preparatory committee for submission to a Gatt ministerial meeting next September will largely decide what can and what cannot result from the trade round to follow. Previous Gatt rounds have focused largely upon tariffs on manufactured goods and took place at times of relative economic optimism. The next round will be more difficult. A host of extremely difficult questions need to be tackled, such as services, services, and a range of non-tariff barriers.

**Consultation and the Channel link**

WHEN Parliament debates the planned fixed-link next month, much of the discussion will naturally focus on the economic and political arguments for and against the project and the merits of the schemes put forward by different consortia. A subsidiary question of some importance, however, is whether the degree of public consultation undertaken and proposed by the Government is adequate for an infrastructure project of this magnitude.

Essex residents, it will be recalled, enjoyed the luxury of three lengthy public inquiries spread over several decades before they were finally obliged to accept that an expansion of Stansted airport would take place. A fixed Channel link is a project on a quite different scale with a host of environmental and social implications, few of which have been properly aired. Yet all the people of Kent are being offered a few glossy brochures from the promoters themselves, a series of short meetings with Mr David Mitchell, a junior Transport Minister, and an at best unspecified right to petition a Parliamentary select committee next year once the "hybrid" fixed-link bill is launched.

**Public inquiry**

The issue of consultation has nothing to do with arguments about the desirability of a fixed Channel link. It would be quite consistent to believe, fervently that a fixed link was in the national interest but simultaneously to hold that in a mature democracy a public inquiry was an essential precursor to any form of legislation. hybrid or otherwise. Where expensive, long-term projects are concerned, it is important to strike a balance between local and national interests. It is no mere formality to allow those whose lives will be severely disrupted by the project to air their grievances and debate the issues in public before the final decision is made.

The right of affected parties to petition a select committee next year is no substitute for a public inquiry. It is far from clear who will be allowed to petition against a fixed link—will, for example, the workers

The eventual outcome should be a package to arrest the drift towards protectionism and near-protectionism and, to end the phantoms of trade restrictions disguised as self-restraint or orderly marketing agreements.

Developing countries have called for a standstill in this grey area and for the existing paraphernalia of neo-protectionism to be rolled back. The industrialised countries ought to concur with this in the interests of fairness, and in order to put their own industries under pressure to become more efficient. For a start, the industrialised world could consider a timetable to phase out the multilateral agreement when it comes up for renewal in 1994.

**Liberalisation**

Achieving these objectives will call for consideration of such issues as the use of subsidies in international trade and national safeguards against destabilising surges of imports. The Gatt secretariat has no powers of enforcement but should make greater use of its ability to pilory offenders who break the spirit if not the letter of the Gatt in these areas. Member states, too, should be ready to accept international discipline.

A resolute effort is required to grapple with the intellectually difficult concept of free trade in services. In an ideal world services would be free; in the real world they impinge upon so many matters, such as cross-border investment and national sovereignty itself, for great caution to be required. There is no point in chasing what may prove to be the chimera of free trade in the tertiary sector if one thereby puts at risk what has been, and what can be achieved for trade in manufactures.

Liberalisation in farm products is another priority. Progress here will help to keep EEC and US protectionism under control; it will also help many poorer countries to balance their books. The time may conceivably be propitious since a realisation is spreading in the European Community that the common farm policy is in danger of collapsing.

These issues all need addressing if the Gatt and the spirit behind it are to be re-launched. The Geneva compromise, despite many diplomatic ambiguities, provides a feasible point of departure.

on Dover ferries who face the prospect of redundancy get a hearing? In any case, the hearings will be academic: the Prime Minister plans to sign an agreement with France by the end of January. It is admitted this will not be ratified until the fixed link bill gains Royal Assent which is unlikely to be before 1987. But given the size of the Government's majority, the Prime Minister's decision will in effect be final.

**Commitments**

Several arguments against any form of inquiry are put forward by officials. The first is that the project is bi-national: the French need a definite timetable and could not accept the uncertainty inherent in an independent assessment. The obvious answer to this is that once the UK is ready to sign an agreement it must be able to stick to a timetable but that it is absolutely certain the project is socially desirable. The fact that bankers think they can make a return on it is no guarantee that the social benefits outweigh the social costs.

The other main argument against fuller consultation is that the commercial promoters, lacking any support from public funds, are relying on binding commitments from private investors and lenders—commitments that will expire shortly. The delay involved even in a short three or six month public assessment of economic and environmental factors by an independent inspector would kill the project. Can this be right? It would be odd indeed if those backing this very long-term project today would in a matter of a few months suddenly lose confidence in its commercial return.

There are genuine attractions, and not just political ones, in the idea of a fixed Channel link. But the British Government has to satisfy itself both that the financial projections are sound and that the social benefits outweigh the environmental and other social costs. This requires not a Sizewell-type inquiry, but a degree of consultation and public debate which at present appears not to be envisaged.

**"If privatising gas and electricity means you are going to copy our system here in the US, don't do it."**

That advice, from Mr Alvin Kaufman, energy adviser to the US Congress, might surprise Mrs Thatcher. For one of the inspirations behind her programme to sell off Britain's big utilities was the spirit of free enterprise which keeps America's gas and electric firms burning.

But in the rush to raise money for tax cuts before the next election, some complex and far-reaching questions of how a huge integrated monopoly like British Gas should be regulated seem to have been badly neglected.

The Government's general attitude was summed up a few months ago by one Minister who said: "Regulation? We want as little of it as possible."

Yesterday the British Gas privatisation Bill seemed to confirm that the powers of the regulator will be minimal although full details will not be available for a week or two, when the licence conditions for the new company are published.

The point of Mr Kaufman's warning is that it may prove much more difficult than expected for the regulators to get a firm grip on the industry, without at least some of the tangle of detail which enmeshes the 4,500 gas and electric utilities in the US.

For, although the US system has become bureaucratic and overgrown, it is deeply rooted in a belief that any private monopoly controlling a vital service must be rigorously and openly controlled, not only on price-setting but on other aspects of its performance.

As it happens, the Federal Energy Regulatory Commission, (FERC) which oversees transactions between states, has in recent years been trying to loosen the grip of regulation by encouraging more competition and trying to bring prices

contract with pipeline companies for its transmission. But even in the US, with large numbers of sometimes competing pipelines, and a deregulated market for new gas supplies (at the well-head), the scheme has run into major difficulties, partly because of the complication of regulating the price for carriage. This requires the most detailed analysis of cost structures and even then there is much dispute as to how a fair price should be struck.

Even with these enhanced competitive pressures, however, US private gas and electricity utilities are controlled with a vigour which would make British Gas feel like a child in a giant's world. British Gas nationalised industry chairman splutter with rage.

Every detail of their accounts is open to public scrutiny. Every purchase and every investment can be questioned. Approval of a price (or "rate") rise can take up to 11 months of continuous argument before an administrative court.

As a result, a regiment of lawyers, supported by stage armies of lobbyists, politicians and assorted protesters, are joined in more or less continuous battle throughout the US. In some cases, like that now being waged against the Long Island Lighting Company in New York, the decision could mean bankruptcy or, at the least, severe financial penalties.

In New York, the Public Service Commission's 500 staff are in almost daily contact with the utilities, monitoring every aspect of their business from fuel contracts to customer complaints and even tapping directly into their computers.

At Consolidated Edison, the local electric company, a dozen lawyers are kept busy by the regulators. "If the commission wants to check all the paper clips in my department it can do so. A rate case is really a plenary inquiry into every aspect of the company's business," says Ms Joy Tannian, the company's lawyer vice president.

More generally, there is concern throughout the US that the bias of regulation is forcing utilities to sacrifice the wider interests of the consumer, by choosing investments with short pay-back terms and local rather than regional benefits.

Although there are obvious ways in which US procedure could be improved, there seems to be a strong consensus that monopolies providing essential services, need to be matched by vigorous detailed and open regulation. It may be that a baroque edifice of litigation is the price for this. In Britain the tortuous two-year inquiry into the proposed Sizewell nuclear power station posed a similar question: it was far too long, but could that be a valid reason for not holding it?

As Mr Wesley Long, the Washington DC State Commissioner says: "There will always

be a conflict between a private utility's profit motive and the broader public interest. So if you are going to have regulation, it has got to be aggressive, otherwise the utilities will always stall."

The British Government, focusing mainly on the legal prizefighting, seems to have drawn a very different lesson, preferring a "light hand on the tiller," with regulators operating at arms length, using a simple inflation minus X price formula and meeting, in typically British fashion, behind closed doors.

But can such an approach prevent a company as big as British Gas from veering towards monopoly profits at the expense of its customers? Dr Irwin M. Stelzer, probably the US's foremost expert on utility regulation, managing

director of the New York arm of Rothschilds, and an advisor to the British Government on the British Gas flotation, has strong doubts.

In his suite looking down over the tiny skaters in Manhattan's Rockefeller Plaza he says: "The interesting thing to me about the British approach to privatisation is that no one thought through the regulatory consequences."

## BRITISH GAS PRIVATISATION

## Regulation: vital but difficult to get right

By Max Wilkinson, Resources Editor

to protect the consumer from arrogant service or monopoly pricing; to stop it unfairly pricing rivals out of its territory; to prevent it from becoming fat and lazy; and to ensure that its pricing and investments make the best use of national resources.

If this is accepted regulators will need more information about British Gas's books than would be given to the Treasury now.

The political storm centre is inevitably the fixing of prices. But because of the overriding need to make the British Gas flotation a success the indications are that the complex practical and economic issues involved will be judged.

The method of setting overall tariff increases throughout the US is fundamentally different from that which is being proposed in Britain. For British Gas the formula for annual price increases will be inflation minus X plus Y, where X is an arbitrary number intended to squeeze more efficiency from the corporation and Y is an allowance for increasing costs as North Sea gas supplies become tighter.

The basic idea behind the British formula is to set an overall price regime, then to leave the corporation to try to make profits by operating efficiently within this framework.

In the US, by contrast, regulators set overall tariffs at a level which is designed to give the utility a market-related return as a percentage of its asset base (currently around 12 per cent).

The regulated price is supposed to force the utility to be efficient to earn its allowed return, but in most cases rises in fuel and labour costs can be passed on to the consumer. Most of the argument, therefore, is about what should be allowed as capital assets into the new "rate base."

This is the point at which regulators — and lobbyists — can catch an inefficient or unfortunate company by the jugular, by interrogation under an arc of light of publicity as to whether its investments and operating expenses were prudently incurred.

Dr Stelzer believes the fundamental flaw in this British formula is that the rise in consumer prices has little relation to a utility's costs and the X factor is a number picked out of the air. "If it doesn't allow adequate profits to be made, then you will know because the company will be unable to raise capital, but if profits are good after a few years, how will you know whether they are monopoly profits or the result of efficiency?"

To answer that question, he believes British regulators will need to make the same detailed kind of appraisal as is done in the US, though perhaps with

shorter deadlines and less convoluted procedures.

But can this be done adequately in private? Mr Stelzer believes there are dangers. He says: "The British fear of an excessively protracted, detailed regulatory process is leading them to a system in which the customer is essentially without recourse."

The ability of US customers to appeal directly to their state commission may sound cumbersome, but it is widely accepted as just. Ms Anne Mead, commissioner for New York, says: "Yes we do have to listen to a lot of pressure groups. Some of them are highly sophisticated with computer studies to back their case; but the more views you listen to, the better judgment you make."

The other major issue in relation to pricing policy is whether the traditional return on capital formula should be replaced by more sophisticated economic concepts based on long run marginal costs.

This would lead to the most efficient allocation of national and company resources, but it is difficult. The Washington DC commission which pioneered this approach uses a computer model of the utility's operations; consumer groups have established economic prudence.

Moreover, competing prudence tends to favour the large industrial consumer, because it reflects economies of scale. This runs directly against the political instinct to give cheap gas to the voters.

A marginal cost-pricing regime would be embarrassing for British Gas because its average price is now well below the marginal cost of gas from new fields. The Government will be anxious to avoid accusations that privatisation led to huge price increases for the benefit of capitalists, so it is likely to sweep the whole issue under the carpet if it can.

If pricing is not to simulate the effects of a competitive market, the case for encouraging genuine competition is all the stronger.

In Britain, however, market influences are likely to be minimal. All options for splitting British Gas up were abandoned in the face of opposition from its chairman, Sir Denis Rooke, and it is still doubtful whether free exports and imports will be allowed in the North Sea.

The Government is intending to strengthen the 1983 Gas Act which obliges British Gas to act as a carrier between a North Sea producer and a mainland consumer.

But this will remain mere window-dressing so long as British Gas holds its prices well below its marginal costs. While it does so competition will be frozen out, even if the new licence provides for rigorously fair tariffs for the use of the pipelines.

Now in the run up to its sale of the century, the British Government is inevitably calculating the benefits to potential shareholders. But after it has counted in the money, there will be another reckoning—with the consumer as judge.



A long read: the evidence for a single electricity rate increase in the case between Consolidated Edison and New York's Public Service Commission.

## Distillers goes for Brookes

Sir Nigel Brookes once said that horsemanship was the great hobby of his life—but he should find little excitement as a non-executive director on the traditionally staid board of Distillers, the giant whisky group which has the threat of a £1.5bn hostile takeover bid from the foods group, Argyle.

Brookes, chairman of Trafalgar House, chooses his outside business interests with care. Though he is chairman of Euroroute, one of the principal contenders to build a cross-Channel link, he has held only one previous non-executive directorship in more than 30 years of business life—at Trusthouse Forte in the late 1960s.

John Connell, DCL's chairman, first approached Brookes a fortnight ago. He accepted the offer of a £1.5m takeover bid from the foods group, Argyle.

The vacancy on the DCL board was created when William Spengler, 57, a former vice-chairman of Owens-Illinois, the US packaging and glassware group, moved up to become deputy chairman and deputy chief executive following the Argyle bid rumours.

## Men and Matters

lope & Collis, restoring the two buildings.

Today, DCL needs Brookes again. A master tactician in his battles—notably in the fight for Chairman of Owens-Illinois, the US packaging and glassware group, moved up to become deputy chairman and deputy chief executive following the Argyle bid rumours.

Brookes, 51, becomes DCL's third non-executive director, joining former Chief Scout, Lord Maclean, 69, 27th Chief of Clan Maclean, and Sir William Pile, 65, former chairman of the Island Revenue.

The vacancy on the DCL board was created when William Spengler, 57, a former vice-chairman of Owens-Illinois, the US packaging and glassware group, moved up to become deputy chairman and deputy chief executive following the Argyle bid rumours.

when his BSC term ended? "I am a slave to duty. But then he added, "The cobbler should stick to his last."

He also acknowledged that one of his weaknesses was for throwaway lines.

Scholey's early experience with one of the leading steel companies before nationalisation, and his recent track record in arranging the two Phoenix joint schemes with the private sector of steel making, will not have gone unnoticed by Mrs Thatcher.

One of his briefs will be to ready the industry for privatisation.

After thought

Sir Terence Conran was named—the day after he pulled out his agreed £1.5m merger with British Home Stores, a letter dropped on his desk inviting him to subscribe to a special report on mergers and acquisitions in the retail field.

"As a major UK retailer, you will be well aware of the dramatic changes in ownership which have taken place," it said.

"Perhaps you have been closely involved in mergers and acquisitions activity yourself. On the other hand, you may have preferred to watch the others battle it out."

Conran, I have to admit, was this time one step ahead of the FT's own marketing department, extolling the virtues of the monthly FT Mergers and Acquisitions.

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Observer





The protagonists (from left): Garrett Fitzgerald, Ian Paisley, Enoch Powell, John Hume, Gerry Adams and Margaret Thatcher

## POLITICS TODAY

## Mr Paisley withdraws the troops to fight again

By Malcolm Rutherford

"To hell with the future  
And long live the past  
May God in his mercy  
Look down on Belfast."

SO Mr John Hume, the Social and Democratic Labour Party MP for Foyles, quoting an anonymous versifier, in the spell-binding two-day debate on Northern Ireland in the House of Commons this week.

It is too early to draw conclusions. Here, however, are some thoughts on where we are now and on what might happen next.

There are really five parties involved in the future of the province: the British Government, the various unionist parties in the north — coming together in what Mr Ian Paisley called "the unionist family" — the constitutional nationalists led by Mr Hume and the SDLP, and the Provisional IRA.

Mr Margaret Thatcher's administration won more than 200 votes in the Commons, but only to make the agreement worth pursuing, but to confirm it as a policy imperative.

True, the majority was "only" 426 out of a House of Commons of 650 Members. There were 47 MPs who voted against it. Yet it is still an enormously high figure by any standards. Mrs Thatcher was accepted across the House, perhaps for the only time apart from the Falklands, as a national figure trying to do the right thing for the country.

The agreement was backed by Labour, Liberals and Social Democrats. For Labour, Mr Neil Kinnock made an excellent speech, spoiled only by going on too long and dwelling too much on the deprivations of the province. Northern Ireland was poor as he claims it is. He should go there more often as a great many more British MPs.

Still, it will be difficult for the Labour front-bench, now having sided with the agreement, to back off from the back of the Commons in the north before there can be any chance of Irish unification.

The SDP-Liberal Alliance gave its expected support. Dr David Owen, the SDP leader, came down with Mr Roy Mason, the former Labour Defence and Northern Ireland Secretary, in saying that the real test of the agreement would be how far it led to enhanced security. Both of them did in strikingly vigorous terms, calling for the pursuit of terrorists across the border with full Irish co-operation.

Apart from Mr Mason, other previous Northern Ireland Secretaries backed Mrs Thatcher to the hilt, including Mr James Prior, never one of her closest confidants, but a man who has some claim to having put the Anglo-Irish agreement in train. So did Mr Edward Heath, the former Tory Prime Minister who was responsible for the Sunningdale agreement in 1973.

Mr Heath had only one hint of a criticism in observing that the Sunningdale negotiations had included the parties in Northern Ireland, though he admitted that there had been no chance of that this time. It is a point worth noting because some of the Unionists are saying that Sunningdale was better than the present agreement.

There were a few asinine Tories, notably Mr Patrick Nicholson, the MP for Teignbridge, who intervened during Mr Hume's speech to say: "The hon. Gentleman is complaining because his party cannot win elections," as if he had never heard of discrimination against Catholics. By and large, however, the Tory right is a fairly small group.

The Irish Government could play no part in the debate, although the Republic's Ambassador sat in the gallery almost throughout the proceedings. He should take two messages back to Dublin.

The first is that the Irish Parliament should get on as fast as possible with ratifying the European convention on the suppression of terrorism, as it is pledged to do under the terms of the Anglo-Irish agreement. It means that no offence involving firearms or explosives can be regarded as political and therefore exempt from a plea for extradition.

The second is that it would help greatly if the Parliament were to repeal Article 2 of the Irish constitution. It reads: "The national territory consists of the whole island of Ireland, its islands and the territorial seas."

Both measures would facilitate confidence in the agreement, perhaps ultimately even in the north. The sooner the better, should be the Ambassador's advice.

The unionist parties have certainly delivered a shock to the British Parliamentary system by the determination of their resistance, and seem also to have learned a thing or two themselves in the past week. The huge rally which I witnessed outside Belfast City Hall last Saturday was notable for being extraordinarily peaceful. The mood of the crowd appeared thoughtful rather than immediately rebellious.

Again, the unionists seem to have taken to heart British criticisms that all they do is rant and rave. The behaviour of Unionist MPs in this week's debate was quite different from their reactions to Mrs Thatcher's statement on Monday of last week. Mr Paisley's speech was a masterpiece: full of light and shade, humour, occasional self-deprecation as well as boasting. In a word, he acted with dignity.

Their general tactics appear to have been refined, too. It was not industrial action that Mr Paisley was threatening, as after Sunningdale, but passive resistance. There will be no unilateral declaration of independence, he said.

To be sure, he sounds a bit like Mr Ian Smith in the days of the Rhodesia: memories of bow Ulstermen had fought in two world wars only to be betrayed by a certain white sort of a chard that will strike in Britain in the next few months. But it was astute to renounce UDI.

The best case for the by-elections the unionists have insisted upon calling is that they will give people time to think. For the weakness of the unionist position, as speaker after speaker pointed out, the debate is that they have advanced no constructive alternative to the Anglo-Irish agreement. If they can come up with something before they return to Westminster, presumably in February, it might be possible to start talking. Indeed, they have only to revert to some of their own earlier ideas, published around the time of the report of the New Ireland Forum last year, to show that their aim is not entirely to retreat into a bunker.

Mr Enoch Powell, the Official Unionist MP for Down South, whose life-time ambition was to be leader of the Tory Party, deserves a paragraph or two on his own. Plainly he was against the approach of forcing the by-elections, including perhaps an attack on his own life. The more likely tactics of the Provisionals would be to lie relatively low and see what happens, apart from giving an occasional vicious reminder of their existence.

The main purpose of the agreement is to reduce terrorism. Mr Paisley and his colleagues seem not to believe that. It is therefore all the more important for it to be demonstrated quickly that the campaign against violence is succeeding.

A few final points. Mrs Thatcher may need a rather stronger team at the Northern Ireland Office in the trying months ahead. Neither Mr Tom King, the Secretary of State, nor Dr Rhodes Boyson, his minister of state, excelled themselves at the despatch box. Dr Boyson looked as if he had just stepped out of Roy Town. Mr Nicholas Scott, who has now been at the NIO for four years, did much better.

The English, as Mr Heath in particular pointed out, do not understand the Irish. It is just possible that the unionist reaction to the agreement is not a dead end. But that is a hope, not a prediction. The alternative is continued direct rule.

As a postscript, it is ironic that such a compelling debate should have taken place only one day after the House of Commons voted against the televising of its proceedings. Anyone who watched it would have learned something.

## Lombard

## Fund managers: not so myopic

By Clive Wolman

IT SOUNDED like a Labour party attack on the City. But it was made by Mr David Walker, an executive director of the Bank of England responsible for the securities market. Speaking to a seminar in Glasgow last month, he claimed that institutional investors suffer from "unduly myopic views" and force company managers to concentrate on short-term performance instead of developing long-term strategies. He proposed that investors restructure their portfolios—and hinted at government intervention.

If Mr Walker is correct, the stock market investors had better sit up. For they are being accused of failure in their reason d'être of allocating capital to British industry. And if his argument was accepted by company managers, it could become a self-fulfilling prophecy.

But is Mr Walker correct? Several times in his speech, he referred to the increasingly rapid buying and selling of UK equities by investors without making clear whether this trend was supposed to be evidence of investor myopia, the cause of it, or the effect.

The rapid turnover of shares shows merely that investors are reacting more swiftly to short-term price anomalies and to the publication of new information about a company, for example its results, the effect of currency movements or the changing demand for its products.

Suppose a fast-moving fund manager buys Beecham shares on November 11 as soon as the company announces the dismissal of its chairman and, when they fall to 283p on November 18, buys them back again believing they are now under-valued.

His dealing is helping to relate Beecham's share price more, and not less, closely to its long-term profits potential.

It is possible that such high turnover does not benefit the fund manager's clients because of the high dealing costs. A survey currently being undertaken by WM Computer Services suggests only that excessively high — and excessively low — turnover is correlated with below-average investment performance. In a broad middle range, it makes no difference. In any case, this

has nothing to do with the distortion of share prices. The more one looks in detail at the rating of individual sectors and companies, the more untenable Mr Walker's argument becomes. Take just two current examples of how the market looks into the longer term, overriding the short-term figures:

● Shares in growth companies and even in entire sectors such as stores and food retailing are priced at 20 or 30 times their current year's earnings after tax. Property companies with growth potential, such as London and Edinburgh, and Speyhawk, are rated at premiums of over 200 per cent to their net asset value.

● Since the last quarter of 1982, composite insurance company shares have risen steadily and with relatively few shocks by over 200 per cent (and by over 25 per cent relative to the FT-All Share Index). Yet the insurance underwriting has bottomed out only in late 1984 and the sector has returned to profitability only in recent months.

Two decades of statistical analyses of UK and US stock market ratings and results demonstrate that investors price companies at fairly close to the text-book ideal, namely the discounted present value of their projected earnings over the long term.

If shares were valued in the way Mr Walker suggests, fund managers could achieve abnormally high returns by buying a portfolio of shares which were undervalued because the market had failed to appreciate the company's R and D or other long-term plans. Not all such shares would yield those extra returns in time for the fund managers' next annual or quarterly performance review, although, by the law of averages, some would. Others would follow the year after.

And any fund management house wanting to keep its clients has to look beyond a single year.

Long-term performance surveys of fund managers (including both high and low turnover portfolios) show that the best achieve returns from UK equities only slightly above the average. Even they find it difficult to identify pricing inefficiencies of the sort Mr Walker claims exist.

## Flexi-quotas for EEC grain

From the Deputy President, National Farmers Union

Sir,—We have read with interest your leading article of November 21 and the correspondence which it has prompted.

We accept that the European Community is faced with too large an acreage of cereal production, increasing stocks and a potentially heavy budgetary cost. To achieve a better all-round balance will require some very far-reaching political decisions. The EEC remains the world's largest food importer, and while we would like to see a better balance in the cereals market, we would also like to see increased self-sufficiency in deficit crops.

The short-term situation should not be managed by massive price reductions which will cut cereal output by putting land out of production. If that happens it will have very severe effects upon the farming industry — not only on cereal growers. It would also transfer a larger part of the problem from one commodity to another with widespread social repercussions.

Equally, we cannot afford to freeze production and to introduce all the flexibilities which are associated with traditional types of quota linked to the land. The problems of this approach have been well highlighted in your columns.

We need a policy to encourage alternative crops and alternative outlets for grain, coupled with a system which would prevent unwanted grain being planted. This we have called "flexi-quota."

The essential features of the flexi-quota system are that wheat (which is at the core of the problem) should only be grown under licence. Each year the system operated, a farmer would determine the area he would like to devote to wheat and apply to bring this acreage within the flexi-quota scheme. His application would be a commitment to the scheme.

The European Community would then decide what proportion of the submitted area it wished to see planted and all applicants would be required to plant that proportion of their submitted acreage and to keep the remainder fallow.

Certainly the scheme would have to be adequately policed, but any system of control is bound to be complicated. The Commission's idea for responsibility lying itself poses immense administrative problems and will give very little benefit.

"Flexi-quotas" would also require establishing a differential between wheat and feed grain prices that would at least reflect wheat's higher nutritive value. But we are not proposing a direct payment for set-aside.

Given that there is substantial surplus in some sectors of agriculture, we are proposing a flexible policy of containment so that we can develop alternative policies with a sound financial, environmental and social base. That requires evolution at a pace which agriculture and the countryside can adapt to positively, not one that will wreck them.

The NFU's policy is designed to manage change, not to prevent it. Simon Courlay, Agriculture House, Knightsbridge, SW1.

## Letters to the Editor

From Mr W. Cattermole

Sir,—It was a great delight to read your leading article (November 21) on the subject of the high costs of civil justice.

There is no earthly reason why one should have to instruct one's solicitor to brief a QC in a very knotty case, particularly when that QC has to be assisted by junior counsel who quite often brings a more junior counsel along with him/her. This alternative is as per other legal systems to have a really efficient attorney who conducts his own investigations and who really knows the case inside out.

This does, of course, reflect upon solicitors in the very first place because they are so prone to engaging the services of a private detective who possibly is, and indeed usually is, a retired policeman. This might sound a good idea except that they are very prejudiced against anybody in the alleged criminal classes or one who is being possibly falsely accused of being in the criminal classes.

This is not said with fanatical prejudice against the legal profession or the police. Solicitors are naturally intent upon pushing papers to counsel as soon as possible and the police want a conviction; this means that even when a policeman has retired, he will have this thought in mind.

What is so frustrating is that one hears a lot of cant in Parliament about modifying the legal system, that it is scarcely likely to happen in this Parliament when we have a barrister

as Prime Minister and hundreds, it would seem, of lawyers one way or another, as Members of Parliament. Walter D. Cattermole, 54 High Street, Shoreham-by-Sea, West Sussex.

## Pension fund surplus

From Mr G. Morrison

Sir,—I refer to the two articles on November 25 concerning the analysis undertaken by the London Business School which indicates that there is a substantial surplus of assets over liabilities under pension schemes in operation in the UK. The article suggests that the surplus could be used to boost tax revenue to the Government over the next decade, but this to me would be a negative (and wasteful) way of using it.

Surely it is better that the surplus be used in a more positive way, and if pensions are regarded as truly deferred pay, then it is scheme members, past and present, who should benefit from any surplus rather than the employers or Government.

Any surplus should be used to improve benefits for existing members up to the current Revenue maxima; to regularly increase the benefits payable to existing pensioners; for full transferability of benefit for early leavers; and as a contribution holiday for employees and then employers.

Taking up the point made in Lex, then not only should there be no more arguments that schemes are unable to afford full transferability of pension, but also there should be no more argument about employers being able to afford the very real benefits of a salary scheme as against the lesser benefits of a money purchase arrangement.

Gordon Morrison, 2 Cherry Orchard, Hollybush Hill, Stoke Poges, Bucks.

US quota on EEC steelwork

From the Directors, British Constructional Steelwork Association and Major Structural Exporters

Sir,—We note from the report (November 27) entitled "Britain holds up endorsement of trade pact" that this was due to concern over US threats to impose ceilings on EEC exports of semi-finished products. The British structural steel

fabrication industry is also extremely concerned over the proposed to impose a quota of 18,000 tonnes on the export of fabricated structural steelwork from the EEC to the USA. This compares with a quota of 100,000 tonnes agreed by the US with Japan and 60,000 tonnes with Korea. Until now there has been heavy quota, and the figure suggested for the shared between EEC members would effectively prohibit all exports of fabricated steelwork to the USA, as any worthwhile project would exceed the national tonnage allocation. It is considered that fully fabricated steel structures should be outside the scope of the arrangement, or if included should have a collective quota of at least 100,000 tonnes.

The industry has been pressing the Government to take an equally firm stand on this issue involving the private sector represented by the structural steel fabricators as it is doing on behalf of the nationalised British Steel Corporation which is the principal supplier of semi-finished products.

Dr D. Tordoff, M. H. Briggs, c/o 35 Old Queen Street, SW1.

## Proponents of stag hunting

From the Information Officer, British Field Sports Society

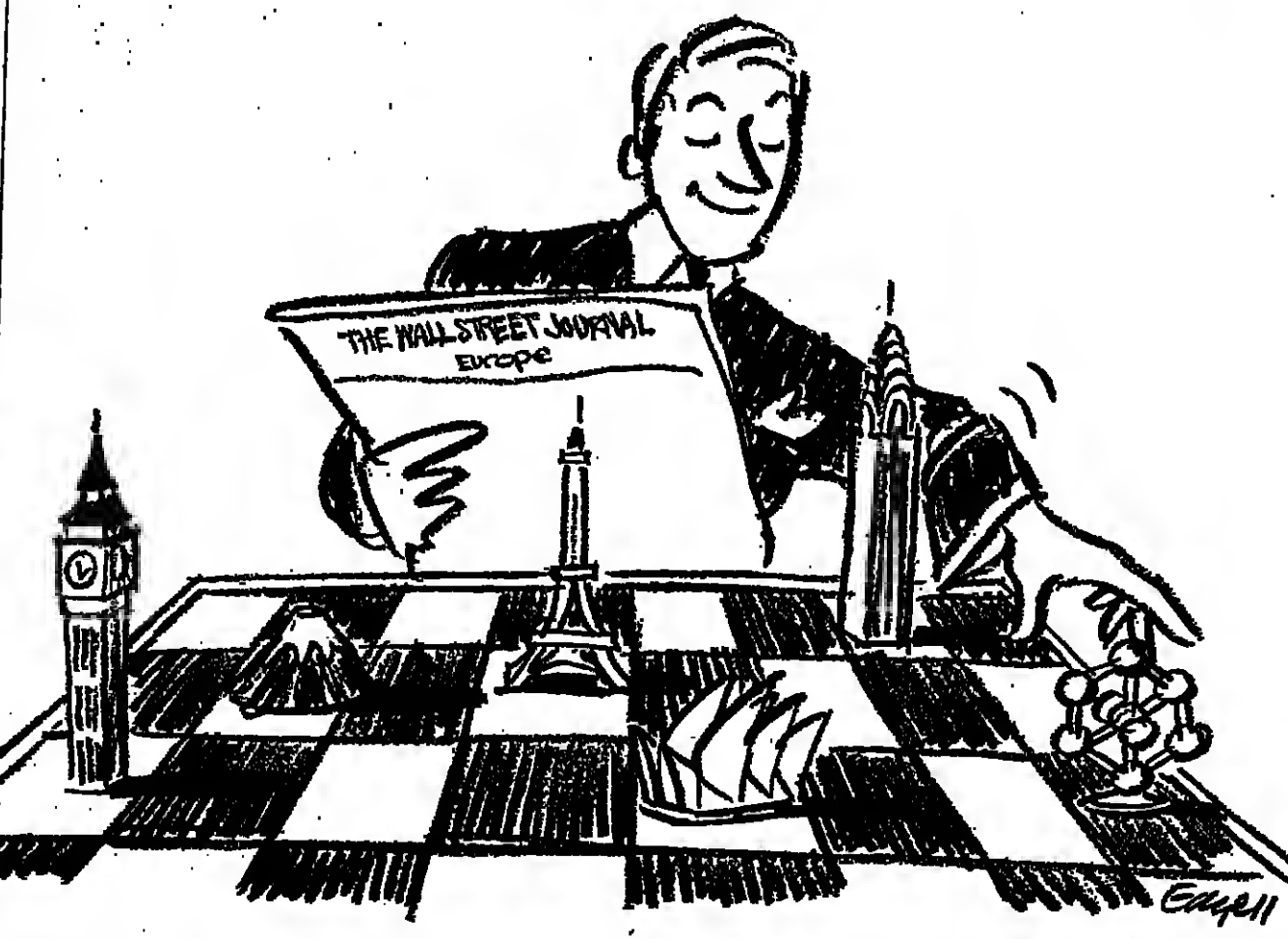
Sir,—Your article on stag hunting (November 18) may not have covered the crucial aspect to Mr Rowley's satisfaction (November 25) but surely this was not your purpose.

Everyone assumes that opponents of stag hunting base their case on their view that it involves unnecessary suffering. Your article likewise began with this assumption but gave an unusually frank investigation of the less obvious aspects of the sport: the alternative forms of deer control, the employment and turnover which stag hunting brings to the West Country, its role in the society of rural Exmoor and so on.

The arguments in favour of hunting are many and complex. Their complexity is one of the drawbacks faced by those who strive to make the "pro-hunting case". Opponents, on the other hand, have a three-word message: "hunting is cruel". A message easily supported by the emotive evidence of the camera which, as we all know, can lie very effectively indeed in the hands of skilled propagandists.

What came through your article very clearly was that even if stag hunting was generally frowned on (which is by no means clearly the case) there would be very serious consequences, social, economic and not least for the welfare of the deer themselves, were it stopped tomorrow.

Charles Nodder, 59, Kensington Road, SEL.



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## SECTION III

## FINANCIAL TIMES SURVEY

## Commercial Vehicles

Reductions in manning and capacity are beginning to improve profit and loss accounts, but Europe's over-production is the manufacturers' main worry.

## Skirmishes in the price war

By Kenneth Gooding  
Motor Industry Correspondent

**THE ACTIVITIES** of General Motors' roving ambassador, Mr. Bob Price, have provided one of the major talking points in the European truck industry during the past few months.

Mr. Price, well-known in Europe since his term between 1971 and 1978 as chairman of GM's Vauxhall subsidiary, has been on special assignment from GM's headquarters in Detroit.

His task: to do the research which will enable GM, the world's largest automotive group, to decide which direction it should take to build up a much more significant presence in the European heavy truck business.

GM already owns Bedford in Britain and is fast turning it into a major producer of light commercial vehicles. But Bedford's position at the heavy end of the market is weak and likely to get worse if GM does not take action soon.

There seems to be no heavy truck producer in Europe which has not had a visit from Mr.

Price in his search for potential partners or co-operative ventures. There have been long and very serious negotiations with the Spanish Government about the potential purchase of Enasa, the state-owned Pegaso truck and bus company. That deal would have brought with it Enasa's British subsidiary Seddon Atkinson.

GM also attempted to interest the GHH engineering group to sell MAN, West Germany's second-largest heavy truck producer.

Both sets of negotiations came to an end recently leaving GM empty-handed. GHH decided MAN was recovering fast enough from traumatic losses without any outside help.

The Enasa talks were going well but when it came to talking terms, GM backed away, saying it wanted to put negotiations on ice while it considered alternative options for its European truck business.

That alternative could include Leyland in the UK. Serious discussions between GM and BL, Leyland's state-owned parent, have been going on for some months. Most observers assume that, if these come to anything, they will lead to GM buying Leyland, possibly along with the Land Rover company, and

merging it with Bedford.

The underlying reason for all this hectic activity by GM is that the US group is attempting to put together what could in broad terms be called a "world truck" programme. This will involve the development of a chassis which could serve as the platform for trucks to be assembled in individual markets across the globe.

At the same time GM's world truck and bus organisation, based at Pontiac, Michigan, is putting together a variety of key components which can be mixed and matched to go with the chassis.

This programme, which should come to fruition in about five years' time, needs more heavy truck volume in Europe than Bedford can provide. Hence GM's search for partners.

The timing is also important because the European heavy truck industry is only just emerging from the depths of a

deep recession and there could be some bargains to be picked up.

GM would be following the example of those European companies which took advantage of the recession in the US at the end of the 1970s to pounce on ailing companies and establish footholds in the world's biggest truck market.

At that time Daimler-Benz, the Mercedes group, bought Freighliner, Volvo acquired White Truck and Renault took a stake in Mack which gave the three Europeans about 40 per cent of the US heavy truck market.

As the world's major exporters of heavy trucks, the Europeans bore the brunt of the collapse in world demand, from 520,000 in 1979 to only 350,000 in 1983. At the same time many of them made decisions in the late 1970s to increase capacity on the basis of forecasts of recovery when potential new owners can see some financial

ing new capacity came on stream.

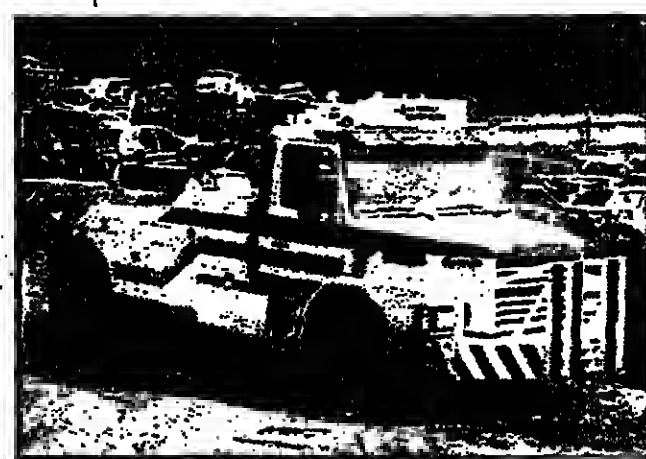
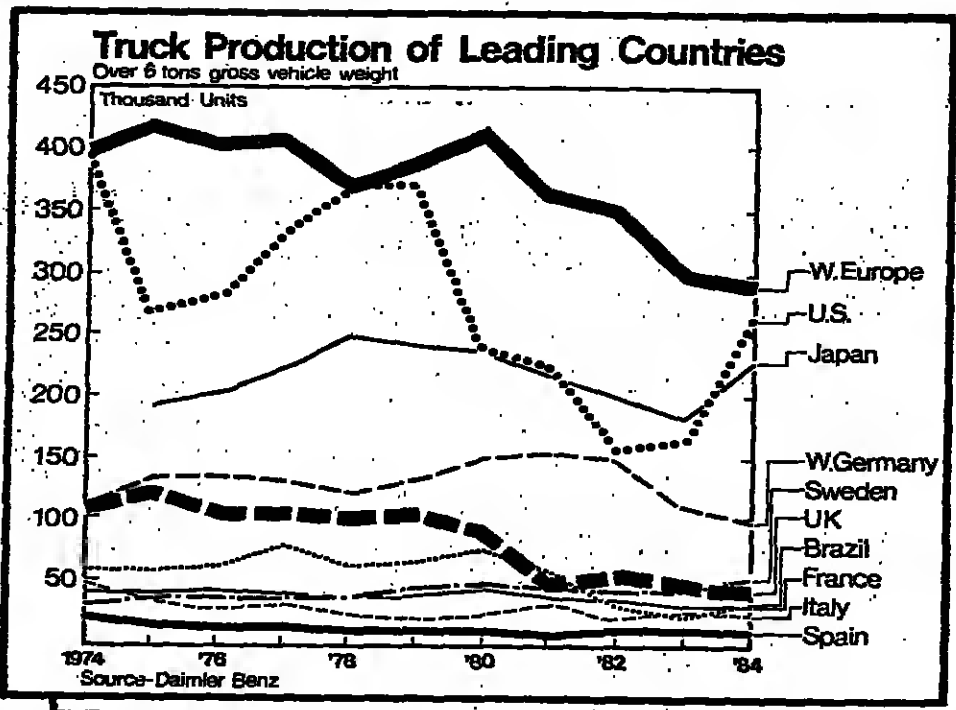
in the depths of the recession.

So the European industry today probably has the capacity to produce 600,000 heavy trucks, a year and, therefore, a great deal of excess capacity.

However, 1985 for much of the industry has been a year of financial progress if not of increased sales and production. Reductions in manning and capacity are beginning to have an impact on the profit and loss accounts and some companies which were suffering heavy losses are now at least at break-even.

Mr. John Lawson, director of DRI International's automotive services, says, however, that it would be premature to claim that the European industry has weathered the recession without outright casualties.

"Most industry restructuring occurs not at the bottom of a recession but at an early stage of recovery when potential new owners can see some financial



This Scania recovery vehicle has a 280 bhp diesel engine and the hydraulic equipment by Bro Wrecker can winch up to 38 tonnes.

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component producers is the order of the day.

Mr. Mike Hammes, vice-president of Ford of Europe's truck operations, sums up the approach in this way: "I don't believe any of us (heavy truck makers) can afford the continued proliferation of major sheet metal assemblies and powertrains within our product ranges."

"We must find a way to utilise these major investment items in a far more cost-effective way or risk increasingly uncompetitive products which benefit neither the manufacturer nor the consumer."

"While the manufacturers clearly want to please the customer," he says, "this goes against the basic idea of maximising economies of scale. This is, however, where the proprietary parts manufacturers have a most important role to play."

"The European industry has tended to try to develop as many components as possible for in-house manufacture, often at uneconomic volumes. To give really attractive economies of scale and to generate a sufficient volume to absorb development costs, I believe we manufacturers must be ready increasingly to use high-quality, pro-

ducts from outside suppliers and closer co-operation with

CONTINUED ON PAGE 3

**The new Ford Cargo with Cummins 10 litre power.**  
PREMIUM ENGINEERING MEETS A PREMIUM ENGINE.

Ford announce a major entry into the extra-heavy truck market, with a range of articles up to 34 tonnes GCM.

With premium componentry like the Cummins LT10-250 engine, Fuller 9-speed transmission and Eaton rear axle.

Superbly matched and set up by Ford. As well as a really great power train, a lot

of high-powered thinking has gone into this new Cargo.

So it's got some unbeatable performance figures. In a recent Motor Transport road test, a Ford Cargo 3224 achieved a fuel consumption figure of 8 mpg at an average speed of 39.5 mph.

Aerodynamics are the best in its class. And at 32.5 tonnes GCM, so is the trailer and

payload allowance: 26.8 tonnes. Servicing requirements equal or beat all competitors.

While for even greater versatility, this powertrain can be specified in a rigid chassis for Drawbar operation.

And we've already set up the Linehaul dealer network: 45 dealers powered up with a massive back-up of spares, tools and trained

manpower to service the new trucks.

Contact your dealer for a demonstrator. And try out this great new Ford in your operation.

**FORD CARGO**  
5-7-34 TONNES  
Ford cares about quality.



\*Motor Transport 22/1/84. Vehicle was operated with a flatbed trailer weighted to give a GCM of 32.5 tonnes. †Calculation is theoretical only and refers to a vehicle with minimum equipment at a total kerb weight of 5,754 kg including driver, fuel and oils, fifth wheel coupling and fenders. GCM is 32,520 kg.



## Commercial Vehicles 2

## European registrations (over 3.5 tons) 1984

Year	Austria	Belgium	Denmark	Elre	Finland	France	Italy	Nether-	Norway	Spain	Sweden	Switzer-	United	West	Totals	% mkt.
								lands				land	Kingdom	Germany		Share
Daimler-Benz	1,010	1,712	780	250	901	8,523	1,473	2,422	808	1,437	297	1,067	5,089	32,895	58,355	25.7
Iveco	375	467	464	292	100	6,108	14,821	509	310	—	102	184	3,061	6,799	33,592	14.6
Renault-RVI	75	824	235	180	87	17,700	570	242	67	2,435	—	5	4,833	455	27,778	12.2
Volvo	323	1,089	1,400	121	1,064	3,976	682	1,547	1,652	—	2,582	524	4,493	854	19,729	8.7
MAN/VW	322	422	264	4	107	390	296	740	326	—	240	224	1,243	9,221	14,309	6.3
Ford	84	191	375	285	195	450	192	246	231	—	201	37	9,547	626	12,719	5.6
Scania	21	723	1,103	91	768	1,712	1,171	1,415	715	—	1,823	364	2,461	1,183	12,505	6.1
DAF	261	1,265	160	135	—	2,063	355	3,094	78	—	23	76	2,594	350	10,419	4.6
Leyland	—	15	—	109	—	182	—	4	—	—	—	—	7,735	—	8,045	3.5
GM-Bedford	4	51	50	224	—	63	—	6	24	—	20	2	6,909	11	7,364	3.2
Motor Iberica	—	—	—	—	—	—	—	—	—	4,392	—	—	190	—	4,582	2.0
Enasa	—	3	—	—	—	—	—	11	—	4,600	—	—	—	—	4,614	2.0
Seddon	—	—	—	2	—	—	—	—	—	—	—	—	1,503	—	1,507	0.7
ERF	—	—	—	2	—	—	—	—	—	—	—	—	1,526	—	1,528	0.7
Steyr-Daimler	1,164	1	—	—	—	—	—	10	—	—	—	60	—	—	1,235	0.5
Others	448	238	155	743	835	368	1,452	436	510	—	29	173	1,635	820	7,841	3.4
Totals	4,552	6,941	4,980	2,458	4,057	41,744	20,991	10,722	4,163	12,864	5,427	2,770	52,821	52,926	227,422	100.0
% change	84/83	11.8	-0.7	30.7	-15.7	-6.5	1.1	-5.6	20.3	8.5	-15.1	-1.8	3.8	5.7	-1.3	—

Source: Automotive Industry Data

## Hard fight for market share

THE SHAKEOUT in the French heavy commercial vehicles market, for trucks over 5 tonnes, has continued this year. In the first eight months of the year, the already depressed level of the previous year and prospects for the full year are not bright. At best, the rate of decline will not increase in the final part of the year.

Despite this collapse the price war between the major manufacturers has not reached the levels of 1983 when some discounts exceeded the 40 per cent mark. However, the price war has flared up again in the second half.

"Although there continues to be heavy discounting, mercifully the price cuts have not yet reached earlier peaks," says an official of Renault Vehicules Industriels (RVI), the truck manufacturing subsidiary of the troubled state-owned Renault group.

RVI has tried to contain its discounts as part of overall efforts to reduce its losses, which continue to be high. At one stage last year RVI launched a major price discounting attack on the French market to recapture market share from its main rivals. But after recouping a 42 per cent penetration of the domestic heavy duty truck market RVI has lost about three points in the first eight months of this year, with its market penetration falling to 39.7 per cent.

In contrast, the company's bottom line has shown some improvement with losses reduced to FF8,800m (£102m) in the first half of this year compared with FF9,120m in the first six months of 1982. But the company has warned that the uncertain market situation could increase losses in the second half, especially if France's renewed price war does not ease before Christmas.

The decline in RVI's share of the French heavy duty truck market has helped the French company's major rivals either maintain or gain some points in market penetration. Mercedes has seen its share of this market rise so far this year from 20.1 to 21.2 per cent, while Volvo has had a roughly similar increase, from 9.4 to 10.3 per cent.

Scania has also increased

market share from 4.1 per cent to 4.5 per cent. However, Iveco, which closed a truck plant in France last year, lost a fraction of penetration moving from 13 per cent to 14.7 per cent. In contrast, the overall French market for under 5 tonne commercial vehicles has been more resilient, increasing by 0.5 per cent in the first eight months of this year. RVI also saw its share of this sector rise, by 0.6 per cent to 25.3 per cent.

The continuing slump in the French heavy duty truck market has done little to comfort RVI's continuing restructuring efforts to cut losses. The Renault truck subsidiary is currently trying to cut 2,500 jobs in France this year to bring its total French workforce down to 22,300 from 24,800 at the end of last year.

## France

PAUL BETTS

So far, the company has managed to cut 1,770 jobs out of the target for this year through a whole series of measures ranging from early retirement incentives, repatriation incentives for immigrant workers, and other incentives to encourage workers to retrain for other jobs.

But the fate of the remaining 780 jobs to be cut this year is proving a big social headache for RVI at a time when the pro-Communist CGT labour union has been trying to mount—so far without much success—a major labour conflict against the Renault group and the current sweeping restructuring efforts of Mr. Georges Besse, the new Renault chairman.

But if the domestic market remains a major problem, RVI has been expanding its collaboration with Mack Trucks, in which it owns a controlling stake. Indeed, Renault is banking on its relationship with Mack to develop products in France for the US market.

The French company has now started marketing its new FR-1 coach in the US through Mack together with the Midliner range of medium-sized trucks. Mack has enabled RVI to penetrate new export markets. Indeed, RVI won this summer through Mack its first contract to supply 60 buses to the city of Perth for FF22m.

## Sales lag in struggle against over-capacity

## The UK

JOHN GRIFFITHS

"SOMETIMES, I wonder whether we're ever going to see any light at the end of the tunnel."

The comment comes from Mr. Sam Toy, chairman of Ford UK, made during the summer as he reflected upon the state of the heavy commercial vehicle industry both in the UK and on the Continent.

He was offering his own view that the UK heavy truck market, for vehicles over 3.5 tons gross weight, would do well this year to reach 55,000 units, compared with 52,800 in 1982. He is unlikely to be far off: in the first 10 months of the year, registrations reached 48,385. That was 7.7 per cent up on the same period of last year, and a large improvement on 1981, when the industry reached a 40-year low of just over 42,000 units for the full year.

But this year's sales levels remain far below the record 80,000 achieved in 1979, and Mr Toy's gloom was based, too, on the fact that by his estimates truck over-capacity in Europe has now reached 45 per cent. Heavy commercials are of particular importance to Ford UK, whose plant at Langley, Berkshire, is the sole source of supply — with its Cargo range — for all Ford's European truck markets.

Ford also remains the UK

market leader in heavy trucks, but has come under increasing pressure from BL-owned Leyland Vehicles during the current year.

Both, together with General Motors' UK trucks subsidiary, Bedford, have in turn continued to come under pressure from imports. The rate of increase in penetration has slackened this year from the large gains made up to the end of 1982, but has still risen during the first 10 months to 36.81 per cent (36.06). Five years ago, imports accounted for only half this figure.

The situation reflects an amalgam of factors; a still relatively high value of sterling against Euro-currencies, the UK industry's long struggle to bring its manufacturing costs down, and the fact that virtually all Continental manufacturers considered the UK a vulnerable target as they sought substitute markets for those that had collapsed in developing countries.

## Bulge

But in the view of forecasters like DRI Europe, there are now some grounds for cautious optimism, both in terms of UK market demand and exports.

DRI points out that next year should see a large proportion of the record number of trucks bought in 1979 reaching their average maximum useful life. Thus there ought to be a replacement "bulge" which, DRI forecasts, should produce a further rise in sales, to just under 59,000 units.

At the same time, the UK manufacturers' export performance is improving, in large part due to developments outside Europe. The principal positive factor has been the resumption of imports by Nigeria this year, although the change of regime there does underline the fragility of any recovery.

Nevertheless, Nigeria alone has absorbed half as many trucks again in the first seven months of this year as in the whole of 1981 (1,070), proving of particular benefit to Bedford and Leyland.

None of which, against the background of rising imports, is expected significantly to reduce the UK's balance of trade deficit on commercials, which reached £271m last year. UK manufacturers are still seeking to cut their costs. One manifestation of this has occurred with Ford this year, when it announced that 470 truck-related jobs were to go by 1987 as a result of the company ending production of axles for its trucks up to 16 tons. It is to buy them from Rockwell instead.

Ford already buys axles for its trucks over 16 tons from Eaton. It simply is not worth Ford producing such items itself, the company explains, when companies like Eaton and Rockwell, which produce axles for truckmakers all over the world, can achieve such large economies of scale.

Meanwhile, both Leyland Vehicles and Bedford have continued to struggle with large losses. Early in November, Leyland announced that a fur-

ther 500 jobs are to be cut. They are mainly in the area of bus production—harder hit even than trucks—but mean that Leyland's workforce will have been cut to just over 11,000 from the 28,000 employed in 1979.

The cut has been offset with the announcement in mid-November that Leyland Trucks is to invest £20m at its Albion axle plant near Glasgow, with the intention of increasing capacity from 30,000 to nearly 60,000 axles a year, allowing the opportunity of sales to other manufacturers.

But while its losses are reducing, they still came to £22.5m at the operating level in the first half of this year; after a 1982 loss of £64m, while Bedford's net loss last year of £62.4m was higher than in 1983.

The disclosure that Leyland Vehicles and Bedford have been holding talks during the past few months inevitably has sent a surge of speculation through the industry. Quite what is involved remains unknown — but the speculation ranges from a £360m outright purchase plan by Bedford's GM parent, to simple collaboration like Bedford using Leyland's C40 truck cab.

GM earlier had tried to buy Enasa of Spain, after previous similarly unsuccessful talks with MAN of West Germany.

The UK Government would be likely to welcome a takeover — Leyland Vehicles represents one of the most problematical parts of the BL business. It would like to privatise.

For its part, Bedford—which is now part of GM's world truck

and bus growth — is still far from achieving the economies of scale employable by other European producers such as Daimler-Benz and Iveco. Both sides indicate that the talks should come to a head soon.

They have been taking place during a year in which Bedford has continued to rationalise its heavy truck operations at Dunstable. The workforce is being cut to 6,900, from 9,700 two years ago, and capacity by 40 per cent to 30,000 trucks a year.

## Slip

They come, too, as Bedford has suffered the humiliating experience of slipping into fourth place in the UK heavy truck sales league, having been overtaken by Daimler-Benz. The swift rise in Daimler-Benz's performance is due largely to its LN range of 7.5 ton trucks launched last year. Now, the company is spending £9.1m on a new commercial vehicles preparation centre at Barrosey, for completion in 1987, as it seeks to consolidate its gains.

Meanwhile, heightened competition is coming from Renault Truck Industries, on which the French state-owned vehicle makers has spent £40m since acquiring the Dunstable-based former Dodge concern from Peugeot in 1981. Early in November, RTI added two new heavy truck models to the Dunstable assembly lines, more than doubling its coverage of the 16 tons-plus market.

With them, it plans to increase its penetration of the heavy truck market from 2.7

per cent now to at least 6 per cent by 1987. They are being sold at exceptionally low prices — a reflection, however, of the trucks being carefully tailored to the UK and Dunstable's productivity now equalling that of any plant in Europe, rather than of aggressive marketing, the company insists.

Volvo, which expects to sell nearly 5,000 trucks in the UK this year, has also raised the status of its plant at Irvine, Scotland, from mere assembly to production, and is currently spending £750,000 on increasing capacity from 1,600 to 2,000 trucks a year. This will allow more than a third of its UK sales to be sourced domestically.

The UK's smallest truck makers, ERF, Seddon Atkinson and Foden, are experiencing mixed fortunes.

Mr Peter Foden, chairman of ERF, says the company's move at the end of last year to "standardise" its trucks around Cummins engines, Fuller gearboxes and Rockwell axles has been a success, with unit sales up 35 per cent when exports are included, though UK sales are only slightly ahead of last year.

Seddon Atkinson, sold by International Harvester to Eoas of Spain in March last year, has also seen UK sales rise slightly, and is said to be operating profitably.

Foden, however, which is owned by Paccar, the US truck maker based at Seattle, has seen sales fall sharply, but insists that this is the result of a firm refusal to enter the discounting wars.

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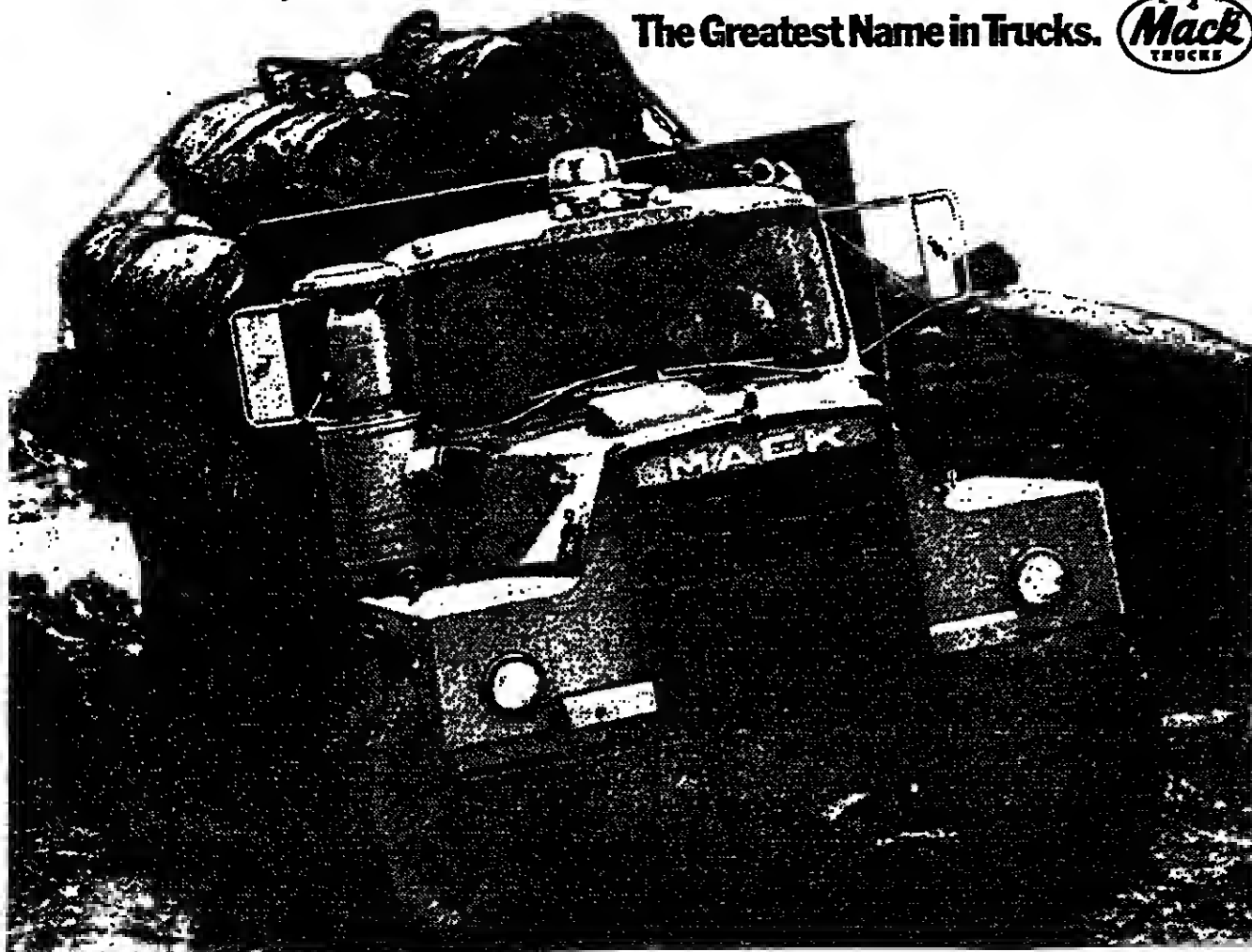
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## Commercial Vehicles 3

## Demand up after tough times

## Italy

ALAN FRIEDMAN

THE ITALIAN commercial and industrial vehicles market—after three tough years which saw domestic demand drop significantly—is finally showing signs of emerging from crisis. Leading manufacturers tend to agree that the first six months of this year saw a rise in demand of just over 11 per cent.

This upturn, while only a gradual recovery, must be seen in the light of the experience since 1982. In 1982 domestic demand fell by a quarter, the following year by 20 per cent and in 1984 by 10 per cent. The market for commercial vehicles of more than three tonnes—has seen vicious discounting wars and important restructuring of the manufacturing companies.

The Italian market for commercial vehicles is now worth roughly £2,200m (\$3.8bn), and the manufacturer which has put itself through the most intensive restructuring is also the market leader with a market share of around 60 per cent. The company is Iveco, the Fiat group subsidiary which was hit by heavy losses in 1983 and 1984 and this year hopes to break even.

Iveco, which is Western Europe's second-largest commercial vehicles group, is really Italy's only major manufacturer in this sector. The company was formed in 1975 and brought together the commercial vehicle activities of Fiat—including OM and Lancia in Italy—and Unic in France and Magirus in West Germany. Given the complex transnational structure of Iveco, it is registered in Amsterdam and reports results in Dutch guilders.

In the face of mounting losses (1983 saw a \$79.4m deficit and 1984 a loss of \$135m) Fiat decided in May 1984 to replace Mr. Giorgio Manina as Iveco managing director. The new man, Mr. Giorgio Garuzzo, has been tackling the company's problems with some success—this year Iveco should break even on sales of about \$3bn.

Mr. Garuzzo has been cutting costs, closing plants in Italy, France and West Germany and appears to have introduced a new rigour in the balance sheet. Moreover, importantly, in a market where demand was falling, Mr. Garuzzo reduced Iveco's break-even level of commercial vehicle output from 120,000 five years ago to 90,000 units a year.

The company, as Mr. Garuzzo points out, has production running at about 100,000 units a year, the same level as a decade ago. But the number of em-

ployees, which was 52,000 ten years ago, is now 35,500.

In the first six months of this year Iveco sold 16,400 vehicles, out of a total world wide of 48,550. At the end of June it claimed a 62.2 per cent market share, up from 60 per cent in 1984.

Market share figures in the Italian commercial vehicles industry are hard to come by: there is no official association which monitors this sector alone and estimates are based on company declarations. Registration statistics lag much too far behind sales to be useful.

## Import

Nonetheless, it is possible to make estimates which show that after Iveco the other leading producers (which import into Italy) are Ford, Daimler-Benz and Renault. Ford is said to have about 8 per cent of the Italian market, although the company itself says that if its Transit 190 van is excluded the actual share is only 1.9 per cent, or about 400 trucks in the 3.5 to 15 tonne category. Ford, like the much larger Iveco, has been in loss in the past couple of years.

Daimler-Benz has just over 6 per cent of the market, while Renault claims a 4.3 per cent share, followed by Scania (2.5 per cent), Alfa Romeo (2.2 per cent), Volkswagen (2.2 per cent), Japanese companies (2.2 per cent) and Volvo

(1.5 per cent).

The smaller companies have complained about Iveco's price cutting in recent years and when Renault tried to match the discounting strategy it saw several of its dealers go under. Mr. Daniele Colombo, marketing and sales director of Renault (Italy), sums up the situation this way: "Iveco always says the (discount price) war is over. But there is a real difference between the number of dealers holding stocks and the number of customers providing demand. So the war goes on."

At Iveco, Mr. Garuzzo is continuing his policy of industrial and financial restructuring. He says the Fiat truck subsidiary will return to the black next year, which would represent quite a turnaround. Among the changes he has imposed at Iveco have been a cutting of the number of product lines available from 21 to six.

Similarly, he has cut the number of engine groups by half to six, and has reduced the variety of different cabs from 20 to only four. All these moves have been watched attentively by Iveco's competitors in the Italian market. There is evidence of some restructuring in the marketing and dealer strategies of foreign competitors as well. Manufacturers are reluctant to say their problems are over, but at least for the first time in three years the signs are more encouraging.



Ford Cargo truck, extensively modified by a German specialist for aircraft catering service at Fiumi Airport. The hydraulic scissor lift raises the body to a height of 5.6 metres.

## Truck output in Western Europe - 1984

(Over 6 tonnes gvw)

Ranking	Company	Number produced	% of total
1	Mercedes-Benz	75,635	26.1
2	Fiat/Iveco	72,750	25.1
3	Renault VI	36,375	12.5
4	Volvo	31,647	10.9
5	Scania	22,140	7.6
6	Ford	16,103	5.5
7	GM/Bedford	13,752	4.7
8	MAN	13,560	4.7
9	DAF	12,769	4.4
10	BL Leyland Vehicles	9,678	3.2
11	ENASA/Seidon	8,294	2.9
12	Nissan/Motor Beries	2,234	0.8
13	VAG/MAN	2,050	0.7
14	ERF	1,779	0.6
	Others	1,983	0.7
		291,673	100.0

Source: International Automotive Review.

## Skirmishes in the price war

CONTINUED FROM PAGE ONE

proprietary parts."

Mr. Hammes suggests that key areas where the outside suppliers will be required to maintain product development and generate a sufficient industry-wide volume base for a fair proportion of the truck makers in the future are on the specialist use of low-volume engines, gearboxes and axles to extend the versatility of manufacturers' basic ranges.

Ford of Europe has already taken action along the lines Mr. Hammes has in mind and will phase out production of its own truck axles and instead buy from Rockwell's new plant in southern Italy in which Iveco, the Fiat subsidiary also has a shareholding and is a major customer.

Ford's European truck organisation is also talking to Iveco about possible joint ventures and co-operation covering a wide area, but not, the companies stress, about a merger.

However, DRI's Mr. Lawson says a merger of Iveco and Ford of Europe's truck business would "make easier the further necessary rationalisation of the European industry and the combined group would probably be strong and large enough to reap

many of the benefits of rationalisation at the European level."

As the European industry attempts to put its house in order, lurking in the background is the potential threat from the Japanese. The Japanese industry is very strong in the production of light vehicles and has a reasonable position with medium duty ranges, but it is not yet very strong at the heavy end because it has no major domestic demand for such trucks.

The Japanese have in the recent past been setting up their own distribution and import companies in the US and, if their presence at the Brussels Truck Show earlier this year is anything to go by, are determined to do better in Europe, at least with medium-heavy vehicles.

Toyota, largest of the Japanese groups, has shown an interest in Enasa in Spain but seems to be interested in taking a very gradual approach and wants to start with a light commercial joint venture.

Volvo's Mr. Langenius acknowledges that the European industry will have to remain on the alert. "The Japanese are developing their technology and know how and we know that if the Japanese competitors decide to move aggressively in our industry, then we had better view it seriously."



New Mercedes-Benz 1644 S has a new engine and drive system which give better performance with lower fuel consumption.

## Firm rise in production

## West Germany

JOHN DAVIES

THE STRATEGISTS at Daimler-Benz have succeeded in putting down their marker in Mexico, which used to be one of the "blank spaces" on the company's world map. After some scouting around, the West Germans clinched a deal a few months ago on local production of diesel engines and commercial vehicles.

The Mexico agreement is yet another building block in the network of commercial vehicle operations which Daimler has been building up systematically worldwide.

For a long while, Daimler executives have also been eyeing other potential candidates for commercial vehicle projects, including China. But patience is to be the watchword in a lot of international negotiations.

In the face of tougher times in the world's truck markets in recent years, Daimler has always professed to have confidence in its ability to overcome the problems and to benefit from the long-term future of the business. But realistically, many markets are expected to offer only modest prospects in the immediate future and many developing countries continue to demand local production of vehicles rather than imports.

Overall, Daimler-Benz expects commercial vehicle output to show a further slight increase this year from last year's total of 210,930.

## Kits

Production within West Germany, which fell 9 per cent to 143,400 last year, has been running at about the same level this year. Production of kits for assembly abroad, however, is expected to reach about 27,000, compared with 15,000 last year. In its foreign works, production of commercial vehicles rebounded last year to 62,295 (from 47,200 in 1983) and is expected to show a further rise this year to more than 65,000.

On its home terrain, Daimler-Benz has been benefiting from a mild upturn in the market, while in some Western European export markets, including the UK, it has made significant advances. Its performance has been boosted by its new light and medium weight trucks.

In its strategy Daimler-Benz is attaching importance to the building up of inter-linked production in various countries. For instance, its works in West Germany, Brazil and the US have been supplying parts for a medium-weight truck introduced in the US earlier this year.

Prof. Werner Breitschwerdt, Daimler's chief executive, has pointed out that an inter-

national production link has also been set up involving West Germany, Brazil and Indonesia. Similarly, Daimler hopes eventually to draw its Brazilian works and its US truck subsidiary into the operations of its Mexican joint venture.

In this project, the West Germans agreed to take a 49 per cent stake in Famsa, a privately-owned company, and put it to be increased and switched progressively to Daimler products.

Meanwhile, Man, the main West German rival to Daimler-Benz, has further consolidated its recovery after coping with the drastic fall in the heavy truck market in recent years. Man's commercial vehicle division reported that it broke even in its financial year to June 30.

In its current financial year, Man expects to increase commercial vehicle sales by 3,000 to 24,000. Man is building up its sale of vehicle parts and components to other producers, including Daimler-Benz. Such sales now amount to more than DM 200m a year and are expected to double in a few years, making up about 10 per cent of the commercial vehicle division's total sales revenue.

Man also sets great store on its arrangement with Eaton of the US, resulting in joint work on the development of components.

Man professes to be still interested in supplying vehicle parts to General Motors of the US for its Bedford subsidiary in the UK. But speculation in West Germany that GM might actually take over Man has ended.

Among its various operations abroad, Man has been building up the range of bus production in the US, but says it has no definite plans at this stage for truck production there. In two separate deals with the Chinese, it has been meeting an order for 1,000 heavy trucks and has begun supplying kits for trucks to be assembled under licence.

As with passenger cars, the trend towards more electronics and other advanced developments is increasing the technical sophistication of commercial vehicles. As one indication of this, Prof. Breitschwerdt remarked some months ago that Daimler-Benz was laying out about 40 per cent of its DM 1.5bn a year development spending on commercial vehicles.

The West German manufacturers have also taken significant steps to reduce emissions from commercial vehicles ahead of any formal agreement being reached by European Community Ministers.

While the industry and the Bonn government were often at loggerheads over plans for tighter emission controls on petrol-engined cars, there has been a much smoother co-operation on plans for commercial vehicle emission controls.



## FIRST THE MIDI. THEN ASTRAMAX. NOW THE NEW RASCAL. WHAT ELSE HAS BEDFORD GOT UNDER WRAPS?

The highlight for many at last year's Birmingham Motor Show was the preview of the Bedford Midi.

Such was the enormous interest generated that when the Midi was launched in April of this year, sales have surpassed those of German and Japanese equivalents in each of the last seven months.

Then to add to the extraordinary success of the Astra van range comes the new Astramax.

No small sensation at the Scottish Motor Show, either, has been Bedford's new Rascal micro van.

In a phrase, the Rascal is nifty and thrifty.

What else has Bedford in store?

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## Commercial Vehicles 4

## Output up 13 per cent as exports surge ahead

## Japan

IAN ROBERTSON

FOR THE first time ever, annual production of medium and heavy trucks in Japan looks set to break the 1m barrier. Output to September 1985 was up by 13 per cent. This has prompted speculation that the year end total could now exceed 1.1m units — all the more remarkable when viewed against the backdrop of falling demand on Japan's domestic market.

After four consecutive years of decline, sales of medium/heavy trucks in Japan showed a modest recovery to 121,000 sales in 1984. The improvement was most marked for heavy duty rigid trucks (9-10 tons capacity and over).

Fuelled by a cyclical peak in replacement demand, sales in this category climbed 15 per cent to almost 40,000 units. The beginnings of a recovery in construction activity — the rise in housing starts has been maintained through 1985 — assisted the revival in Japan's long-distance freight transport industry.

Some relaxation in the government's fiscal austerity programme is continuing to bring increased spending on capital works but there has been

marked rationalisation by the country's freight hauliers. Many single truck operators have gone out of business and, as a result, the recovery in demand has eluded the heavier end of the market.

At the same time, increased competition among Japan's heavy truck suppliers — basically Hino, Nissan Diesel, Mitsubishi and Isuzu — is beginning to eat into margins. And for 1986, a further downturn in demand, of about 4 per cent, is in prospect according to the EIU quarterly, Japanese Motor Business.

Aggressive sales by the market leader, Hino, have concentrated on the heavy Super Dolphin and medium Kaze no Ranget models. The company maintains a 30 per cent market share in the medium sector, but Isuzu, which is closing the gap.

Buoyant sales of Isuzu's new N-series have allowed the company to overtake Hino in this year's three-four ton capacity range. Mitsubishi has benefited from the first major remodelling of its line in eight years. This brought new medium FK and heavy FM Fuso trucks to market last year. Broadly, new model introductions are being held back by a major model revamp about six years ago, along with Isuzu.

In contrast to this picture of static home demand, Japan's truck exports are surging ahead. Led by the US market, shipments are up by one third. A dramatic rise in exports to China is now easing off as the country moves to protect its dwindling reserves of foreign exchange. (A Mitsubishi contract caused embarrassment in China recently when cracks were discovered in the chassis of a delivery of eight-ton trucks.)

## High tariffs

Elsewhere in south-east Asia, sales to Thailand and Malaysia remain depressed, while exports to Saudi Arabia, Iraq and the other countries of the Middle East have fallen back considerably.

Compared with 25 per cent of car exports, Europe accounts for only 6 per cent of Japan's medium/heavy truck exports — most of these to non-EEC countries. A combination of high tariffs, intense competition within Europe and cab and engine configurations not best suited to European operators have limited penetration so far.

Shipments to the US, however, are expected to approach 600,000 trucks this year — over one half of Japan's exports. Nissan Diesel achieved an important breakthrough recently when it signed an agreement with International Harvester to supply the US



Among the futuristic vehicles on display at the Tokyo Motor Show was this ATP II (Advanced Truck Project II) by Nissan Diesel which features a super engine cooling system and automated mechanical transmission among other advanced technologies

company with up to 3,000 "cab-over" trucks per year. First shipments are scheduled for early next year, and there are plans to transfer manufacturing technology as well.

Previously Nissan Diesel had established a base in Dallas, Texas, to begin the independent distribution of five-seven ton trucks and medium trailer trucks. First sales began in August, and the target for 1985 is 500 units, with full-year sales expected to reach 1,500-2,000 units. Including the IH contracts, Nissan Diesel's US sales are shortly set to reach 5,000 units — the highest ever for a Japanese heavy truck maker.

In January last year, GM began US imports of built up Isuzu trucks in the 12-13 ton GVW category. Target sales are being lifted from about 800 to 5,000 by 1988. Isuzu is also building its first US plant at Russellville, Kentucky. Production of medium bus chassis

has been set at 4,000 to 5,000 a year. An agreement with Chrysler has allocated distribution rights for Isuzu trucks in the three-eight ton GVW sector to the US company.

The terms of this agreement may be renegotiated but it is more likely that Mitsubishi will concentrate on the heavier end of the US truck market. Supplementing these ties, in Europe Mitsubishi is involved in collaboration with Daimler-Benz.

Only Hino is going it alone. After talks with Ford fell through, the company agreed last year to begin US assembly of five-seven ton payload trucks with Lisa Enterprises. Hino has its sights set on annual sales of 5,000 trucks by 1990 — up from the present 1,500 target — and the dealer network is being expanded to 85 by the end of this year.

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Even in the buoyant market experienced this year, one manufacturer, Mack Trucks, has been faced with an uphill struggle. The Pennsylvania-based company, known as one of the premier truck producers in the US, and controlled by Renault of France, revealed the extent of its problems in the third quarter. It declared a loss of \$65m and announced a \$63m provision to cover the cost of closing its present production plant at Allentown and building a new one from scratch.

Mack's troubles appear to be related to the factor that was always regarded as its strength in the past: the vertical integration of production that gives the group control over virtually all the components in the final product, and which thus ensures its quality.

The economics of manufacturing these days is running in the other direction, towards having in more parts from suppliers, who then have to find the cash to carry the inventories, and who often have lower costs than the final assemblers.

At the same time, Mack's current assembly plant is outdated and inefficient, with the result that the quality of its vehicles has been ensured at the expense of making it the high-cost producer in the industry. It is now aiming to

have optional Cummins engines, the result, says the Japanese company, of a ten-year exchange of information between the two groups.

Hino also offers as an option Eaton two-speed rear axles. For its US venture Hino has linked with Mitsui, the major Japanese trading house which also has long been associated with Toyota. Together they have set up an important distribution organisation at Orangeburg, New York.

However, the first Hino trucks went on sale in the south-east of US through a subsidiary of an independent distributor, Lisa Enterprises of Deerfield, Florida.

The Hino-owned company is looking for slow, deliberate expansion of sales territory and model lines, and wants to feel its way carefully to see just what the market demands.

The two Hino distribution companies between them serve more than 20 dealers and expect to sell about 1,000 trucks this year.

They will build a dealer network to cover all the States and to be selling 5,000 trucks a year by 1990. That compares with Hino's output of 60,845 last year.

The Japanese attack on the UK truck market will not end there. Mitsubishi, which last year produced 547,320 commercial vehicles and uses the Fuso name on its trucks, intends to enter the fray in 1986.

## Buoyant market but some doubts

## The United States

TERRY DODSWORTH

THE US heavy truck manufacturers have shared in the general wellbeing of the entire automobile industry this year. Sales have moved marginally ahead of the 1984 level, production has been strong, and few individual manufacturers have had reason to complain.

Next year is also expected to be relatively healthy, although analysts are divided on whether the slowdown of the economy that has occurred in 1985 will lead to some moderation in shipments.

Doubts about the durability of the industry's present good health blunge on questions of the overall economy and the replacement cycle for trucks. Many economists are expecting a moderate pick-up in US growth next year, and others believe that the pent-up replacement demand for heavy trucks remains exceptionally strong — the average age of trucks in service now amounts to about seven years, compared with a normal three to four years.

Some in the industry believe, however, that a steady moderation in sales in the third quarter forebodes more difficult times as customers tighten their belts in response to fears of a recession. International Harvester, for example, said in its recent third-quarter earnings report that it expected its unit sales to show a moderate decline in 1986.

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build what it calls the most up-to-date plant in the US. The third quarter levelling off in sales experienced by the whole of the US industry came after the strong first half, which followed on from where the industry left off last year, indeed, even at the end of eight months, registrations remained well ahead of 1984, with the large trucks in the class 7 and 8 categories generating unit sales of 142,340 against 122,589 last year.

Among the leading producers, Mack was the biggest gainer in this period, with a 2 per cent rise, although in the third quarter its deliveries declined significantly. International Harvester, the leading US producer, lost market share a little, falling to 21.5 per cent from 22.9 per cent in the same period of last year, while Ford produced a strong performance to push up its share to 21.18 per cent from 20.63 per cent.

## Surge

Ford's surge this year was one of the most notable features of the industry, carrying its total sales, at 30,143 for the first nine months, very close to the International Harvester figure of 30,590. An aggressive new model policy is part of the reason for the improved performance as Ford, which is currently planning to introduce its Cargo cab from Europe in its medium to heavyweight range.

The recovery in the market has also seen foreign manufacturers begin to consolidate their US base. So far, the US truck industry has not crumbled under the assault of imports to the extent of many other established manufacturing sectors in the US.

But Mercedes-Benz, for example, has more than doubled the sales of products under its own name plate this year, to 1,250 vehicles from 525, while Volvo's registrations are up to 1,540 from 1,295 last year, and its White subsidiary to 5,635 from 4,245.

The Japanese are also beginning to settle in for the long haul: Nissan Diesel has recently been advertising its nationwide distribution network.

While the importers are beginning to show signs of permanence, however, they may well have to face a new competitive drive from International Harvester in the near future, as the company recovers from its closeness to bankruptcy. IH, the largest big truck producer in the country, is now short of its loss-making farm equipment division, leaving it to concentrate on trucks alone.

The company remains in a difficult financial position, but its recent moves to improve the balance sheet and renew long-term commitments from lenders means that it may well be moving towards a position where it can afford to reassert its unquestioned leadership of the large truck sector.

## Swift moves to find the profitable niches

## Japanese makers in the US

KENNETH GOODING

JAPANESE TRUCK producers are moving swiftly into the US market by searching out niches that the domestic manufacturers say would be too expensive to supply with American vehicles. Significantly, the Japanese are being aided and abetted in this process by the Americans.

For example, Nissan Diesel recently signed an agreement to supply a new generation of medium weight trucks to International Harvester. These vehicles will use the IH name-

plate and go on sale through all the US group's 850 dealers. Nissan expects eventually to export 3,000 fully built-up trucks a year to IH but the US company says that demand for vehicles of this type — with cabs over the engine and diesel power units — is not large enough to warrant tooling up for.

On the other hand, those 3,000 trucks represent the equivalent of 8 per cent of Nissan Diesel's total 1984 output of 37,435 vehicles.

The Japanese group also plans to sell, through its own distribution company based in Irving, Texas, a further 2,000 trucks a year in the US using the UD (for "ultimate dependability") badge.

IH entered into a similar arrangement for the supply of

medium-weight trucks (with what for the States is limited appeal) at the end of the 1970s with Iveco, the Fiat-owned group which is Europe's second-largest heavy vehicle producer. That deal was terminated because of IH's severe financial difficulties which took it to the edge of bankruptcy.

Iveco decided to go it alone in the States instead and expects to sell about 4,000 light trucks there in 1985.

Another Japanese group getting a leg-up from a domestic producer in the US is Isuzu, which makes a broader range of commercial vehicles than Nissan Diesel and produced 343,720 last year.

General Motors, the world's largest automotive group and which has a near-40 per cent shareholding in Isuzu, has for

the past year or so been selling some of the Japanese company's light and medium-weight trucks through its GMC and Chevrolet dealer networks.

In the first year, when two versions of a Class 7, forward-control model was being sold by GM as the GMC Forward and the Chevrolet Tiltmaster, some 1,065 were registered. GM expects sales of that model to be about 2,000 this year.

This autumn GM found more niches in its product line-up and has introduced a third version of the Class 7 Isuzu truck and also a Class 3 (11,000 lb gross weight) vehicle.

The supply agreement between Isuzu and GM lasts initially to 1990 but does not exclude Isuzu selling the same vehicles through its own distribution organisation in the US.

Isuzu started selling Class 3 lightweight trucks through its own company, based in South El Monte, California, last September. Its aim was to sign more than 250 dealers in 20 states by the end of 1985 and to import 5,000 of its new Class 3 NPR turbocharged diesel trucks this year after getting the ball rolling in the States with the old KS Class 3 models.

The company says it simply has no competition outside GM's versions of the same vehicles because no one else offers diesel-engined Class 3 vehicles in the US, and in any event the class is a very small one in terms of annual sales.

Somewhat ironically, GM says it is using the Isuzu imports to fill out gaps in its range partly because it believes that Hino, the major Japanese heavy truck producer and a group closely linked with Toyota, will aggressively attack the Class 7 diesel sector in the States.

Hino has been selling medium trucks in the US since January last year and says it intends eventually to offer a broad range of vehicles, from Class 3 to Class 8. At first, however, it expects to benefit from a relatively rapid growth in the use of diesel engines in the light-weight Class 3 to Class 5 sectors currently dominated by petrol-engined vehicles.

It has surprised the US industry by departing already from the usual Japanese approach — offering vehicles only with its own driveline (engine, gearbox, axles). Class 6 and 7 Hinos in the States can

have optional Cummins engines, the result, says the Japanese company, of a ten-year exchange of information between the two groups.

Hino also offers as an option Eaton two-speed rear axles. For its US venture Hino has linked with Mitsui, the major Japanese trading house which also has long been associated with Toyota. Together they have set up an important distribution organisation at Orangeburg, New York.

## Subsidiary

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The Hino-owned company is looking for slow, deliberate expansion of sales territory and model lines, and wants to feel its way carefully to see just what the market demands.

The two Hino distribution companies between them serve more than 20 dealers and expect to sell about 1,000 trucks this year.

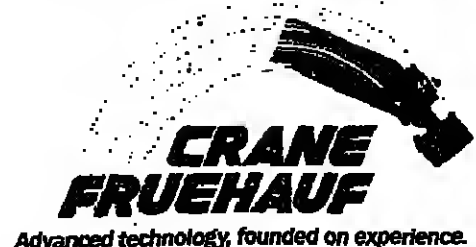
They will build a dealer network to cover all the States and to be selling 5,000 trucks a year by 1990. That compares with Hino's output of 60,845 last year.

The Japanese attack on the UK truck market will not end there. Mitsubishi, which last year produced 547,320 commercial vehicles and uses the Fuso name on its trucks, intends to enter the fray in 1986.

## Choosing the right trailer will only take a few ticks

Does it offer electronic anti-lock braking as standard, at no extra cost?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Is there a nationwide network of service centres?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Are replacement parts readily available throughout the UK and Europe?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Can you be confident that the supplier will still be in business 10 years from now?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Will your trailer depreciate at a slower rate than any other on the market?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Does the supplier invest more in research and development than anyone else in the business?	<input checked="" type="checkbox"/>	<input type="checkbox"/>

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	1.100000	1.100000	1.100000	1.100000	1.100000	1.100000
Specific fuel consumption (g/kWh)	222.22	222.22	222.22	222.22	222.22	222.22
at rated speed R.P.M.	2000	2000	2000	2000	2000	2000
Specific fuel consumption (g/kWh) at 1500 R.P.M.	222.22	222.22	222.22	222.22	222.22	222.22
at 1500 R.P.M.	2000	2000	2000	2000	2000	2000

\* Taken from published material and converted to a gross I.P.P. base. These days, engine design is all about balancing the need to reduce weight against reliability and durability, fuel efficiency against performance.

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On this and the next two pages Kenneth Gooding examines the fortunes and progress of Europe's leading companies.

## Battle for productivity

IVECO, Western Europe's second largest heavy trucks group, celebrates its tenth anniversary this year — and what a turbulent ten years it has been.

The company brought together the commercial vehicle interests of Fiat of Italy — including OM and Lancia in that country and Unic in France — with those of Magirus Deutz in West Germany.

And Iveco has continued to be interested in co-operative ventures ever since. During the past three years it has been involved in a joint project with Rockwell, the US group, to produce a range of heavy trucks at a new heavily-automated factory in southern Italy.

More recently it has been engaged in serious discussions with Ford of Europe's truck business about possible co-operation in the components area, talks which are still going on.

In the early years the new group, which was registered in neutral Amsterdam (which also offers tax benefits), concentrated on rationalising produc-

tion and eliminating duplication of facilities.

By the time Iveco was ready to take advantage of the improved production base, economies of scale and the steady stream of new products which began to emerge, world truck demand collapsed.

Further tribulations were

### Iveco

caused by Deutz's decision to take advantage of a clause in the original deal allowing it to pull out after five years. Deutz said it wished to concentrate on selling its diesel engines to a wide range of customers and its close relationship with Iveco was standing in the way.

After some acrimonious negotiations, Deutz sold its 20 per cent shareholding in Iveco to Fiat which said then, as it continues to repeat today, that it would prefer to find a buyer for that 20 per cent minority interest.

During the early, expansionist days Iveco had merger talks

with Leyland in the UK and approached International Harvester to buy its British subsidiary, Seddon Atkinson, but eventually decided to build up its position in Britain via its own sales company.

Iveco's "ga far growth" period, under managing director Mr Giorgio Garuzzo, ended in May 1984 when the group finally accepted that it could no longer expect to boost substantially its share of world truck markets and European markets—in particular because competition was too severe and there was so much excess capacity.

Mr Giorgio Garuzzo took over as managing director to try a new tack. He has been cutting costs in all areas to bring down the level of output at which Iveco can break even.

He says: "We have improved every line in the balance sheet. We have improved margins by reducing discounts in many markets. We have reduced production costs by increased efficiency and with the help of vendors. We have reduced overheads with the help of plant closures."

Iveco has closed a bus plant



Iveco's TurboStar, the company's new contender at the heaviest end of the market.

in Mainz, West Germany, with the loss of 1,400 jobs and a medium truck factory at Trappes in France where 1,250 redundancies were involved.

As a rough and ready guide to increased productivity, Mr Garuzzo points out that in 1975 the company produced about 98,000 vehicles (the same as expected in 1985) but had some 52,000 employees compared with 35,000 today.

Two-thirds of Iveco's production costs are accounted for by materials and components bought from outside suppliers in Italy, France, West Germany, and the UK. Iveco has been working with suppliers to achieve efficiency targets.

Mr Garuzzo suggests that whereas Iveco has only a limited opportunity to employ automation at its factories—although more will be used to build modules (sub-assemblies) away from the main assembly lines—

## Caution on partnerships

THE UNCERTAINTY which has plagued Enasa, the state-owned Pegaso truck group of Spain, in recent years has flared up yet again.

Discussions which for some months looked virtually certain to result in General Motors, the world's largest automotive group, taking control of Enasa, ended inconclusively.

GM, which owns Bedford in the UK where Enasa also has a subsidiary—Seddon Atkinson—said it was not ready to move to the next stage of the negotiations: talks about terms for taking a shareholding in the Spanish company.

This is not the first time that the Spanish Government's plans to sell its truck business have foundered. International Harvester of the US actually moved in with a new management team at one stage, only to withdraw shortly afterwards because IH ran into severe financial difficulties and decided to pull out of truck production everywhere but North America.

Enasa now finds itself in a position where GM might still come back far more talks in the future and the Spanish Government might even consider a scheme put up by Toyota, the biggest Japanese automotive group.

Toyota, like GM, has taken a very close look at Enasa and all its operations and says it would like to form an associa-

tion—but in a gradual way, taking it step by step.

The Enasa management, having worked successfully for a while with IH, clearly would prefer an American partner and is not particularly keen on the drawn-out process which the ultra-cautious Japanese company proposes.

Enasa is under no particular pressure to rush into a deal for its heavy truck business. But

and Toyota and it knows what they consider should be done.

Far example, the joint plan on which Enasa was working with GM suggested that the workforce, already cut from 12,500 in 1979-80 to 8,500, should be cut by a further 1,600 by an extension of the costly early retirement and voluntary redundancy programme.

Enasa last year concluded a joint venture with Daf of Holland to develop and produce a heavy truck (20 tonnes to 40 tonnes) cab. Daf had done most of the development work and the total cost to be shared is about £1.40m (£34m). So the cab, which will also be suitable for use by Seddon Atkinson in the UK, should be ready far introduction in the early 1990s.

The partners will share production of cab components but do their own final assembly and trim.

The Spanish Government injected £12bn (about £53m) into Enasa last year as part of a three-year programme costing £4bn for restructuring ailing industrial sectors of the economy. It did so partly in recognition of the progress Enasa had been making.

Enasa's total vehicle output in 1983 is expected to be about 12,000 compared with just over 13,000 last year. This year's output will include about 2,700 vans, 1,500 buses, 500 agricultural tractors and 350 armoured vehicles.

### Enasa

there is some urgency as far as its light commercial vehicle operations are concerned.

It badly needs a replacement for its ageing J4 van, particularly because the tariff barriers which have protected the Spanish producers are due to be dismantled gradually after the country joins the European Community in January.

There seems little doubt that the J4 will be replaced by a Japanese-designed vehicle. GM has offered one from Isuzu, its Japanese associate, and both Toyota and Nissan would be willing to provide a licensing deal or joint venture in which some Spanish components would be incorporated in the Enasa versions of their vans.

On the heavy truck side, Enasa has the benefit of the investigations made with GM

## Fast moves to secure markets

DAIMLER-BENZ, the Mercedes group, has carefully cultivated a reputation for being ultra-cautious and conservative. But in the past year the West German group has shown that, when necessary, it can throw off the mask and present a highly-aggressive and opportunistic side of its personality.

Two deals in particular have created tremendous interest: the acquisition of a majority shareholding in Dornier, the West German aerospace company, and the bid for control of AEG, a cash-poor company with a rich store of advanced technology.

These purchases gave D-B access to advanced new materials and technologies which might have been too expensive to develop for cars and trucks alone. Dr Gerhard Liener, the board member responsible for D-B's overseas subsidiaries and affiliated companies, explains: "We must think of our sons"—an oblique way of suggesting that the long-term health and development of the group was at stake.

### Daimler-Benz

Somewhat overshadowed by the two "high-tech" deals was one which was of equal importance to D-B's long-term strategy—acquisition of a 49 per cent stake in FAMSIA (Fabrica de Autotransportes Mexicanos) in Mexico.

This purchase, which brought with it technical management of FAMSIA, showed D-B's determination not to lose its position as the world's number one producer of heavy trucks (over 6 tonnes gross weight).

In pursuit of that objective the group attempts to lead and to single market unopposed and to the population of a country is large enough to justify the investment.

For many years D-B has been attempting to find a way into Mexico. Mr Hans-Jürgen Hinrichs, the sales director, admits: "That white spot on the map annoyed us."

The chance to place the D-B flag in that white spot came because the Mexican Government decreed that from November this year no truck over 9 tonnes gross weight could be sold in Mexico unless it is powered by a diesel engine.

This sparked off a re-alignment among the heavy truck producers in Mexico: DINA (Diesel Nacional), a state-owned group, and FAMSIA, the only private enterprise company authorised by the Mexican Government to produce diesel engines.

Up to now both companies have been offering engines sourced from the US, from International Harvester and Cummins. General Motors, Ford and Chrysler also produce heavy trucks in Mexico but used petrol engines.

GM, the world's largest automotive group, which today is showing as much aggression as D-B in its search for a bigger share of the truck business outside North America, rudely interrupted discussions between DINA and D-B.

And the US group snatched DINA from D-B's grasp, clinching the deal to buy 49 per cent of the Mexican company by promising the government it would make sure that DINA exported products worth at least \$500m a year.

In spite of this setback, D-B did not walk away—"that would not have been commensurate

with our worldwide objectives," Mr Hinrichs points out. But the only company left available was FAMSIA which was set up in 1979 and has been producing medium-sized commercial vehicles and agricultural tractors under an agreement with International Harvester at a plant near Mexico City.

Ford, Chrysler and IH all competed with D-B for FAMSIA as it was their last chance to stay in the market. D-B emerged victorious but does not reveal the price.

D-B will now change FAMSIA's truck, bus and engine products over the next three years, aiming to build towards an 80 to 90 per cent Mexican content in three to five years.

FAMSIA has entered into a know-how agreement with Freightliner, D-B's heavy truck subsidiary in the States, to produce the US company's trucks and will also build medium-duty Mercedes vehicles of the type made by D-B in Brazil—rather old-fashioned trucks suitable for developing countries rather than sophisticated industrialised markets.

The Mexican company's truck output is forecast to rise from an annual 2,400 to 10,000 by 1990, a useful addition to D-B's worldwide production.

To put this in context, D-B expects to produce more than 140,000 commercial vehicles in Germany and West German factories in 1985, roughly in line with last year's 143,100, and about 27,000 vehicle kits (18,000 last year) for assembly abroad. Production at D-B's factories outside Germany should reach 65,000 (up from 62,300 last year) so that in total, sales and production of commercial vehicles this year should increase slightly from the 210,930 for 1984.

Freightliner's chief executive, Mr Peter Rupp, has joined the FAMSIA board, a clear hint that close links will develop between the Mexican and the US companies in the not too distant future.

D-B bought Freightliner from Consolidated Freightways in 1981 at a time when the unparalleled slump in truck demand in the US had weakened the domestic industry and encouraged those groups not totally committed to quit. (White Truck and Mack also went into European hands at about this time).

The German group had done its homework well and pounced on Freightliner in opportunistic style, paying \$260m to gain a solid footing in the world's largest heavy truck market.

Mr Hinrichs suggests that D-B's policy of "trying to be everywhere in the world, even when the prospects in the short term don't appear to be too great," will continue to pay dividends of the type the group collected when its patience and persistence in the Middle East was rewarded in the startling truck sales boom after the mid-1970s oil price rises.

There are still some gaps in D-B's world coverage but it is talking seriously to the Chinese about truck sales and assembly and seriously contemplating putting its trucks on the Japanese market.

In spite of all the cash it has spent, D-B remains a very rich company. Capital spending on its car and truck operations is slowing down in real terms because new product ranges have been introduced and the re-organisation of production facilities is completed.

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## Commercial Vehicles 6

# Cost-cutting turnaround brings a profit

THE WEST GERMAN establishment banded together earlier this year to make certain that MAN, second largest of the country's heavy truck producers, remained out of the clutches of General Motors, the world's biggest vehicle producer which has been very actively seeking acquisitions to build up its commercial vehicle interests outside the US.

MAN was vulnerable because it plunged into losses — DM 47.1m (\$183m) in the two financial years to June 1984 — after an order for 2,000 trucks for the Middle East was completed but then cancelled. This caused the company and its parent group GHH (Gutehoffnungshütte) West Germany's biggest engineering company, to take stock.

## MAN

set about solving its problems, cutting costs to reduce the break-even level of output to match expected demand.

By the middle of 1984 the rationalisation had involved a 25 per cent or 6,000 reduction in the workforce to 17,500.

MAN made a profit of DM 407.5m (\$155m) in the year which ended on June 30, made up of a marginal operating profit of DM 32.5m and exceptional gains of DM 375m from the sales of its 50 per cent shareholding in MTU (Motoren- und Turbinen-Union). MAN celebrated its return to something like financial health by declaring a DM2 dividend per share for the year.

According to Dr Gunter Dietz, head of worldwide sales, MAN will be profitable in the current financial year.

As the financial results show, it was MAN's major rival in West Germany, Daimler-Benz, which came up with a suggestion to boost MAN's finances. D-B offered to buy MAN's half-share in MTU, a company they jointly owned. MTU produces huge diesel engines.

Dr Dietz says that MAN had been considering the sale of its MTU interest for some years because there had been no transfer of technology between the two companies — MTU

engines are too large for that.

Dr Dietz also stresses that there was no question of MAN needing the cash from the sale of MTU to cover its losses. Losses had already been covered by reserves. So the MTU money will be employed for the future model programme.

All this helped convince GHH that it should support the MAN board, which remains resolutely against the sale of the commercial vehicle business.

And that suits D-B very well. West Germany's largest truck producer had helped prevent GM, an unwelcome intruder, making its way into its domestic market. MAN accounts for about 10 per cent of West Germany's heavy truck market, a useful starting point for any one of D-B's competitors wanting to erode the group's dominant position and market share of well over 50 per cent.

Equally important from D-B's point of view, the acquisition of MAN's truck operations or some kind of co-operative venture, would have provided GM with a substantial base upon which to build a very aggressive European business.

Disposal of the truck division would have dramatically changed MAN's character because the commercial vehicle operations accounted for more than half the group turnover — DM 16.6bn in the year to the end of June 1984.

Instead, GHH is now talking about a full merger with MAN, in which it currently owns 75 per cent, to create a better integrated group based in Munich. The merger plan is due to be considered at the MAN annual meeting in February.

Dr Dietz maintains: "Our recovery is progressing according to plan. In some important areas it has gone considerably further than envisaged by the plans, for example, in the reorganisation of the whole of the model programme."

He acknowledges that MAN will need a new heavy truck cab before long but insists it will be worth while for the company to develop its own rather than become involved in a joint venture.

Dr Dietz maintains that MAN's break-even point is now down to 16,000 vehicles a year and points out that output has been below that level only once

in the past 10 years — after the collapse of the deal with Iraq.

MAN's peak output so far was 27,000 vehicles in 1981 and last financial year it delivered 20,905, including 15,330 trucks of over 9.6 tonnes gross weight, 3,300 of the medium-weight vehicles made jointly with Volkswagen, and 2,275 buses.

This compares with the 19,030 vehicles delivered in the 1983-84 financial year. MAN expects to deliver 24,000 vehicles in the current year, another 15 per cent increase.

Truck capacity is now about 27,000 on two shifts and MAN can also produce a maximum of about 1,600 buses annually.

Dr Dietz says: "We will be satisfied to keep production at about 20,000 units a year. Western Europe, including West Germany, is becoming more and more like a domestic market for us. In the medium and long-term we want to sell 50 per cent of our production there."

However, Arab markets such as Saudi Arabia, Oman, Jordan and Kuwait, will continue to play an important role and MAN will have an appropriate share of the opportunities China has to offer.

MAN already has signed a deal with China Industry Corporation to supply heavy, three-axle trucks for final assembly in China. CIC will install capacity for the assembly of 5,000 trucks a year and hopes to reach that level of output in only two years. The 23-30 tonne trucks will be used off-road for gas and oil exploration work.

MAN's rationalisation has seen production of heavy trucks now largely concentrated at the Munich plant, with special-purpose vehicles and buses assembled in Salzgitter together with the MAN-VW models.

Medium weight trucks can be assembled either in Munich or Salzgitter. By the end of 1986 the Salzgitter plant will take over the work of the Braunschweig plant, that is the production of crane shafts, front axles and older spare parts as well as reconditioning engines. Braunschweig will then be closed.

Engine development and production will remain at Nuremberg while in Penzberg MAN will continue to produce components and platforms for the assembly plants.

The latest job cuts are timed to coincide with the closure next March of the former export truck plant at Bathgate in Scotland, in March — a closure announced two years ago.



Sixty Leyland trucks for relief work in Sudan are checked at Southampton Docks by Hugh Mackay (left) of the Save the Children Fund and Geoff Jackson, Leyland Trucks' North Africa director.

## Talks with GM amid mixed fortunes

### Leyland

Leyland hopes Albion will be able to sell some of the output to other truck assemblers.

When Bathgate closes, Leyland will have truck assembly split between Scammell at Watford, where eight-wheelers, twin-steer Roadrunners and heavyweights specialise, and Leyland at Leyland, Lancs.

LAP, which cost £32m, was opened in 1980 to build only the range Roadrunner, launched in 1981, but helped the company's registrations of trucks over 3.5 tonnes gross weight in its domestic market improve by nearly 8 per cent, from 6,650 in the first 10 months of 1984 to 7,470.

But this was not much faster than the overall growth in the sector.

THE HARD battle for survival by Leyland Trucks, Britain's state-owned vehicle company, has taken a recent unexpected turn. Its parent, BL, has been talking to General Motors, biggest automotive group in the world and the one which owns Bedford in the UK.

The industry seems convinced that the discussions might lead to a merger.

Neither of the interested parties is giving any public hints about the topic of the negotiations which could turn out to be much less exciting, such as Bedford buying heavy trucks from Leyland, for example.

Meanwhile, as the outcome of talks is awaited, an announcement could be made in the New Year — Leyland's fortunes continue to be mixed. But, according to Mr Les Wharton, the managing director, the company remains on target to return to profitability by 1987.

Leyland recently has had to announce yet another round of job losses, comparatively minor by past standards but involving 125 voluntary redundancies and early retirements at the Spurrier engine plant at Leyland in Lancashire where the mainstream power units, the TLK11 and 400-series, are produced.

In contrast, almost simultaneously, Leyland revealed that it is to go ahead with a £20m modernisation programme for the Albion axle plant at Scotstoun, Glasgow.

The latest job cuts are timed to coincide with the closure next March of the former export truck plant at Bathgate in Scotland, in March — a closure announced two years ago.

Spurrier cuts, but the loss of a major customer for engines — the Marshall tractor company of Gainsborough which called in a receiver in October — must have played some part in the decision.

At one stage Marshalls was actually negotiating to take over part of the Bathgate facility and save some jobs by producing engines there.

By next spring Leyland Trucks will have cut its workforce by half in four years, from more than 12,000 in 1982 to about 6,500.

This has been part of the drive towards profitability spearheaded by Mr Wharton, an accountant who took over as managing director of Leyland Trucks in May 1983 with instructions to bring it back to profit or close it down.

There has been enough progress for Leyland to continue with the Albion expansion project first mooted in 1981 when BL's commercial vehicle organisation was radically reshaped and when most of the redundancies were announced.

In the so-called "radical plan" Albion was to become the axle production centre for Leyland Trucks. Since then, Mr Wharton says, Albion has shown by continuing improvements in efficiency that it is capable of maintaining that role against fierce competition from other axle manufacturers whose prices and levels of quality and performance have been used as a benchmark.

The introduction of automated equipment, closure of about 40 per cent of total factory floor space and improved, flexible working practices will almost double Albion's current capacity of 30,000 axles a year.

RENAULT Vehicules Industriels, the commercial vehicle subsidiary of the state-owned French group, is concentrating most of its attention on dealing with its current, huge, losses, says Mr Philippe Gras, the chairman.

Of course, the company has a clearly-defined, medium-term strategy which involves close co-operation with Mack Trucks, its associate in the US, as well as joint ventures with major components suppliers.

But, admits Mr Gras, when the immediate problems are as large as those facing RVI — which suffered a loss of nearly FF 3bn in 1984 — these difficulties must be attended to before its longer-term plans have any credibility.

Mr Gras, formerly the company's commercial director who took over when the previous chairman, Mr Pierre Semerena, was promoted with the Renault group earlier this year, itemises the list of problems:

RVI still has too many people on the shopfloor and on its staff; it has too many production sites; inventories are too large; the subsidiaries in the UK and Spain are losing too much money; and the company is making too many of its own components.

And insists: "We must put our own house in order. We cannot rely on any help from the parent company. Renault has enough financial problems of its own. (The total Renault group suffered a record FF 12.5bn loss in 1984.)"

To tackle the people problem, RVI has put into effect this year a voluntary redundancy and early retirement programme which should reduce its workforce by 2,500 by the end of the year.

What of 1986? There is no guarantee that no more jobs will have to go.

RVI's policy does not involve the closure of complete factories but it wants to shut down the less-efficient operations within plants and transfer the work to more effective locations.

Mr Gras admits that some small sites might be closed completely but it would be impracticable to contemplate closure of a major facility.

"We must not forget that we are a nationalised company and that we are often the biggest employer in the areas in which our factories are located. In Limoges, for example, we are the only big industrial employer."

As for the subsidiaries outside France, Renault Truck Industries in the UK has been steadily reducing its losses — they have been cut from £26m in 1981 to a pre-tax £10.2m last year — and Mr Laurent Brisset, chairman of RVI, still believes his company can pass the financial breakeven point within three years.

In Spain, RVI's negotiations with the local government reached a successful conclusion recently. The Spanish authorities will make a Pta 2bn subsidy to help RVI's subsidiary there back on its feet.

A rationalisation programme can now go ahead, says Mr Gras. This will involve a cut of 500 in the 2,500 workforce, to produce a more productive company. Some old-fashioned components used by the Spanish subsidiary, such as cabs for heavy trucks,

### European truck demand and production (000s)

	1980	1981	1982	1983	1984	1985	1986
<b>Production</b>							
Germany	180.9	118.1	126.5	126.1	122.1	137.8	147.1
France	61.3	40.3	29.3	32.3	34.8	37.7	37.8
UK	106.5	50.4	56.3	57.6	56.2	58.9	54.7
Italy	42.2	39.4	48.0	46.1	47.7	50.8	53.4
Spain	22.7	16.0	17.2	18.0	17.7	20.6	22.6
Sweden	55.1	55.0	56.7	58.6	59.9	63.9	67.2
Netherlands	15.9	12.4	12.4	12.9	12.8	13.8	12.9
<b>TOTAL</b>	<b>484.5</b>	<b>331.5</b>	<b>346.0</b>	<b>351.6</b>	<b>351.2</b>	<b>382.6</b>	<b>396.6</b>
<b>Demand</b>							
Germany	78.5	52.7	52.7	58.5	52.2	67.5	74.1
France	42.7	41.7	35.7	38.6	41.2	43.6	43.1
UK	61.3	52.8	55.0	58.7	58.9	58.3	56.8
Italy	28.8	21.2	23.6	24.2	23.6	24.2	23.7
Spain	19.0	14.3	12.5	15.0	16.4	18.7	20.3
Sweden	7.5	5.4	6.1	6.1	6.0	6.6	6.8
Netherlands	13.8	10.7	11.8	11.1	11.1	12.1	13.8
Belgium	9.2	8.4	7.4	7.2	7.5	7.3	3.7
Switzerland	3.8	2.8	3.0	3.2	3.1	3.1	5.7
Austria	4.1	4.2	5.1	5.3	5.0	5.5	3.7
<b>TOTAL</b>	<b>275.4</b>	<b>217.7</b>	<b>219.5</b>	<b>232.7</b>	<b>238.6</b>	<b>252.3</b>	<b>266.9</b>

Source: Ditz-Pollner

medium-capacity plant.

The latest model to go into production there, following an investment programme which absorbed about £320m of the £2bn pumped into BL by UK governments, is the Roadrunner, which competes in the high-volume, 7.5-tonne sector of the British market.

Leyland is relying on Roadrunner to help it regain the heavy truck market leadership in the UK it lost to Ford in 1977. And Mr Wharton says it will "set the seal on Leyland's return to viability." Progress has not been as fast as some Leyland executives had hoped, however.

By the end of October the Roadrunner, launched in September 1984, had helped the company's registrations of trucks over 3.5 tonnes gross weight in its domestic market improve by nearly 8 per cent, from 6,650 in the first 10 months of 1984 to 7,470.

But this was not much faster than the overall growth in the sector.

Leyland's share of the heavy truck sector moved up from 14.8 per cent to 15.4 per cent. In the meantime, Ford's share remained almost stable at 18.2 per cent.

On the profits front, the truck operations are included in the results of Leyland Vehicles which also takes in the extremely troubled bus business and the profitable spare parts organisation.

BL gives only Leyland's results before tax and interest which are not particularly illuminating. However, the company seems to be heading in the right direction.

Leyland Vehicles suffered a loss before interest and tax of £31m in 1984, down from a loss of £70m the previous year. The improvement continued in the first half of 1985 when the operating loss was £23.3m compared with one of £33.7m in the same months last year.

Mr Wharton says the losses are still totally unacceptable, "but at least we are making progress."

## Jobs go to cut losses

will be replaced by modern ones supplied from France.

In exchange, the Spanish company will become the sole supplier of some components to the whole RVI group.

The upshot of all this, says Mr Gras, is that the Spanish business should be profitable by the end of 1986.

Mr Gras suggests that RVI is too vertically-integrated at the moment, making everything from forgings and castings to finished vehicles. In future the company will maintain engine development, cab production and vehicle assembly opera-

Mr Gras admits, because: "Each company is proud of its own achievements. So we can only think in terms of major components for the future, not changing anything in the present ranges."

Mack recently announced rationalisation plans of its own. It will close its large manufacturing facility at Allentown, Pennsylvania and replace it with a state of the art plant to be completed by the middle of 1986.

The move will reduce Mack's existing capacity at Allentown from about 100 trucks a day to 70. The company believes it will be able to save \$80m a year before taxes with the new facility.

The restructuring plan led to a \$70m provision in Mack's third-quarter accounts which therefore showed a net loss of \$64.5m compared with earnings of \$24m in the same period of 1984. In 1984 Mack showed a net profit of \$74.9m against a net loss of \$26.2m for the previous year.

Mack sold 25,615 trucks in North America last year, up from 15,040 in 1983, including 6,400 imported from RVI and sold as the Mack Midliner. Sales of the Mack-produced trucks and imported from France will decline this year in line with the fall in total demand in North America.

Mr Gras estimates that RVI's production this year will decline by about 10 per cent from last year's 27,900.

RVI reduced its loss in the first half of 1985 from FF 1.2bn to FF 800m and, without giving too much away, Mr Gras hints that the improvement has continued in the second half.

"We have improved the 1985 result by a wide margin compared with 1984 in spite of difficult conditions and price wars in the truck markets in France and Spain. We are like a ship going in the right direction. But 1986 will be difficult. Now we have done all the things that obviously needed to be done, the difficult part becomes more difficult."

However, RVI still hopes to return to profitability by 1988, he insists.

### Renault

tions, but everything else might be handed over to outside suppliers or be the subject of co-operative ventures.

"We cannot expect to do everything on our own," Mr Gras says. "We will develop co-operation with some big, reliable, financially-strong companies, those with technological leadership in their own particular areas. We are having many discussions along these lines at the moment."

The only talks admitted publicly, however, are those with the US group Rockwell. The two companies are engaged in a feasibility study which might lead to the joint development, manufacturing and marketing of some heavy duty truck transmissions worldwide. Mr Gras says the discussions, which started in June, are on schedule and will probably produce another announcement early next year.

Mr Gras says RVI is not actively searching for co-operative ventures with rival truck manufacturers — but would not turn down any interesting approaches. All RVI's future development work for engines, cabs and so on will be in close co-operation with Mack Trucks, which the French group now has a 42 per cent shareholding and the option to take control at any time.

This process will take time,

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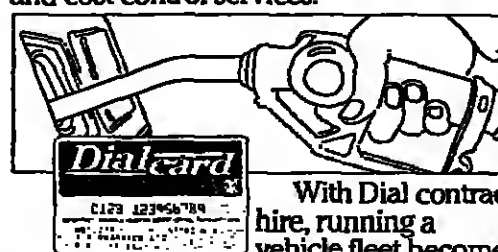
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## Commercial Vehicles 7

## Aiming to be among global producers

MR STEN LANGENIUS, president of Volvo Truck Corporation, forecasts that the heavy truck industry will become increasingly polarised.

There will, he says, be a few local assemblers specialising on a local market and also on specific sectors of a local market. "We see these assemblers in the US, the UK, Finland, to mention a few examples, and we will see the world contenders, the companies with strong international operations, aggressively developing driveline components and truck chassis."

It is essential that Volvo remains among the "global" producers, he says.

"From being a European manufacturer in the 1970s, Volvo has changed to become an international truck manufacturer. Our objective is to establish and strengthen our position on the world market."

"We will continue to be one of the viable international truck companies even in the 1990s. We will have engineering and manufacturing resources for trucks and components in many countries, coupled with a worldwide communications network serving an efficient sales and service organisation in most major markets."

"For us it is not just a question of being an international or national company, we need our coverage to remain competitive. We have to look at the world as our home market."

This is because Volvo intends to remain an integrated manu-

facturer, one which produces its own driveline components such as engines, gearboxes and rear axles.

"We are committed to this philosophy for many reasons," Mr Langenius says.

"It enables us to match the performance of the engine with that of the gearbox and rear axle and gives us better control of overall quality and performance. It also enables us to support and service our customers in an efficient way, and it gives us access to a captive after-market."

This approach has stood Volvo in good stead since the Swedish parent group set up a separate truck organisation in 1969.

## Volvo

Volvo Truck even made a profit in the tough year of 1983—SKr 437m at the operating level—and then returned to a more normal SKr 1bn operating profit last year.

"We are not satisfied with this result, but we have to accept this level considering the very competitive situation in our industry," says Mr Langenius.

Volvo ranks number three among world manufacturers of heavy trucks. It sold 42,000 vehicles in 1984 of which 38,000 were above 16 tonnes gross weight, or Class 8 as they are known in the US.

The total included trucks produced by Volvo's subsidiary Volvo White in the US, which sells Volvo and Autocar vehicles. Volvo acquired the assets of White in 1981 as part of its drive towards becoming a global producer—it already had subsidiaries in Latin America and Australia.

Mr Langenius says Volvo's vehicle output this year will remain about 40,000 to 41,000 (against 40,800 in 1984) because of the major fall in demand in Middle East markets—total truck demand there has slumped from 70,000 in 1982 to only 15,000 in 1985.

Sales in the US will move up slightly to 11,000 to 12,000, however (10,800 last year) reflecting previous high order books. Incoming orders have fallen though.

As a result, Volvo Truck will do well to match the 1984 profit this year, suggests Mr Langenius—"but it won't be too bad." Next year will be even more difficult in view of expected lower demand.

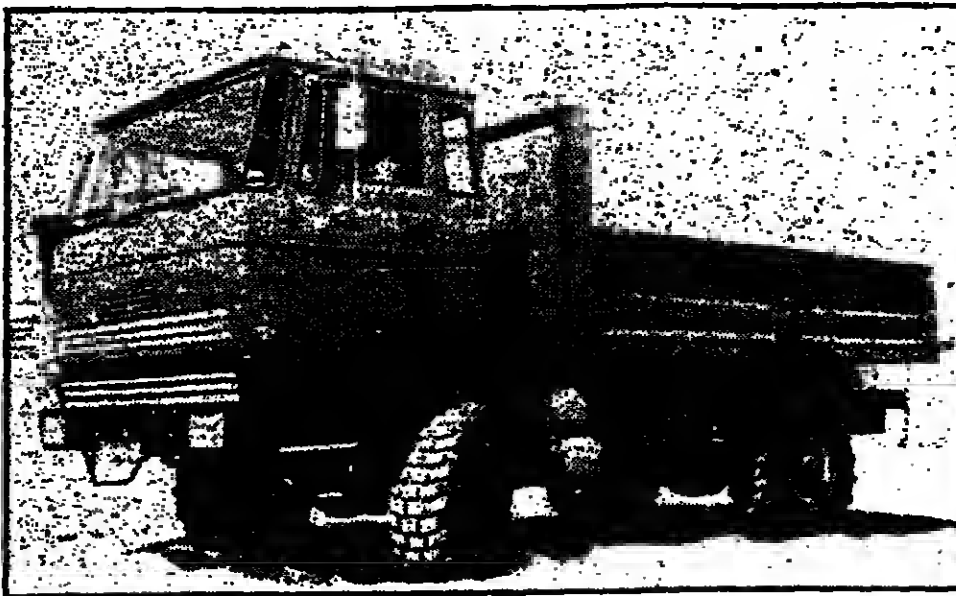
But Volvo has new products which should enable it at least to keep its market share—it estimates it has roughly 9 per cent of the world market for heavy trucks, excluding Comecon and China—and maintain volume.

In September the company announced an almost complete overhaul of its truck range, including new cabs, engines and chassis frames developed over the past seven years at a cost of SKr 1bn.

The new ranges are being introduced simultaneously throughout Western Europe in the biggest launch programme Volvo has ever attempted.

Mr Langenius points out that the company must keep volume and share moving steadily in an upward direction if it is to cover development costs which are increasing strongly. The company allocates about 10 per cent of annual sales—which last year totalled SKr 87bn—to product development and investment.

Volvo's future size depends on those product development demands, he points out. However, even spending at the rate of 10 per cent of annual sales, Volvo could survive for some years with a vehicle output of about 42,500 a year.



One of 18 DAF FAV four-wheel-drive trucks for famine relief work in Mozambique, part of three orders for almost 200 DAF vehicles this year by the aid organisation World Vision

## Building on US foothold

SCANIA, LIKE its Swedish rival Volvo, has come to the conclusion that it needs to have a solid foothold in the US, the world's largest heavy truck market to prosper as an integrated vehicle producer—one making its own driveline components such as engines, gearboxes and axles.

However, whereas both Volvo and Daimler-Benz—Scania's other major competitor—were able to acquire substantial existing businesses in the US (White Motor and Freightliner respectively) Scania has had to build up operations from scratch.

In May Scania put its heavy trucks on sale in the US for the first time and series production of vehicles adapted for the American market is now under way in Sweden.

Mr Georg Karmund, president of the parent group, Scania, says his company has had its eye on the US truck market for ten years. But it waited until it had introduced a new truck range, one result of Scania's SKr 1bn product investment programme over the past five years, before making the move.

Scania decided to go it alone in the States simply because no suitable partner could be found, he says. Two Scania test fleets have been operating for these 10 years on long-haul work and "the companies using

them want more," according to Mr Karmund.

The Scania trucks being sold in the US are in Class 8, the heaviest truck class in that country, with gross weights of 15 tonnes and upwards.

They are being built in Sweden and fitted out for the US market at a plant owned by Scania-Scania in Orange, Connecticut, near Scania's bus assembly plant.

In the initial stages of the launch only a limited selection of the full Scania range will be

## Scania

imported to the US and sales will be concentrated in the north-eastern states.

The company knows it will take time to make its mark in a country where integrated trucks are the exception rather than the rule. It hopes to sell about 50 heavyweight trucks this year in the States, 170 in 1986 and 270 in 1987.

Meanwhile, Scania continues to recover from the relatively poor year it suffered in 1983. Last year the company sold 23,980 trucks and buses, an increase of 25 per cent on the 19,160 for 1983.

Deliveries increased to most markets, mainly in western

Europe and south America but also to the Middle East and Australia. The Middle East recovery was welcome because in 1983 Scania shipped 5,900 fewer trucks to Iraq, which had been 2,000 to 3,000 a year, fell to below 30 in 1985.

Scania's operating income after depreciation increased by 38 per cent in 1984 to SKr 1,498m against SKr 1,088m in 1983.

Mr Karmund says higher utilisation of capacity, continued rationalisation and increased earnings in the South American subsidiaries contributed to this improvement. The company's return on capital improved from 18.5 per cent to 21.9 per cent.

The favourable trend has continued so far this year and in the first eight months the value of sales of trucks and buses increased by 18 per cent to SKr 6,828m, up from SKr 5,868m. Vehicle deliveries improved from 14,700 in 1983 to 15,925 in the eight months.

Productivity at the Swedish plants has been improving because there are fewer parts in the new truck range, and new manufacturing technology has been introduced. Production times in the cab factory at Oskarshamn and at the chassis assembly plant at Sodertälje have been cut by between 25 and 30 per cent in the past two years.

## A big upsurge of confidence

THERE IS no mistaking the upsurge of confidence at Daf Trucks since the Dutch company returned to profitability in 1984 following the shock of falling into the red the previous year.

Daf made a net profit of Fl 3,74m (\$2.3m) on sales of Fl 1,868m (\$676m) last year against a loss of Fl 27m on a Fl 1,658m turnover in 1983.

Mr Aart van der Padt, the chairman, says: "Results for 1985 should be better than last year's."

The healthier financial climate has taken some of the pressure off the Daf management team. To start with Daf is now in a stronger position when negotiating the joint ventures which it sees as so important to its future.

Mr van der Padt says his company is actively seeking more co-operative deals on a wide range of key components such as engines, axles and transmissions to gain the advantages of economies of scale available to bigger rivals.

But Daf insists on retaining its own identity and engineering capability. Preservation of jobs in the Netherlands would be a major factor in any discussions.

Daf has already shown what it has in mind via a deal signed in the past year with Enaka, the state-owned Pegaso truck group of Spain, for the joint development and production of a cab for vehicles of 14 tonnes upwards.

The cost of Fl 140m will be shared—although Daf had completed much of the development before the deal was done—and the cab should be in production before the end of the 1980s. A 50-50 joint company called Cabtech has been established at Eindhoven to finish the development and a team of Spanish engineers has joined Dutch colleagues.

Daf itself no longer feels threatened by outside predators. A 37.5 per cent shareholding previously owned by International Harvester of the US which was put up for sale when the American group ran into major financial difficulties, was picked up last year by a Dutch consortium.

The consortium included Daf itself, the van Doorne family trust (Hub and Wim van Doorne founded Daf in 1928), The Netherlands Investment Bank and the state-owned Dutch State Mines. This increased the involvement of the Dutch Government in Daf because the Dutch State Mines already had 25 per cent. The van Doorne Trust had 37.5 per cent.

The original intention was for the consortium to find another buyer for the Daf shares and pass them on as quickly as possible. But as Daf is now doing better financially the consortium is no longer in a hurry to sell.

Another important element in the management confidence at Daf is the fact that the company was able to obtain a Fl 600m financial package to cover a six-year product renewal programme and investment in advanced production methods. About Fl 400m will go towards renewal of the truck

## DAF

range and the rest for production changes.

The Dutch Government is providing about Fl 200m and, in view of Daf's importance in Belgium—it has a cab plant at Westerlo where 1,500 of Daf's 8,710 employees are located—the Government there has guaranteed a Bfr 2.8bn loan by Belgian banks. The balance of Fl 250m will be found by Daf from its own resources.

Mr van der Padt says that capital expenditure this year will be Fl 80m to Fl 100m, in line with the financing arrangements and "what the balance sheet will bear."

Daf has already spent Fl 24m for equipment for a new paint shop in Belgium.

Daf's production of trucks increased from 11,685 in 1983 to 13,845 last year and it delivered to customers 14,205 vehicles in 1984 against 12,510. Mr van der Padt reckons output in 1985 will be over 14,000 trucks, rising to 15,000 next year.



Volvo's new FL7 Intercooler Tipper

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## Commercial Vehicles 8

## 'Black box' takes charge of gear changing

Driver's view  
ALAN BUNTING

COMMERCIAL vehicle technology's biggest shop window in 1985 was the biennial West German motor show in Frankfurt, where Europe's heavy truck builders sought to outdo each other in their claims to superiority in advanced engineering.

Electronics made their first significant impact in the truck field five years behind equivalent innovations in passenger cars and petrol-engined light commercials.

The so-called vehicle management systems, which aim to optimise performance and, more importantly, fuel economy, are by definition more complex on a diesel-powered truck than on a spark-ignition engine car. Because the combustion process is dependent on: (a) the quantity of fuel injected; (b) the instant it cuts off; and (c) the instant it cuts off, all three variables, ideally, need to be regulated.

The General Motors subsidiary Detroit Diesel Allison showed, at Frankfurt, a new electronically-controlled fuel system, developed in the US for installation initially on GM's two-stroke truck diesels.

In Europe, the German Bosch group, market-leader in the

specialist fuel-injection field, as a supplier to nearly all truck diesel engine makers on this side of the Atlantic, is treading more cautiously. But big Bosch customers such as Mercedes-Benz and MAN in Germany, along with Volvo and Scania in Sweden, hope to exploit the Bosch technology in the next five years, to raise efficiency levels in their diesel engines.

Meanwhile those same chassis makers, working closely with gearbox producers and electronic specialists, are focusing their research and development attentions on other aspects of truck operating efficiency. The biggest topic of conversation among visitors to Frankfurt's vast commercial vehicle show halls was electronic gearchange control.

Led by Scania, whose CAG (computer-aided gearchange) system had a sneak preview at the same show two years earlier, a bevy of companies showed their answers to what amounted to a double engineering challenge. Heavy vehicle drivers need to be persuaded, encouraged or even coerced to revise gearchanging habits that are often deeply ingrained.

Today's turbocharged and often charge air-cooled engines display performance characteristics quite different from their predecessors. In particular, they have much more low speed torque: on a rising gradient they will "lug down" to much slower rotational speeds while

continuing to pull strongly.

Drivers brought up no less flexible, higher-revving engines who get behind the wheel of a new-generation truck are prone to make downward gearshifts too soon and, by the same token, to delay upward changes unnecessarily. In so doing they are wasting fuel and causing excessive engine wear, with no compensating acceleration or journey-time benefits.

Electronics are now being applied to sense engine and vehicle information, notably engine speed (rpm), road speed (mph) and accelerator pedal position. The data is fed into an on-board mini-computer, or microprocessor, which calculates, instantaneously, the correct gear ratio for the conditions.

It might be said that for many years fully-automatic torque converter gearboxes, of the kind used in most cars and available in heavier-duty form from manufacturers such as GM and ZF, have achieved the same object without the need for electronics. But for heavy truck applications such automatics are prohibitively expensive, as well as being heavy—and wasteful on fuel because of friction losses in the fluid coupling.

On board speed and pedal sensors could of course be used as simply mini-computer inputs from which to obtain gear-change "advice" signals, transmitted to the driver by illumi-

nated transmission ratio numbers on the dashboard, telling him which gear he should be in. But once having committed themselves to an electronic "black box" on the truck, the designers can tap the output information to meet the other half of the challenge, which is to reduce the physical effort of gearchanging.

Those electronic signals from the on-board computer can be made to energise solenoid valves. They, in turn, admit compressed air (from the vehicle brake system reservoir) to thrust cylinders acting through the shift-linkage on the outside of the gearbox—thus effectively replacing the muscles in the driver's arm. The person at the wheel then need only "flip a switch" to change gear.

#### Damage.

This introduces its own risks, from a durability point of view: too-easy gearchanging could result in mechanical damage by a careless or unthinking driver. However, those electronics can be readily harnessed to overcome the danger. Rev-sensors can ensure that gearbox input and output speeds are compatible for safe, quiet gear meshing; if they are not, then engagement is blocked by open-circuiting the solenoid signal line.

Scania's CAG system, which combines all the elements I have described, is now available

right across the Swedish company's range, as an on-cost option. In contrast, Mercedes-Benz intends to make its electro-pneumatic shift (EPS) system standard equipment on the new higher-performance (354 and 435 horsepower) heavies shown at Frankfurt in September.

Mercedes has adopted a more conservative approach than Scania in its introduction of driveline electronics. The power-assistance element is included, as well as the ratio compatibility check feature.

Having driven both Scania and Mercedes heavies equipped with their respective electronic shift systems, I can report that the Swedish engineers have shown more flair, while their German counterparts display more realism. Both employ a simple light-touch ratio selector switch.

In the Scania it takes the form of a "space invaders" joystick, looking too flimsy for the job it has to do. The "manual-auto" turn-switch next to it looks similarly out of place in a heavy truck cab.

On the plus side the "flashing number" gearshift advice feature is ideal for drivers who will heed it. Regrettably, in Britain, too many drivers refuse to follow such advice.

Climbing into the cab of an EES-equipped Mercedes, one is not immediately aware of any changes in the controls. What looks to be a conventional full-

sized gearlever is retained. In fact its action is the same as its Scania equivalent, that of a spring-loaded switch moving in one plane to make upward (forward) and downward (back) shifts. The main job of the microprocessor in the EPS system is to block "incompatible" changes.

It is also able to determine the best gear ratio for the conditions, moment by moment.

It seems likely that in 10 years' time all heavy trucks will employ similar power-assisted gearshift systems—some of them carrying the principle a stage further by eliminating the clutch pedal. Already Eaton in the US and ZF in Germany have such systems working as prototypes. They provide a much less costly, and lighter, but directly competitive alternative to torque-converter automatics.

Electronics will be harnessed increasingly between now and the end of the century, by truck and engine makers, to make vehicle operating efficiency progressively less driver-dependent. Computer logic, rather than the driver's gut feeling or whim, will determine the performance extracted from the engine (a function of fuel injection characteristics) as well as the timing of gearchanges. Total power-train management will follow, making engine performance and transmission use interdependent.



Renault is now building this bonneted medium-weight Midliner in France for sale by its associate Mack Trucks in North America.

## Pressure on to cut costs

Joint ventures  
JOHN GRIFFITHS

IF FORD and Fiat, last year's two European car market leaders consider it advantageous—at least in theory—to merge in pursuit of increased economies of scale in car production, the arguments in favour of mergers and joint ventures in the commercial vehicles industry would appear unanswerable.

For a variety of reasons, not least cultural but also involving many EEC-based legal difficulties, the Fiat-Ford merger idea did not come off. But the two companies are to continue talks on collaboration, and there is much speculation that commercial vehicles, thus principally involving Ford UK and Fiat's commercial vehicles arm, Iveco, will be a prime subject for attention.

It is not hard to see why. Europe's commercial vehicle industry is suffering from much over-capacity and many individual manufacturers are making losses.

In the past 12 months, the first stirrings of Japanese interest in the European truck market have also become apparent. Hino, Mitsubishi, Isuzu, Mazda and Toyota all displayed commercial vehicles at the Brussels motor show at the beginning of this year. And while all except Hino have been making increasing inroads into Europe's light commercials market, Hino's exhibits were in weight range up to 15 tonnes. In short, the need to cut costs and rationalise production has assumed overwhelming importance.

By any measure, very few of the European companies come anywhere near the maximum economies of scale which might be achieved in truck manufacturing. Prof Garry Rhys, who advises the UK House of Commons industry committee on the motor industry, has calculated these maxima at 200,000 a year for cabs, 200,000 for engines, and 40,000 for chassis.

A number of joint ventures and other collaborative deals have already taken place, not just between vehicle manufacturers, but involving component suppliers as well.

In the past 12 months, however, it has been the activities of General Motors which the European industry has been studying with most interest—and in some cases, alarm. Several years ago, GM reorganised its commercial vehicles operations completely under a "world truck and bus" division based at Pontiac, Michigan. It was intended originally to pool the strengths of GM's US commercial vehicle interests with those of its subsidiaries in Brazil and the UK (Bedford), plus input from Isuzu, the Japanese car and commercial vehicle maker in which it has a minority holding.

The concept has been expanded markedly, if not the actual results. During the past 12 months GM has:

- Had lengthy talks with Enasa, the Spanish state-owned truck-maker, aimed at collaboration or possible takeover. They were broken off only at the beginning of November;
- Had equally prolonged discussions, through Bedford, with MAN, West Germany's second-largest truckmaker, with similar aims to mind. Again, no deal was struck;
- Talked to Dina, a Mexican state-owned manufacturer, about joint production of trucks and diesel engines;
- Begun talks, which are currently continuing, with UK state-owned Leyland Vehicles.

Speculation about the topics under discussion range from simple collaboration on components to a full takeover by GM.

Several other sets of negotiations, as yet undisclosed, are also likely to be in progress. There are, however, other concrete results from the web GM is spinning. At the beginning of this year, Bedford began building its Midi panel van at Luton, based on an Isuzu design, and in November of a Suzuki, in which it has a 5 per cent stake.

Traditional European commercial vehicle producers inevitably view these develop-

ments by the multinational—and Ford's importing of a Mazda light commercial to be rebadged in Europe as a Ford—with some apprehension, on the basis that if this can happen with light commercials, heavier trucks might not be far behind.

GM, however, justifies the approach in several ways—not least that the projects provide "laboratories" for learning at firsthand how the Japanese concept of manufacturing translates into the Western industrial culture. A new truck plant being installed in Egypt jointly by GM and Isuzu is seen as a good example.

All these manoeuvres do not necessarily leave the smallest truck producers totally on the sidelines, watching their own lack of economies of scale put them at an ever-increasing commercial disadvantage. For instance, Hino has actually completed a deal with Enasa, Suddon Atkinson of the UK would also have been drawn into the net, having been bought by Enasa early last year. DAF, the Dutch truckmaker, would also have become involved since it is collaborating with Ensa to develop truck cabs. There would have been ramifications, too, for ZF, the West German transmission maker, whose components are made by Eosasa under licence.

A deal with MAN also would have had implications for Eaton, the US components maker, with which MAN is collaborating to develop and produce truck and bus axles.

#### Enthusiasm

Until recently, however, joint ventures have been regarded with varying degrees of enthusiasm by individual manufacturers. Daimler-Benz, the world's largest truckmaker, traditionally has been the principal exponent of vertical integration. MAN had been one of the very few companies with which Daimler-Benz had collaborated—so an arrangement ended by MAN earlier this year. But it has now been collaborating with the Japanese via an agreement under which it is to assemble Mitsubishi L300 panel vans at Mercedes-Benz Espana's Vitoria plant, in northern Spain, at the rate of 10,000 a year.

Some joint ventures and other collaborative deals are already well-established, though with varying degrees of success. MAN and Volkswagen, for example, have been producing medium-weight trucks, the MT range, since the late 1970s, with VW making cabs, rear axles and gearboxes, MAN contributing engines, frames, axles and special bodies.

Eaton, the US transmission maker, and Iveco are jointly developing medium-duty transmissions expected to go on sale next year. Eaton will sell the transmissions to other vehicle makers worldwide, thus substantially reducing the transmission's cost to Iveco. Similar thinking applies to another Iveco joint venture, with Rockwell to produce truck axles.

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# KEEPING THE FINANCIAL DIRECTOR SWEET.



One of the major contracts for Woods Transport of Essex is British Sugar.

It's a close relationship. So close in fact that Woods are actually based in British Sugar's factory at Felsted.

And equally close is their relationship with Mercedes, reconfirmed in November '84 by the arrival of a new 7½ tonner, an 814. "About eighteen months ago, British Sugar awarded us the tough assignment of London multi-drop deliveries," says Trevor Woods, "and the only suitable vehicle we had for the hotel and catering run was our extremely elderly 813 which was, in fact, up for sale."

"I must say that the old girl never let us down, but it was apparent that we needed a new vehicle."

"It wasn't just the exceptional resale price that prompted me to order another Mercedes. Our previous experience with 1617s and 1625s had given us every confidence."

"When I tell you that our two 1978 1617s are still giving us sterling service you can see why."

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"Admittedly we've recently had them re-engined, but well over 300,000 miles each on the same power units has done me very nicely thank you."

"And our new 814 shows every sign of being just as good. It nips in and out of the thick of the London traffic, working on maximum payload of 3.5 tonnes, and yet we're still averaging 15.4-16 mpg."

"It's now done 35,500 kms and the only maintenance has been routine servicing."

"That's what I expect from Mercedes."

"I know they don't test new models on their customers."

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"It really is a sweet vehicle."

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Mercedes-Benz



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## SECTION II - COMPANIES AND MARKETS

# FINANCIAL TIMES

Friday November 29 1985

Property Matters to

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### Profits at BASF up 33% at nine month

By John Davies in Frankfurt

BASF, the West German chemical group, has strongly increased its profits in the first nine months of this year and is optimistic about its performance next year in the wake of its string of takeovers in the US and Europe.

Group pre-tax profit to the end of September rose 33.8 per cent to DM 2,450m (\$980m), while the Ludwigshafen-based parent company lifted pre-tax profit 49 per cent to DM 1,200m.

World-wide sales revenue, including companies at least 50 per cent owned, rose 8.4 per cent to DM 34,570m and parent company sales advanced 4.5 per cent to DM 15,360m.

Mr Hans Albers, the chief executive, said these results did not take account of the major acquisitions which would add about DM 4.5bn to BASF's sales revenue next year.

In the biggest takeover, BASF is buying the US-based Inmont car paint and printing ink group, after acquiring the carbon fibre and related operations of Celanese of the US.

Mr Albers said US cartel authorities had given the go-ahead for BASF to take over the US fibre operations of American Enka. In addition, it is taking over Monsanto's Seal Sands plant in the UK, which produces chemicals used in making fibres.

Mr Albers said he was "very confident" this strong growth in BASF through takeovers would lead to a "corresponding increase in earnings capacity" in the years ahead.

BASF has no plans for further takeovers, he said, and he specifically dismissed the idea of buying into pharmaceuticals because such companies were too dear.

Mr Albers gave a clear indication that BASF would increase its dividend on this year's earnings, though he declined to be drawn on the likely payout. "We will not be paying DM 9 a share again," he said.

The "big three" West German chemical companies - BASF, Bayer and Hoechst - are all expected to raise their dividends on this year's results for the third year in succession, after paying a uniform DM 9 a share on last year's earnings and DM 7 a share for 1983.

Bayer and Hoechst have already reported a substantial increase in their nine months' earnings. Bayer lifted its group pre-tax profit 14.4 per cent to DM 2,500m, with world sales 9.5 per cent ahead at DM 35,500m. Hoechst showed group pre-tax profits up 11.2 per cent at DM 2,300m on sales 5.4 per cent ahead at DM 32,400m.

With further growth forecast for leading countries next year, Mr Albers said he was optimistic BASF would share in this advance. But business was not likely to grow as strongly as in the past few years, he added.

BASF was also stepping up its outlay on investment and research, with strong emphasis on operations involving advanced technology, including high-performance plastics.

Mr Albers said BASF's higher sales revenue this year resulted mostly from a heavier volume of sales rather than price rises. Business had been going ahead particularly strongly in oil and gas, fibres and fibre-intermediate products, new-composite materials and information systems (including audio-video, data storage and processing and reproduction technology).

Sales had shown sturdy growth in Europe, some Latin American countries, particularly Brazil, and Japan. Sales in North America were unchanged in dollar terms.

Like other West German chemical companies, BASF has begun to feel sharper competition from US groups now that the weaker dollar is giving US exporters a price advantage in foreign markets.

### VDT rescued by Dutch Government

By Laura Rasm in Amsterdam

VAN DOORNE'S Transmissies (VDT), the struggling Dutch maker of a revolutionary automatic transmission, has received another lease on life with the entrance of a new shareholder and a fresh capital injection.

The Dutch Government has again borne the brunt of the rescue package by taking a 71.10m (\$35m) loss on the sale of its 36 per cent stake in VDT to the Corporation for Industrial Projects, a venture-capital company majority owned by the state.

The Economics Ministry, which will receive a token 11 for its holding, has channelled between 71.10m and 81.10m into the small (130 employees) company in recent years.

William Hall describes the legal bombshell which could bring a US oil major to its knees

## Why Texaco fell out of favour with Wall Street

A STROKE of genius or a colossal mistake? When Texaco, the US oil company, bought Getty Oil for \$10.5bn early last year, Wall Street was visibly impressed by the speed and daring with which this once stodgy company had snatched Getty away from its smaller rival, Pennzoil.

During the past 10 days Wall Street appears to have changed its mind and investors have dumped more than 30m Texaco shares on the stock market and run for cover. They have been caught off guard by some nasty news about Texaco which has raised serious questions about the skill and judgment of members of its senior management and their handling of the Getty takeover.

The first shock was last week when a Texas jury awarded Pennzoil, a minnow in the oil league compared with Texaco, \$10.5bn in damages. Even by Texas standards the award is gargantuan and, while most observers expect the award to be scaled down, Pennzoil could collect several billion dollars, according to some estimates. In making the largest civil award of its kind, the jury believed Texaco had improperly seized control of Getty from Pennzoil.

This week a second shock hit Wall Street. America's fifth biggest industrial company admitted that, as a last resort, it might have to file for bankruptcy if it was forced to post a \$12bn bond as a condition of appealing against the damages award.

This is not the sort of talk Wall Street wants to hear from one of its traditional blue-chip companies, especially since only a week ago Texaco had been reassuring Wall Street analysts that the Pennzoil affair was a minor matter and it was confident that, despite the decision of the Texas jury, it would eventually win.

The case centres on whether or not Pennzoil had an agreement to take control of Getty Oil in January 1984. Mr Hugh Liedtke, Pennzoil's chairman, is from the old school of oil men who believe a handshake is enough to clinch a deal.



Hugh Liedtke, left, and John McKinley, chairman respectively of Pennzoil and Texaco

Getty Oil, and its two major shareholders, had even issued a press release stating they had reached an agreement in principle with Pennzoil. Less than two days later, they had changed their minds and accepted a far better offer from Texaco. Mr Liedtke is under no illusions as to who was the culprit.

"Texaco evidently thinks it is rich enough and strong enough and powerful enough to walk over people with callous disregard," he says. "They used to say that the oil business was built upon a handshake. Should it now require handcliffs?" he asked after his company had been jilted.

To argue his case, he hired one of the best personal injury lawyers in the US, the colourful Mr Joe Jamail, who has painted a picture of Texaco's slick New York lawyers ripping up the code of the oil patch at Pennzoil's expense.

Mr Jamail prides himself on being a "drinking buddy" of Willie Nelson, the country and western star, and clearly won the hearts and minds of the local Texas jury with his cowboy boots and colourful language. But behind his folksy image there is a shrewd lawyer.

Mr Jamail took the case, he



Hugh Liedtke, left, and John McKinley, chairman respectively of Pennzoil and Texaco

says, because it offered a once-in-a-lifetime chance to make an important point about managerial ethics. "I do not want corporate America to think they can continue their duplicitous double-dealing," he said.

Texaco strongly disagrees and argues that if the case had been heard anywhere else but in Pennzoil's home town of Houston it would have been thrown out. Early in the trial, Texaco had tried to get the judge replaced after it was disclosed that Mr Jamail had given \$10,000 to his reelection campaign.

Texaco is confident it will ultimately prevail but the financial markets are not so sure. During the past week, there has been a serious loss of confidence in Texaco's ability to control its own destiny.

"Texaco did not take this law suit seriously and it has made several major blunders along the way," says one leading oil analyst who believes that, whatever the eventual outcome, Texaco now faces a costly and lengthy legal battle.

Texaco's case is weakened by its agreement to indemnify the Getty board and the major shareholders for any liability for breach of contract. Texaco also appears never to

have taken the \$14bn damages claim seriously enough to bring forward an expert witness to provide an alternative measure of the damages.

It has also been criticised for allowing the case to be heard in front of a partisan Houston jury, rather than in the state of Delaware, the home of many big US corporations.

Although Texaco says it will take its case as far as the US Supreme Court, if necessary, and the legal process is notoriously difficult to predict, many analysts believe Texaco is in a weak bargaining position. Mr Liedtke can dictate his terms.

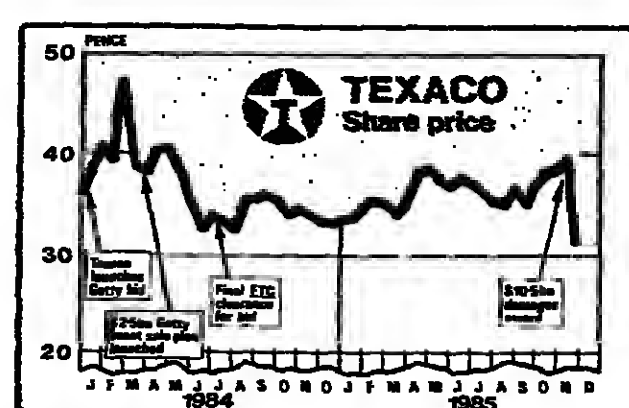
This is what is worrying Wall Street. Close to \$2bn has been wiped off Texaco's stock market capitalisation and Texaco shares have slumped by a fifth to 31 1/4 since the fateful November 19 decision. Trading in Texaco debt both in the US and abroad has come to a virtual halt and holders of the billions of dollars of Texaco commercial paper are uneasy.

Nervousness about handling Texaco paper has been compounded by the remarks of Texaco's president, Mr Al DeCane, who reportedly said: "If a \$12bn bond is required - Texaco does not have \$12bn, and in my opinion, probably cannot get it - then we would have to look for some heroic measure whether it is Chapter 11 or whatever."

Wall Street is confused and worried by the whole affair. The two big US credit rating agencies, which had initially reaffirmed Texaco's credit ratings after last week's jury decision, say they are having second thoughts.

The company's recent comments "raise questions over Texaco's ability to conduct its business in a normal manner, and whether it will have access to adequate sources of liquidity from banks and capital markets," says Standard & Poor's.

The next step in the saga will take place in a downtown Houston courthouse on December 5 when State Judge Solomon Cassel is scheduled to hear motions by Texaco to grant a new trial or set aside last week's jury verdict. Even if it



denies Texaco's motion, it may substantially reduce the award to Pennzoil.

Should a judgment for Pennzoil be entered, Texaco has the right under Texas law to ask the district court to direct that the case be retried by a new jury. If this happens the question of a bond will not arise, says Texaco.

If the judge does not grant Texaco's motion and enters a judgment for either the full or a lesser amount, rather than set aside the judgment or grant a new trial, Texaco has 30 days to file a post-judgment motion. Within 75 days of the original finding, the judge must reach a different decision or the original award becomes final, say legal experts.

According to Moody's, the US credit-rating agency which is considering downgrading Texaco's debt, if a new judgment is filed or the original judgment becomes final it believes the judge has no flexibility but to require a bond for the total amount of the award plus costs at a maximum \$12bn.

While Moody's says it is unlikely a judgment for the maximum amount will be filed, it says that in the light of Texaco's recent comments and its own understanding of Texaco's legal circumstances, there is a "small but real possibility that Texaco's liabilities may be frozen for an indefinite period."

If the legal outcome was "extreme" it could result in "radical rating changes" for the \$12bn of Texaco's outstanding bonds and commercial paper, warns Moody's.

Texaco says it will urge the court "that since a bond of \$12bn, or anything like it, would be impossible to obtain, requiring such a bond as a condition of staying execution of judgment pending appeal violates the Texas and US constitutions."

The company warns that, should an appeal be necessary, it "will pursue whatever legal procedures are appropriate to have it heard and determined. At this time no legal course of action has been ruled out." It is the implications of this last sentence which has sent shivers through the financial markets.

Wall Street analysts are critical of the way the company's senior management has let itself be outfoxed by a group of wily Texas lawyers and have been waiting anxiously for some bold move by the company to stem the financial damage.

Unless Texaco can stem the slide in its share price, it will be vulnerable to a takeover, say analysts.

The pressure is on Texaco to do a deal with Pennzoil and prove whether it can salvage its reputation from a takeover battle which is beginning to look like a colossal mistake.

## BMW lifts Loewe Opta stake

BY OUR FRANKFURT STAFF

BMW, the West German car and motorcycle maker, has increased its stake in Loewe Opta, the electronics and television company, to 31 per cent to prepare the way for technological co-operation.

BMW, which already had an indirect holding of 8 per cent in Loewe Opta, has acquired a further 23 per cent direct stake. Loewe Opta had sales revenue of DM 260m (\$100m) last year and has about 1,200 employees.

It became known earlier this year that Philips, the Dutch consumer electronics group, had previously held a majority stake in Loewe Opta through a complex network of holdings. But Philips has since bowed out in the wake of its takeover of management control of the Grundig audio-video company.

Ownership of Loewe Opta has been completely restructured, with its senior managers now owning 51 per cent and a further 26 per cent held by Technologie Investoren (in which BMW and Bayerische Vereinsbank each have 30 per cent and Dresdner Bank 40 per cent).

The 23 per cent stake now taken over by BMW was "backed" with Dresdner Bank while Loewe Opta's managers sought a technological partner.

BMW says that its strategy is to become involved in other high technology enterprises only if there is a direct spin-off benefit for its motor vehicle business. In line with this policy it recently took a stake in a computer-aided design company.

It is meanwhile maintaining an aloof attitude to suggestions in Ba-

varia that it might take a stake in Messerschmitt - Bölkow - Blohm (MBB), the aerospace and defence company.

Mr Eberhard von Kuenheim, BMW's chief executive, has indicated that, apart from other considerations, he is not anxious for BMW to become involved in MBB as a junior partner of state governments.

It is generally assumed that some banks and industrial companies among MBB's owners would be willing to sell, but the Hamburg and Bremen state governments have shown no enthusiasm for the idea. The Bavarian Government has indicated it might sell part of its holding if it helped a Bavarian company such as BMW to build up a sizeable holding in MBB.

### EUROBONDS

## \$500m deal for Philip Morris

BY MAGGIE URRY IN LONDON

THE Thanksgiving holiday, which closed the New York bond market yesterday, brought a calm to the Eurodollar market. But a syndicate manager's work is never done and a \$500m two-tranche deal for Philip Morris was launched by Union Bank of Switzerland (Securities).

Philip Morris, the US tobacco group which has recently taken over General Foods, is a name well known to investors, though the provisional ratings given to the bonds by Moody's and Standard & Poor's are single A2 and A. The issues were moving slowly, with the market in a holiday mood, and both were bid just inside their total fees.

The four-year \$300m tranche has a 9 1/4 per cent coupon and 100% issue price, with fees of 1 1/4, giving the borrower a cost of 56 basis points over US Treasury yields. The 10-year portion is for \$200m and was finding wider investor interest. It has a 10 per cent coupon and 99 1/4% issue price. Fees for this part are 2 per cent and the borrowing cost was 49 basis points over Treasuries.

UBS (Securities) is placing half of each tranche with its clients, so only \$250m worth is being syndicated. Prices firmed slightly in the fixed-rate sector following the late rise in the New York bond market on Wednesday. Floaters slipped as investors began to tidy their books prior to the year-end, dealers said.

The Bundestank announced that a total of DM 3.84bn in new issues was due in the D-Mark market in December. This is much less than the DM 7.475bn originally scheduled for November, and that amount has not been launched.

Traders were relieved that the calendar was not bigger and prices gained around 1/2 point with buying from abroad. No deals were launched yesterday.

Only seven straight deals are due, totalling DM 1.165bn, and dealers say they should be absorbed comfortably. But eight floaters, worth DM 1.775bn, are also expected and dealers fear that on top of the nine launched, in November, worth DM 3.55bn - many of which are trading outside their commissions - they will prove to be too much for the market. Floater prices fell by as much as 25 basis points at one point yesterday before some buying came in to cut losses to around 5 basis points.

Salomon Brothers made its book-running debut in the Euro market with an Ecu 625m issue for Walt Disney, the entertainment group. The borrower has star quality and the issue was trading close to its 100% issue price. The bonds mature on February 25, 1994, although a sinking fund reduces the average life to 7.2 years. The coupon is 8 1/4 per cent.

In the Swiss franc foreign bond market Credit Suisse launched a Sfr 200m 10-year issue for the European Investment Bank. The yield is indicated at 5 1/4, considered acceptable by traders.

Co op, the West German food retailer, made its debut in the market with a private placement increased from a planned Sfr 50m to Sfr 80m. The joint lead managers are Fuji Bank (Switzerland) and BEG. The coupon for the six-year deal is indicated at 6 per cent.

In the secondary market, prices were firmer with the undertone friendly. Controversy still surrounds the listing of Sodite's 10 1/4% zero-coupon bond, which was trading around 33 1/2 compared to the 34 1/2 issue price yesterday. The issue will be governed by Italian rather than Swiss law and the Zurich stock exchange has refused to list it.

Sodite argues that a number of US dollar-denominated issues governed by foreign law are listed, and nothing in the rules of the exchange requires that bonds must be covered by Swiss law. Some other bankers reply that the exchange is keen to maintain quality by insisting on this point. They admit, however, that in the end it will prove impossible to deny a listing to a government bond.

In the Euro-French franc bond market Pechiney, the French metals group, launched a FF 500m five-year issue, the first of two due in December. Credit Lyonnais set the terms at a 10 1/4 per cent coupon and 99 1/4% issue price. Fees total 1 1/4 per cent but the bonds were trading well within that discount at 99 1/4.

The first straight Euroyen issue for some weeks was launched for Nordic Investment Bank, raising ¥200m. Lead manager is Nomura International. The seven-year bonds have a 7 per cent coupon and 101 1/4% issue price. The bonds were bid at 100 1/4, inside the 1 1/4 per cent selling concession.

International bond service, Page 16

All these Bonds have been sold. This announcement appears as a matter of record only.



## European Investment Bank

French Francs 500,000,000

11 1/4% Bonds due 1992

Issue Price: 100% of the principal amount

Crédit Commercial de France

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New Issue • October 18, 1985







## INTL. COMPANIES &amp; FINANCE

## Deutsche Bank set for record profits

BY JONATHAN GARR IN DÜSSELDORF

DEUTSCHE BANK, West Germany's biggest bank, looks set to achieve record operating profits this year of about DM 3bn (\$1.2bn) in the parent company and DM 4bn in the group.

The bank again plans to boost its risk provision, especially for foreign lending - but is not expected to raise its dividend above the current 24 per cent level.

Dr F. Wilhelm Christians, chief executive, said shareholders were already benefiting from the recent 60-for-15 rights issue, with the new shares eligible for the full 1985 dividend.

Deutsche is the second of the "big three" German banks to present its 19-month results, and a general forecast for the year, with Dresdner Bank to follow on Saturday. Commerzbank has already reported record earnings and plans a "marked" increase in its 12 per cent dividend.

Dr Christians disclosed that total operating profit (including earnings from own-account trading) rose by 8.1 per cent in the parent bank in the first 10 months. The group increase was 5.1 per cent in the first nine months - the most recent period for which a figure was available.

As usual the bank did not specify the actual level of its operating profit - but the figures are understood to have been almost DM 2.5bn for the parent and about DM 3.5bn for the group in the whole of 1984.

Bankers confirmed it was unlikely the rate of growth in operating profit would slow in the last months of 1985 - indeed the rate had picked up since mid-year.

On that basis the group figure for 1985 would touch DM 4bn and the

parent figure DM 3bn. Comparative figures for Commerzbank are about DM 1.5bn and DM 1.8bn respectively.

Deutsche Bank's interest profits in January-October rose by just 0.9 per cent - following an increase of 8.4 per cent in business volume and despite a cut in the margin (the difference between interest earned and paid) to 2.96 per cent compared with 3.16 per cent in 1984.

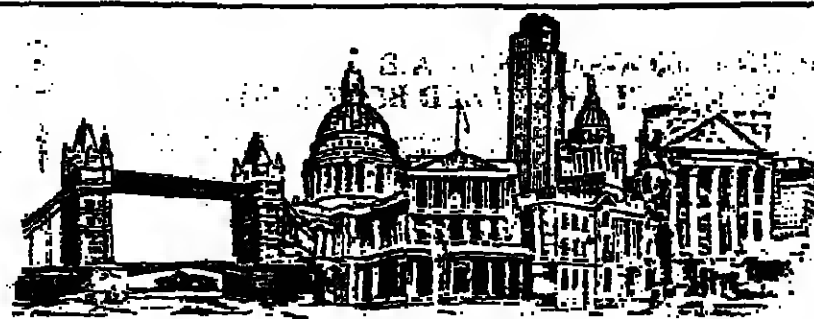
Profits from commissions jumped by 18.3 per cent reflecting, above all, booming business on the bond and share markets. After allowing for personnel and other costs, "partial" operating profit (excluding own-account trading results) was up by 2.2 per cent to DM 1.57bn.

This increase in profits is being achieved against the background of a fall in overall business volume (total assets plus endowment liabilities) of DM 3.5bn since the end of last year to DM 139.5bn.

The bank attributes the drop mainly to its firm drive to reduce the relatively unprofitable inter-bank business. In contrast, credit volume rose 2.3 per cent to DM 82.4bn in the first 10 months.

Dr Christians stressed that the recent capital increase, which had raised more than DM 1bn, gave Deutsche Bank room for manoeuvre to take advantage of growing business opportunities - not least in investment banking.

He noted that Deutsche planned to set up an investment banking operation in Tokyo next spring and that it was starting a bank in Australia. He also pointed out the bank had recently established the Deutsche Bank Capital Markets (DBCM) offshoot in London.



The Financial Times announces a second intensive

## FT-City Seminar

Skinners' Hall, London  
27, 28 & 29 January 1986

This highly successful programme, itself a compact version of the long running FT-City Course, was held for the first time in January 1985 and is now to be repeated twelve months later. The purpose is to provide a thorough briefing on the roles of the major players in the City and discuss the changes now sweeping across the Square Mile. The impact of these developments on the way business is done in the City can now be judged more clearly and the content of the Seminar reflects this.

Mr Win Bischoff of Schroders, Dr Michael von Clemm of Credit Suisse First Boston, Mr Pen Kent of the Bank of England, Mr Christopher Johnson of Lloyds Bank, Mr John Heywood of Hambros Bank, Mr M J Boleat of the Building Societies' Association, Mr John Sillett of the Midland Bank Group and Mr Armen Kouyoumdjian of the International Mexican Bank are among the speakers. The Seminar is again to be chaired by Mr Marc Lee, Conference Adviser to the Financial Times.

Skinners' Hall provides an excellent location for this Seminar and the intensive format makes possible participation by many more executives from outside London and from abroad.

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## The FT-City Seminar

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## Singapore Airlines offering oversubscribed

BY CHRIS SHERWELL IN SINGAPORE

THIS WEEK'S public share offering by Singapore International Airlines was effectively 3.1 times subscribed following a decision yesterday to allocate just over 40 per cent of the total 100m shares for private placement abroad.

The proportion in favour of the Singapore public was lower than previously expected, and showed how a dramatically falling stock market, hit by the near-collapse of Pan-Electric Industries last week, had dampened local sentiment.

DBS Bank lead manager and underwriter for the issue, said a total of S\$1.32bn (US\$830.7m) was received. 10 subscriptions for the shares, which were

priced at S\$5. Of this, 63 per cent came from the public offering in Singapore and 37 per cent from the private placements in London, New York and Tokyo.

According to the terms of the original offer, at least 50m shares were to be offered to Singaporeans and a minimum of 25m privately placed abroad, with a decision on the balance to be taken according to demand.

With yesterday's overall 60-40 split, the sum of S\$832m received in Singapore goes to buy 53.8m shares, a total representing the agreed allocation. A further 6.1m shares reserved for selected SIA employees and

associates. The offering was thus 3.1 times subscribed. Those who applied for 5,000 shares or more to Singapore are sure to receive at least a proportion of the shares they sought. One in five applicants for less than 5,000 shares will receive none at all, but those who were successfully allotted for 1,000 shares yesterday will receive the full number.

More than 20 applicants sought 1m shares or more. Only two bid for more than 5m, one of them trying for 10m. Each of these will receive 2m, while bidders for 1m shares will receive 320,000, a high number, according to one Singaporean stockbroker.

## Kyocera earnings plunge 36%

BY YOKO SHIBATA IN TOKYO

KYOCERA, a leading Japanese semiconductor maker, yesterday announced a 36.1 per cent slide in consolidated net profits to ¥11.95bn (\$59.4m) for the half-year to September.

Sales were down 7.3 per cent to ¥145.57bn, and earnings per share declined from ¥124.69 to ¥79.65.

The earnings fall was blamed on a 5.4 per cent rise in the ratio of costs to sales, due to a higher proportion of unprofitable products in its sales mix and foreign exchange losses of ¥632m. The sales drop was attributed to a slowdown of demand for semiconductor components; its mainstay product

## Lee Ming Tee bid agreed by Wormald

By Our Financial Staff

TWO AUSTRALIAN companies which have been targets this year of share raids by Mr Lee Ming Tee, a Malaysian Chinese now resident in the country, yesterday agreed to offers which they had previously viewed as hostile.

Wormald International, Australia's leading fire protection and security group, said its board would recommend acceptance of a bid by Sunshine Australia, Mr Lee's main corporate vehicle in the country.

Meanwhile, Hooker Corporation, a property group, said it would "reluctantly" advise shareholders to accept a bid for an influential 44 per cent stake by GSH Investments, owned by developer Mr George Herscov. In August Mr Lee offered a 30 per cent stake in Hooker to New Zealand interests after failing to secure agreement on a takeover.

The Wormald accord followed a variation by Sunshine of terms for its offer. As an alternative to its AS4 share cash bid, Sunshine will now provide a seven-for-four share exchange, currently worth some A\$4.23 per share. This value Wormald at some A\$343.3m (US\$235.6m).

Sunshine, which already owns about 36 per cent of Wormald, is seeking at least 75 per cent. This is a relaxation of its earlier requirement for minimum acceptances of 90 per cent, and allows Hongkong Macao International Investment Company - a group controlled by mainland Chinese interests - to retain its 9 per cent.

Under the GSH bid, the whole of Hooker is valued at A\$457.6m.

## Strong growth at Tisco

By R. C. Murphy in Bombay

SALES AND profits of Tata Iron and Steel Company (Tisco), India's only private integrated steelmaker, showed strong growth in the half-year to September.

Revenue rose 16.53 per cent to Rs 5,338m (\$41.6m), and pre-tax profits surged 3.6 times to Rs 655m from Rs 191.2m. This followed quadruple profits for the previous full year.

## NOTICE OF REDEMPTION



## NOTICE TO THE NOTE HOLDERS OF 12% NOTES

DUE 6th FEBRUARY, 1995

Notice is hereby given that, pursuant to the terms of the 12% Notes, US\$11,325,000 principal amount of 12% Notes has been drawn by lot by the undersigned, in the presence of a notary public, for redemption on the 30th December, 1985.

The said 12% Notes so called for redemption will therefore be redeemed on the 30th day of December, 1985 at 101% of the principal amount so called, plus accrued and unpaid interest to the date of redemption if applicable upon surrender of the said Notes with, thereto attached, all interest coupons, maturing 6th February, 1986, and thereafter at any of the following paying agents:-

- Manufacturers Hanover Limited, 7, Princes Street London EC2P 2EN.
- Manufacturers Hanover Bank Belgium S.A./N.V. Brussels Head Office, Rue de Ligne 13 B-1000 Brussels.
- Manufacturers Hanover Bank Luxembourg, S.A. 39 Boulevard Prince Henri, Luxembourg.
- Manufacturers Hanover Trust Company Stockenstrasse 33, 8027 Zurich.

Notice is also hereby given that interest upon Notes so called for redemption shall cease to be payable from and after the said redemption date, namely the 30th day of December, 1985, and coupons for interest maturing after the said date, namely the 30th day of December, 1985, shall be void.

The numbers of the Notes so called for redemption are:

00228 00743 01248 01951 02120 02157 02380 03651 04057  
04282 04748 04762 05651 05653 05882 06457 07957 08553  
08722 09585 09631 09682 09980 10062 10369 10743 10869  
10985 12053 12061 12351 12453 12452 12843 13348 14548  
14712 16131 16248 16957 17064 17131 17164 18361 18557  
18569 19257 19285

Also, all Notes of which the last two digits of serial numbers are any of the following:

10 17 37 42 54 68 84 88 89 90 94

The principal amount of 12% Notes outstanding after the said redemption date will be US\$19,455,000.

MANUFACTURERS HANOVER LIMITED  
Principal Paying Agent

29th November, 1985

## First Bank System, Inc.

Floating Rate Subordinated  
Capital Notes Due 1997

Interest Rate 8 1/8% per annum  
Interest Period 28th November 1985  
28th February 1986  
Interest Amount per U.S. \$50,000 Note due 28th February 1986 U.S. \$1,050.61

Credit Suisse First Boston Limited  
Agent Bank

U.S. \$50,000,000

Genossenschaftliche Zentralbank  
Aktiengesellschaft  
Vienna

Floating Rate Subordinated Notes due 1996

In accordance with the provisions of the Notes, notice is hereby given that for the six month interest period from 29th November, 1985 to 29th May, 1986 the Notes will carry an Interest Rate of 8 1/8% per annum. The interest amount payable on the relevant Interest Payment Date, which will be 29th May, 1986 is U.S. \$208.97 for each Note of U.S. \$5,000.

Credit Suisse First Boston Limited  
Agent Bank

## INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

\$250,000,000

U.S. Dollar Floating Rate Notes Due February 1994

For the interest period  
29th November 1985 to 28th February 1986  
the Notes will carry an interest rate of 7.63% per annum with a coupon amount of \$192.87 per \$10,000 Note, payable on 28th February 1986.

Bankers Trust Company, London  
Fixed Agent

## HILL SAMUEL GROUP plc

US\$75,000,000

Perpetual Floating Rate Notes

In accordance with the provisions of the Notes, NOTICE IS HEREBY GIVEN that for the interest period from 29th November 1985 to 29th May 1986, the Notes will carry a Rate of Interest of 8 1/8% per annum and that the interest payable on the relevant Interest Payment Date, 29th May 1986, will amount to US\$411.65 per US\$10,000 Note.

Agent Bank: Morgan Guaranty Trust Company of New York  
London

## Banca di Roma

U.S. \$150,000,000

Floating Rate Depositary Receipts due 1992

Notice is hereby given that the Rate of Interest relating to the above issue has been fixed at 8 1/8% per cent for the period 29th November, 1985 to 29th May, 1986. Interest payable on 29th May, 1986, will amount to US\$411.65 per US\$10,000 Deposit and US\$10,291.33 per US\$250,000 Deposit.

Agent Bank: Morgan Guaranty Trust Company of New York  
London

## DAIWA EUROPE LIMITED

JAPANESE EQUITY WARRANTS SERVICE

The DAIWA Warrant Index 1985.97 (1985.97 = 100)

Dollar warrant market value

ISSUES - Warrant Warrant Price - Offer Calculations - Premium/

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## INTL. COMPANIES &amp; FINANCE

Bernard Simon on a private sector Canadian airline's expansion plans

## CP Air prepares for deregulation

CANADA'S largest private sector airline is assertively expanding its routes and forging alliances with other carriers in a determined effort not to be thrown off balance by the accelerating deregulation of domestic air traffic.

Canadian Pacific Air Lines, commonly known as CP Air, relaunched flights between Canada and New Zealand earlier this month after a break of 15 years. It has also begun a daily service between Toronto and Amsterdam. It hopes to start the first non-stop flights from Toronto to Tokyo next April and to Rio de Janeiro later in the year.

Next year the Vancouver-based airline is planning the first direct air links between Canada and South Korea, China, and Thailand — and perhaps Taiwan.

On the home front, CP Air recently acquired voting control of Nordair, a Montreal-based carrier serving Quebec, parts of Ontario and the Canadian Arctic, after a fiercely contested bid.

The company last year bought Eastern Provincial Airways, the main regional carrier in Atlantic Canada. It has also signed co-operation agreements with small commuter airlines in Ontario and British Columbia.

CP Air has found itself in an awkward position as competition among Canadian airlines intensifies. On the one hand, CP Air and other private carriers contend that years of official favoritism towards state-owned Air Canada has placed high hurdles in the way of their efforts to raise market share. CP Air, as the only carrier in any position to challenge Air Canada's dominance in many key markets, has complained loudest.

On the other hand, CP Air has to protect its flank from smaller carriers hoping to

spread their own wings as curbs on fares and route allocations gradually fall away.

Earlier this month, Quebecair of Montreal and Pacific Western of Calgary, both regional airlines, agreed to create a national network by co-ordinating timetables, splitting routes and pooling aircraft. Quebecair, which is controlled by the Quebec provincial government, has made a counter-offer for Nordair in a bid to strengthen its own position in Quebec and Ontario.

CP Air, a subsidiary of the Canadian Pacific transport, communications and resources conglomerate, is the only Canadian airline besides Air Canada which offers flights across the country and abroad. Air Canada almost has a stranglehold on the most profitable routes in eastern and central Canada; CP Air's network has until recently centred on western Canada. The two carriers compete on the busy trans-continental routes between Toronto and western cities like Vancouver, Calgary and Edmonton.

The airline has a fresh management team and a government in Ottawa apparently willing to step up the pace of deregulation. It is confident that it can fight back against Air Canada and improve its own financial performance.

Mr Donald Carty, the 38-year-old former executive vice president of American Airlines, took over as CP Air's chief executive last April. Proposals published by the Government earlier this year "gave us all that we want," he says.

The recommendations include greater freedom for airlines to set their own fares and fewer curbs on new entrants. Mr Brian Mulroney, the Prime Minister, last year ruled out privatising Air Canada for the time being. But financial discipline over the state-owned airline appears to have been tightened.

A test of the Government's intentions towards Air Canada will be the method used to reduce its C\$1.2bn debt, equal to more than 70 per cent of shareholders equity. Mr Carty is concerned that the Govern-

ment will inject new equity into the airline, rather than force it to dispose of assets.

CP Air is planning a public share issue and possibly some aircraft sales to help bring down its own troublesome debt-equity ratio, also more than 70 per cent.

Mr Carty predicts a "comfortably better" financial performance in 1986.

Many of CP Air's recent innovations are aimed at wooing business travellers. The airline launched its "Attache" service a year ago—a business-class "airline within an airline," which involves converting 11 of its 28 Boeing 737 aircraft on certain flights to accommodate only 62 passengers paying premium fares. Mr Carty says that bookings on long-haul Attache flights are like a good restaurant on a Saturday night.

But the airline has encountered resistance from business travellers unwilling to pay a premium on full-economy fares for shorter flights, such as from Toronto to Halifax and Winnipeg.

## Streamlining

CP Air is streamlining its fleet to provide frequency rather than capacity. A recent swap of four Boeing 747s for smaller DC10s from Pakistan International Airlines will increase the airline's cash flow by an estimated C\$12m a year. Twin-engine Boeing 737s, fitted with long-range fuel tanks, are used on several trans-continental routes, allowing CP Air to offer six flights a day between Toronto and Vancouver.

The planned non-stop Tokyo service and other new routes to the Far East are aimed at attracting to Toronto transit traffic from the north-east US and Canada, which presently passes through New York. CP Air already carries a substantial number of travellers between Latin America and the Orient via Canada.

Mr Carty also intends to mesh CP Hotels more closely with the airline's operations. The company plans to give up management or ownership of several hotels outside the main centres of Quebec and Ontario, concentrating instead on upmarket properties in cities served by CP Air.

Ottawa and Vancouver are the highest priorities for CP Hotels, but Mr Carty also mentions the possibility of joint ventures with property developers in London, Paris and the Far East.

All of these Securities have been offered outside the United States. This announcement appears as a matter of record only.

New Issue/November, 1985



U.S. \$150,000,000

## Texas Commerce Bancshares, Inc.

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## THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

**THE DISTILLERS** Company, Scotland's leading industrial group, has done an about face. During the last few weeks it has been conducting an aggressive corporate marketing campaign, talking to the City and its major shareholders. And yesterday it announced the appointment of Sir Nigel Riva, chairman of Trafalgar House, the property, shipping and hotels group, as a non-executive director, together with plans to back next year's Commonwealth Games in Edinburgh with £1.5m of sponsorship.

Over 15 years ago the group pulled in its corporate horns in the wake of the thalidomida tragedy, the consequence of a diversification into pharmaceuticals, which shook the already reserved DCL to the core.

But today the company has found a particular urgency in explaining its track record in the troubled Scotch whisky industry. On Monday James Gulliver's Argyle group will be free under takeover rules to launch a bid for DCL.

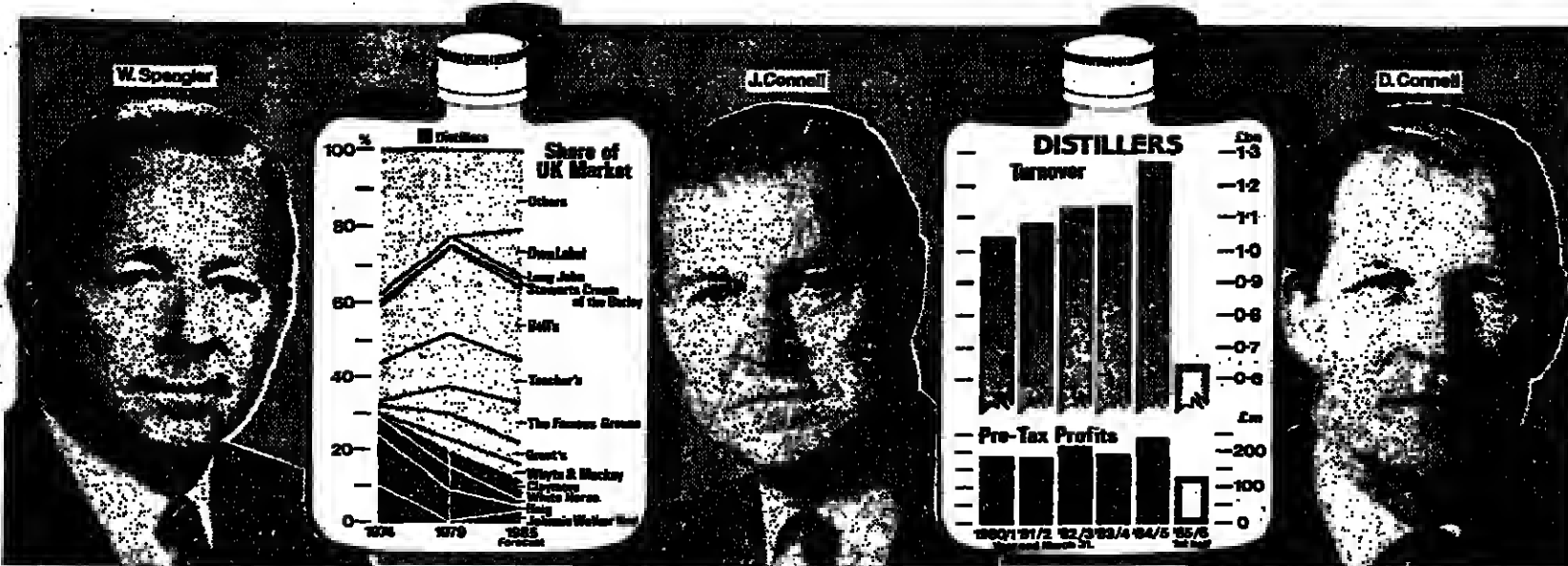
It is not the first time the company has sensed predators at the gate—two years ago Hanson Trust, the industrial group, was rumoured to be considering a bid for DCL. At that point, DCL was causing profound alarm among its shareholders for what was felt to be its directionless, undynamic management, incapable of defending the company's brands against a rising competitive threat.

Then, with DCL's shares trading at around 200p compared with 500p today—the company was in some ways more vulnerable to a takeover than it will be from Gulliver. For while Argyle, owner of Presto supermarkets (and smaller than DCL), has attracted a good deal of City support for its ambitions, DCL has become an expensive proposition. Since August, takeover rumours have helped to push the group's market capitalisation from £1bn to £1.82bn.

Hence the public relations exercise that DCL has been conducting over the past few weeks. Instead of its traditional low key annual round of lunches in the City, DCL has fielded a platoon of its key personnel to mount aggressive, information-packed one-day presentations.

A culture shock? proclaimed one City analyst after attending a presentation. Stockbrokers de Zoete and Bevan said analysts would have to eat humble pie after getting DCL "so wrong" and underestimating the management changes.

DCL's claim is that it has arrested falling sales of its brands at home and abroad, introduced a much more dynamic



## DCL tries to make up for lost time

The UK whisky group is going on the offensive. Lisa Wood explains why

management structure and rationalised production in a group whose maturing stocks of whisky far exceed its current needs. There is also an optimism that the worldwide market for Scotch, which has fallen by 15 per cent since 1979, could be coming out of the doldrums.

Conspicuous by its absence has been any mention of diversification, in spite of the group's strong cash flow, or of adventurous brand developments on the lines of those created by competitors such as IDV, the Grand Metropolitan subsidiary.

In 1973 worldwide sales of the group's whisky brands accounted for some 48 per cent of all bottled Scotch whisky sales. In 1984 DCL's share of a smaller market was 35 per cent. In 1973 DCL, with its major Johnnie Walker Red and White Horse brands, commanded 54 per cent of the UK market. Today it is less than 20 per cent.

The fall in UK market share is partly due to DCL's decision in 1977 to pull out of the UK market its top selling Johnnie Walker Red Label blended whisky in order to safeguard larger world sales of the brand. This was because of an EEC ruling that DCL's dual pricing system for domestic sales and exports violated the Treaty of Rome.

The withdrawal of the brand from the UK does not account for all the lost market share, however. Companies such as

Arthur Bell, with its Bell's brand, and Highland Distilleries, with Famous Grouse, rapidly snatched market share at DCL's expense. The only DCL blended whisky to achieve substantial growth in the period was the lower-priced Claymore.

Overseas, DCL was confronted by an enormous growth in the lower-priced end of the market. The company decided not to enter this fray and points out today that DCL still accounts for between 48 and 52 per cent of the bottled Scotch whisky market by value.

These changes in the Scotch market in the early 1980s resulted in falling profits and, faced with falling sales, the group was swamped with stocks of maturing whisky. In 1980 pre-tax profits were £195.3m, falling to £183.3m in 1982 and £180.8m in 1983.

In 1983 John Connell, formerly with DCL's gin division, took over as chairman of DCL. His aims were to reform the entrenched management structure of the group, pull production more into line with demand and improve the marketing. A number of specific measures followed:

● In 1983 DCL announced the mothballing of 11 of its malt whisky distilleries—some one third of its total—and closure of two grain distilleries—in a bid to reduce production.

● The group's bottling facilities were rationalised with the

closure of the bottling and blending plants at South Queensferry, Edinburgh (VAT 68) and Mackie Street, Glasgow (White Horse).

● In 1984 the group acquired Somerset Importers, the exclusive US importer and distributor of DCL's Johnnie Walker Red and Black Label whiskies and Tanqueray gin.

● In the same year the group set up a Home Trade division in the UK to handle nearly all its drinks brands except gin.

● Early this year Connell disbanded DCL's five-man management committee which was responsible for co-ordinating group strategy. Other operating committees beneath this, responsible for co-ordinating activities such as export strategies, were also disbanded.

This latter action is judged by DCL to be a key strategic move. It is impossible to discover from DCL why it took so long to change a structure it admits was outdated.

It is understood that one of the reasons DCL did not tackle the growing, albeit small, malt market earlier was that the committee responsible was unwilling to take the decision as to which one of the group's 13 malt brands to promote.

The shake-up inside DCL has also been helped by the arrival of Bill Spengler as deputy chairman and deputy chief executive. Spengler, aged 57,

retired last year as vice chairman of Owens-Illinois, the large US packaging and glassware group. "One of the greatest aids towards breaking the group's habits of a lifetime is the appointment of a deputy chairman who is not moulded in the traditional ways of thinking," says David Connell, brother of the DCL chairman and now managing director of Johnnie Walker.

There is speculation that the appointment was not the idea of the board—most of whom have spent their working lives with DCL—but that it came from Kleinwort Benson, the merchant bank which was asked in September to help formulate a defence strategy against a possible bid by Argyle.

Critics claim that the new structure and a new deputy chairman do not create a revolution. Spengler insists: "The changes are getting under way and go right down the line. Sccepticism, however, was expressed by some City analysts after the publication of the group's interim results last week, when short term profitability was bolstered by a number of exceptional factors. The underlying trends in the market and long standing attitudes prevailing in the group did not appear to have changed as rapidly as heralded."

Some changes, however, do appear to be bearing fruit. The Home Trade division has a 22-

strong team responsible for day-to-day marketing, three-quarters of whom were recruited from outside DCL. "There has been an infusion of UK marketing expertise and there is a clear commitment to new business development," says David McNair, the marketing director, who used to work at Unilever.

The first job of the team—which replaced a committee of 15 people which met only occasionally to discuss the UK trade—was to prevent DCL's platform of brands competing against each other in a blended whisky market that has segmented to the detriment of the middle-priced brands.

"The first year was tough," says McNair, "with sales down. But our Scotch sales are 13 per cent up in volume this year compared with a market performance of 4 per cent increase." Critics point out that turnover on the brands in the same period has gone up by 6 per cent in value. "While DCL claims substantial growth in the UK it appears that it is buying market share. It is too early to suggest that it has returned to a genuine growth track," Michelle Proud, of Wood Mackenzie, the Edinburgh-based stockbrokers, says.

The Home Trade division is also responsible for promoting other non-whisky brands such as Pimm's, which DCL defend-

sively cites against criticism of its lack of new brands. This does not explain why between 1969, when DCL acquired it, and the early 1980s, the brand was not properly promoted. This year advertising was boosted to £750,000 with the result that sales are up 20 per cent, albeit from a low base.

Worldwide, DCL contends that it has pioneered new markets for brands such as Gordon's gin. In France for example the gin market has traditionally been small. Five years ago DCL started seriously to market its Gordon's brand there and today the market has doubled in size with Gordon's the number one brand.

DCL has also reacted more positively to the growing market for cheaper own-label whiskies, a trend identified by Guinness in its successful bid for Arthur Bell.

This year DCL started supplying an own-label brand to Tesco. "It makes a small but worthwhile contribution to our overheads," says David Connell. "The market exists so it is better to supply it than ignore it and we have the stocks."

Johnnie Walker, the most dynamic company in the DCL stable, is taking a similar tack overseas. In France it recently introduced a new label, Grass Green, pitched at the large cheaper end of the French Scotch market.

In the US, where Arthur Bell has had considerable problems, it is now possible to initiate longer term planning for DCL brands in the industry's biggest market where Scotch sales have fallen.

Corporate planning is to be Spengler's responsibility. "We have set achievable growth goals for our own business," he says. "We are looking at the possibilities of acquisitions but we do not want simply to get bigger. We want growth opportunities."

Certainly DCL is quoted in the Elders DCL offer document for Allied Lyons as having an impressive 18.3 per cent trading margin last year compared with 6.4 per cent for Allied's wines, spirits and soft drinks division. But such comparisons are fraught with difficulties such as the fact that whisky is matured over a long period while soft drinks are instantly marketable, so financing costs are therefore much greater.

It is a debate that is likely to figure large in the next few months if Argyle makes a bid. And the battle will be even bloodier than that between Bell, DCL's major UK competitor, and Guinness. In the case of DCL the future of Scotland's largest and best bred industrial company is on the line.

## Management abstracts

Evaluating merger performance. A Michel + I. Shaked in California Management Review (US), Spring 85 (9) pages.

Argues that mergers are justified only if they will make profits greater than the sum of those of the original companies (synergy), but sees an increase in conglomerate mergers where the objective is risk reduction rather than synergy. Presents survey results of the relative gains to merging companies and changes in risk characteristics/changes in risk characteristics. Finds, for example, that shareholders in acquired companies do better than those in acquiring companies, and that there is little difference in post-merger profitability between acquiring and comparable non-acquiring companies.

Corporate weapons against terrorism. M. Harvey in Business Horizons (US), Jan/Feb 85 (6) pages.

Argues that the best way of countering terrorism would be for multinationals to form a "trans-corporate security cooperative"; explains how this would be organised and discusses the roles to be played by groups responsible for intelligence and political analysis, financial planning, executive and family training, deterrent analysis, crisis management, and family counselling—not forgetting security audits. Suggests that paramilitary groups and freelance agents should be on a retainer but not on the staff payroll.

Effective and profitable expert management. T. Prebble in Focus on Physical Distribution Management (UK), May/June 1985 (2) pages.

Contents that offering delivered prices to overseas customers results in increased market penetration, reduction in working capital, and more effective credit control and collection; notes that larger companies or groups of companies can make savings by taking full advantage of VAT legislation by channeling exports through an export company; stresses the advantages of computerising the export function.

These abstracts are condensed from the abstracting journals published by Anbar Management Publications. Licensed copies of the original articles may be obtained at a cost of 24 each (including VAT and p+p; cash with order) from Anbar, PO Box 23, Wembley, HA5 8DY.



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Registration No. 01 65309 06

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**Company Notices**

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**4% REDEMABLE CUMULATIVE PREFERENCE SHARES OF FL 72**

ISSUED BY N.V. NEDERLANDSE ADMINISTRATIE EN TRUSTKANTOOR

The dividend for 1985 of 4% (FL 4.00) Serial No. 72 will be paid on and after 2 January 1986. To obtain this dividend certificates must be held on the following dates:

1. 30 December 1985.  
2. 31 January 1986.  
3. 28 February 1986.

Fuller details of the dividend may be obtained from the above named banks on and after 30 December 1985.

EXCHANGES of original shares for certificates of sub-shares and vice versa will be SUSPENDED from 13 December 1985 to 30 December 1985 both dates inclusive.

Certificates will only be accepted for exchange after 30 December provided that all dividends declared prior to that date have been claimed.

N.V. NEDERLANDSE ADMINISTRATIE EN TRUSTKANTOOR  
London Transfer Office, Unilever House, Blackfriars, London EC4P 4BQ.  
28 November 1985.

**4% REDEMABLE CUMULATIVE PREFERENCE ORIGINAL SHARES**

The dividend will be paid on and after 2 January 1986 against surrender of Coupon No. 72. Coupons should be sent to one of the Paying Agents in the Netherlands accompanied by an income tax form for relief from Dutch tax obtainable from Unilever Bank N.V. Stock Exchange Services Department, Marine House, Peeps Street, London EC3N 4DA, from which fuller details of the dividend may be obtained.

**MELLON BANK NA**

**USD 250,000,000 Floating Rate Subordinated Capital Notes**

Due November 1996

**NOTICE IS HEREBY GIVEN** that for the period November 29th 1985 to February 28th 1986 the notes will carry an interest rate of 8 1/2% per cent per annum.

Interest payable on 28th February 1986 will be US\$1,050.61 per US\$500.00 note.

Chemical Bank  
as Agent Bank

**ANGLO AMERICAN CORPORATION OF SOUTH AFRICA LIMITED**

(Incorporated in the Republic of South Africa)

Registration No. 01 65309 06

**Dividend No. 113 on Preferred Stock**

Dividend No. 113 of three pence per share for the six months ending December 31 1985, has been declared payable February 5 1986 to holders of the said preferred stock who are registered in the books of the Corporation at the date of the dividend on December 20 1985, and to persons presenting coupons No. 113 attached from stock warrants to bearer.

The stock transfer registers and register of shareholders will be closed from December 31 1985 to January 3 1986, both days inclusive, and no transfers dated February 3 1986 will be entered from the Johannesburg and United Kingdom offices of the transfer secretaries on or after January 27 1986.

Registered stockholders of the United Kingdom will receive the dividend in sterling on or after February 5 1986. Any such stockholders who, however, have not received their dividend in sterling on or after February 5 1986, will be entitled to receive the dividend in the currency of the Corporation's transfer secretaries on or before December 20 1985.

The dividend on stock warrants to bearer will be payable on or after February 5 1986, at the discretion of the Corporation's transfer secretaries on or before December 20 1985.

Dividend No. 113 attached from such warrants, sent to the Corporation's Department of Hill Samuel & Co. Limited, 88 Fleet Street, London EC4A 3DF, will be treated as if it were a dividend on the Corporation's shares.

The dividend is payable subject to questions which can be referred to the head and London offices of the Corporation and all the offices of the Corporation's transfer secretaries.

Consolidated Financial Statements for the year ended 31 December 1985, 40 Commission Street, London EC3N 4AF, and the Consolidated Financial Statements for the year ended 31 December 1984, 40 Commission Street, London EC3N 4AF, are available at the head and London offices of the Corporation's transfer secretaries.

By order of the board  
C. L. MALVERN  
Secretary  
London office:  
40 Holborn Viaduct  
London EC1A 1AJ

Head office:  
44 Main Street  
Johannesburg 2001  
November 30 1985

**C. ITOM & CO. LIMITED**

**ANNOUNCE THE FOLLOWING:**

C. Itom & Co. Limited is a public company, incorporated in the Republic of South Africa, and is a member of the Johannesburg Stock Exchange. The company's registered office is at 10, Cannon Street, London EC4A 3DF. The company's principal business is the management and operation of the C. Itom & Co. Limited Bank Limited, which is a member of the South African Banks Association. The company's financial statements for the year ended 31 December 1985, are available at the head and London offices of the company's transfer secretaries.

By order of the board  
C. L. MALVERN  
Secretary  
London office:  
40 Holborn Viaduct  
London EC1A 1AJ

Head office:  
44 Main Street  
Johannesburg 2001  
November 30 1985



## UK COMPANY NEWS

## Redland boosted by UK activities

THE UK activities of Redland made good progress over the first six months and helped the group offset lower contributions from both its overseas operations and its associates.

The half year to September 28 saw group turnover rise from £565m to £503.9m and pre-tax profits improve by £2.4m to £50.7m, an increase of some 3 per cent.

In view of the earnings performance (up from 12.9p to 14.2p) the net interim dividend is being raised by 0.3575p to 3.3325p per 25p share.

Trading in the second six months in the UK has started well and in the absence of a repetition of last year's exceptionally bad weather, the directors say profits will show an increase over the comparable period.

In West Germany, Braas & Co is still experiencing the effects of reduced demand but there are indications that the outlook is more stable.

Redland Worth Corporation is continuing to trade strongly and its activities in both Australia and the US remain

buoyant. For the year as a whole the directors are sticking to their prediction made at September's AGM that they do not expect a major advance in pre-tax profits (£108.2m in 1984-85) but that there should be some improvement at the earnings level (£49.6m after extraordinary debits of £9.7m).

The group, based at Reigate, Surrey, is a supplier of materials and services to the construction industry and a fuel distributor. Operating profits for the first six months showed an improvement of £3.5m to £36.8m. The UK contribution rose from £27.7m to £28.8m but from overseas profits fell by £0.8m to £12.9m. The associates' contribution fell from £11.1m to £11.1m.

Interest charges rose from £5m to £5.1m but tax fell by £1m to £1.7m to leave net profits at £33.3m, compared with £29.9m. Minorities accounted for a same again 22.9p.

Retained profits emerged at £22m (£19.3m) after taking account of dividend payments of £3.4m (£2.7m).

The majority of overseas sub-

sidaries and associates draw up accounts to December 31 and therefore the results for these

companies are for the half year ended June 30.

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Mr. Colin Corness, chairman of Redland

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## TKM calls for £12.6m to reduce borrowings

By Charles Batchelor

Toter Kemsley & Millbourn (Holdings), the motor dealership and property group, is raising £12.6m by an issue of convertible preference shares so as to take advantage of discount granted for the early repayment of its bank borrowings.

The company will issue 22,222 new £5 per cent convertible cumulative preference shares of 20p each at 40p per share on the basis of three new preference shares for every 18 ordinary held. TKM's shares rose 2p yesterday to 67p.

Godson's Equity (IEL) Group, the Australian investment group which is controlled by Mr. Ron Brierley, a New Zealand businessman, will take up its proportion of the new equity.

It has underwritten the balance of the issue for no commission but the relative price of the new and existing shares mean IEL is not expected to take up any additional shares and will remain with a 62.25 per cent stake in TKM.

IEL emerged as the controlling shareholder in TKM last June when it bought 53m newly issued shares for £12.7m in an operation which doubled TKM's share capital. IEL had built up a 25 per cent holding over the previous three years.

At that time TKM rescheduled its borrowings, which amounted to £43.3m. Repayment of the £22.2m of the new issue would lead to a discount of £21.1m, it was agreed.

The £12.6m net raised by the latest rights issue and the £22m discount they generate will be used to cut TKM's debts by £15m.

On the basis of the strengthening of its balance sheet which will result from the debt repayment TKM plans to request a new loan facility by June 30 1986, repay the balance of its long-term borrowings and obtain the full discount.

TKM forecasts that pre-tax profits would fall to about £4m in the year ending December 1985 from £5.2m in 1984. This decrease is due to the loss of significant increased trading losses from the North American property division. Automotive profits are expected to improve.

Last year the full year taxable earnings came to £12m, from

## Royal Bank's 27% rise confirms merger success

BY CLIVE WOLMAN

The Charterhouse Group merchant bank put in a "creditable" performance since its acquisition for £155m in January. Profits during the year post-acquisition came to £3.6m.

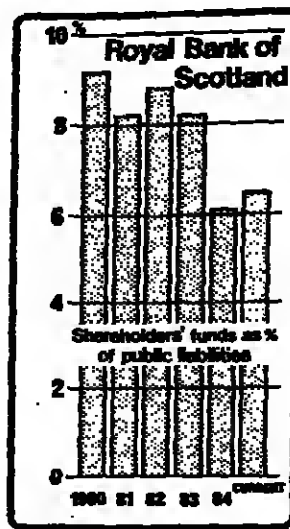
The bank says the move into motor insurance in the spring in a venture in which it bears the underwriting risk has been successful. Policies are being sold at a rate of 300 a day, although this is still about 25 per cent below target.

Growth in current earnings, stimulated by the offer of free-will credit banking, slowed down to 10 per cent. But the bank has been able to maintain the proportion of its sterling funds which come from current accounts (on which no interest has to be paid) at 18 per cent. Most banks have suffered from depositors switching to interest-paying accounts.

Royal's mortgage portfolio rose to £500m by the end of the year. And the value of personal loans, which has been a source of high profit margins, was slightly greater.

Bad debt provisions rose from £38.5m to £41.7m, reflecting continuing difficulties faced by UK corporate borrowers despite the high rate of economic growth. Profits from international activities, including foreign currency dealing, were flat.

See Lex



Use of its branch network: Royal Bank says that there has been negligible adverse reaction from English customers to the name change made two months ago. There are plans to open about 80 branches over the next 10 years to boost the bank's presence, particularly in the south of England. Expansion through acquisition of a building society will be considered when the new building society legislation takes effect, if a society with a suitable branch network is available.

## Century Oils recovery continues

THE STRONG progress seen in the second half of last year continued into this for Century Oils Group. With the effects of the miners' strike behind it, pre-tax profits of £2.51m were reported for the six months to September 30 1985, against £1.45m last time.

The recovery was marked by an increase in the interim payment from 1p to 1.5p, with part of the rise intended to reduce disparity between the two payments.

Turnover for the Stoke-on-Trent-based maker of lubricants and allied products improved by 22 per cent to £44.97m, against the comparable £36.45m. Earnings per 10p share came out at 5.61p (1.08p).

Mr. Charles Mitchell, chairman, says that turnover and profits reflect a resumption of more normal trading within the UK mining sector and with continuing progress in the other areas of operation. The corresponding figures were hit by the costs of maintaining full services to customers during the strike.

Last year the full year taxable earnings came to £12m, from

which a dividend of 3.5p was paid.

Mr. Mitchell adds that profits were helped by last year's cost cuts. The resumption of the US operation continues but it is not expected that the full benefits will be seen until next year.

The geographical and product bases were extended during the period and improvements in customer services introduced. The board is confident that with the removal of the strike factors which affected trading in the last few years, the company will be better placed to meet its objectives.

Operating profit came out at £3.32m (£3.45m) to which was added other income of £0.19m (£0.14m). The pre-tax figure was struck after interest charges of £885,000 (£836,000).

The tax charge was £1.08m, against a credit last time of £111,000.

Century Oils' lettering demonstrates clearly the benefits of

the end of the miners' strike. The worst for the company since 1978 as the costs of producing and distributing its lubricants and fire resistant fluids to the NCB remained high but the profits did not. The story in this half is of the recovery of NCB demand—about a quarter of Century's output goes to the NCB. However, as use of the company's products depends directly on the number of machines employed cutting coal, there will never be a complete return to the normality outside the UK the company has experienced since its sales in Africa and the stronger pound had weakened the overseas contribution to nearly half the total. The shares steadied at 50p, the high for 1985, on these good figures and the expectation is that a record £5.5m should be achieved this year. With a 43 per cent tax rate the shares are on an optimistic multiple of 7 which is on the low side even if the company is rated, perhaps, more properly, as a long-term investment rather than the oils.

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## UK COMPANY NEWS

## Akzo £14m agreed bid for Blundell-Permoglaze

BY LIONEL BARBER

AKZO, the Dutch chemicals giant, yesterday announced an agreed £14m cash bid for the troubled British paint maker, Blundell-Permoglaze Holdings.

The Dutch bid follows a boardroom shake-up at Blundell last month when the chief executive was sacked. And the finance director resigned after the paintmaker revealed interim losses of £707,000 in the eight months to the end of June on turnover of £22m. A loss for the full year to December 1985 is expected.

Akzo, which is offering 17p in cash for each Blundell share, has gained interim acceptance from the directors and several institutional shareholders for the bid. Together with buying in the market yesterday through their advisers Sir Warburg amounting to 3.5 per cent of the equity.

The 17p cash bid, which includes a loan note alternative, was above yesterday's opening price of Blundell shares of 16p.

Mr Kenneth Brown, corporate acquisitions director at Akzo, said last night: "Every company (Blundell) has its setbacks, but we are buying a fine name with a fine reputation."



Mr Robert White, chairman of Blundell-Permoglaze

Blundell ranks among the top ten British paintmakers, specialising in the manufacture and sale of decorative paints used for wall and wood coating. It

has paint manufacturing subsidiaries in Ireland and West Germany, but perhaps its biggest attraction for Akzo is its modern plant at Hull.

The acquisition will give Akzo, specifically its wholly-owned subsidiary Akzo Coatings, a manufacturing facility in the UK. The division (turnover £470m in 1984) is currently represented in the UK by BUKens which imports its paint from Holland and specialises in the UK car market.

"We think we can put the Hull plant to fuller use and our research and development will enable Blundell to strengthen its product range," said Mr Brown. Blundell has fallen victim in the past 12 months to fierce price competition in the UK paints market. This has made it harder for the company to make price rises stick, while the price of one of the key paint ingredients, titanium dioxide, has risen 36 per cent over the past 18 months.

The competition is already causing a shake-up in the paints sector with British Tar Products recently announcing a 23.3m bid for Dufay Bitumastic. Akzo is offering 100p in cash for each Blundell share of £1 of Blundell, valuing the company at around £28m.

## Troubled RTD in £11.3m merger with Oyez Intl

BY CHARLES BATCHELOR

RTD Group, the loss-making Irish engineer, is to merge with Oyez International Business Communications, (OIBC), a private British group, to create a new holding company, International Business Communications (Holdings) (IBC), valued at £11.3m.

IBC plans to expand OIBC's existing business of professional, scientific and professional conferences and seminars and related publishing. It will also continue RTD's slimmed-down engineering activities which are expected to return to profit in 1986.

Mr Michael Bell, chief executive of IBC, said OIBC's senior managers had engineering and industrial backgrounds while there would be an exchange of information between the two sides of the business.

IBC is not making a profit forecast for 1986 but it expects to pay a total dividend of 2.35p per share. RTD last paid a dividend in 1977.

OIBC and RTD opted to create a new British-registered holding company to avoid OIBC's business becoming a part of an Irish-registered company. RTD no

longer has any operations in Ireland.

IBC will issue 9.45m shares for OIBC and a further 3.15m shares to acquire RTD on the basis of one IBC share for every three of RTD.

A further 2.52m shares will be placed by brokers Capel-Cure Myers at 75p each to raise £1.89m for IBC net of expenses, while 630,000 shares of the 9.45m will also be placed to raise £470,000 for the five shareholder directors of OIBC.

IBC will have a total of 15.12m shares in issue valued at £11.3m. The shareholder directors of OIBC will hold 58.3 per cent; RTD shareholders will own 20.85m and a further 20.85m will be held by the public.

OIBC was founded in the late 1960s as a conference organiser, and decided in the mid-1970s to merge with a business information publisher. It was bought by The Solicitors' Law Stationery Society but differences in management style led to a management buyout of OIBC.

## Silvermines

SILVERMINES has acquired a 35 per cent stake in a recently formed oil and gas exploration company Ardmore Petroleum that will explore for oil and gas in Irish and international territories. Silvermines has subscribed an initial £1.5m (£1.3m) and entered into commitments to make available a further £1.2m if required.

## Recovery at Freshbake Foods

PROFITS RECOVERED at the Freshbake Foods Group, frozen foods maker, in the six months to September 30 1985 and rose 87 per cent from £508,000 pre-tax to £952,000.

The USM-quoted group says the restructuring, integration and consolidation following the four acquisitions made in the year ended March 31 1985 have been completed successfully. Improvements should continue to be reflected in results although there is still uncertainty about the trading prospects of the frozen chip market. The interim dividend is held at 0.6p. Last time there was a total of 1.7p.

Operating profit in the six months rose 92 per cent from £569,000 to £1,090,000 on turnover up 48 per cent from £27.23m to £40.24m. Interest charges were £232,000, up from £80,000. Earnings per share rose 70 per cent from 1.14p to 1.94p.

As forecast, McKellar Watt, Glasgow-based manufacturer of meat and bakery products for the frozen and chilled market, which was acquired in March, made a small profit for the half-year, compared with a pre-acquisition £1.1m loss for the 10 months to March 31.

Muirson Food Brokers International produced another good performance for the period. Chief Foods, however, experienced difficulties due to its entry into the frozen chip market.

Baughmans Foods, part of the distribution division has performed to expectations. Improved premises secured for the north-west and south-west depots should be fully operational by the end of the financial year.

Group results exclude the under-provisioned costs and expenses, amounting to £6,000, in respect of the acquisition of McKellar Watt. These are treated as extraordinary items for the year.

Results for the comparable period, excluding the costs and expenses for the acquisitions of Baughmans Foods and Muirson Food Brokers International, estimated at about £200,000, were treated similarly.

The group expects second-half results to reflect the seasonal increase in trade, but they will also have to absorb associated transfer costs from its new factory at Peterlee and the new Baughmans depots. Nevertheless, directors expect a continuing improvement in profits for the full year.

## comment

Buying unprofitable food companies and turning them around is not as easy as the intrepid managers of Freshbake may have thought when it made four important acquisitions last year.

At least these results show that the company is now extricating itself from the immediate chaos brought about by overly ambitious expansion. The operations of the four companies are being centralised in a programme that cost about £2m last year and this year is likely to cost half as much again. Margins, still well below their pre-acquisition levels, are beginning to recover, although the full benefits will not be felt until next year. The market did not take kindly to last year's drop in profits but is now hopeful, at all will go right and the shares have risen from the year's low of 60p to 82p yesterday. If Freshbake can make £2m in the current year, the 17p rate for the 12 months to end December 1985 will be a result of a much increased tax charge—up from £27,905 to £156m—the profit was £2,056m (£784,015) for the year and a half, making a full year's result from the 51 per cent interest in KMS Group, acquired in July last year.

There was also an extraordinary dividend of £227,994 (£240,151) which includes the re-development of the Riverbank warehouse at Wapping, London, in conjunction with Barratt Developments. The Indian subsidiary has again increased its crop, and tea prices during the 18 month period have been at a record level, say the directors.

Based on business, the dividend of 7.5p making 18.5p for the 18 months, against 10p for the 12-month period.

Owen Owen accepts

Holders of 7.33m Owen Owen shares have accepted the offer made by Ward White Group and it has become unconditional. Ward White now owns or has received acceptance in respect of 7.33m Owen Owen shares, representing 78.5 per cent of its issued ordinary capital.

Acceptances of the cash alternative have been received in respect of 2.51m new Ward White ordinary shares. The cash alternative has now closed.

## Moran Tea misses profit forecast

Moran Tea Holdings, a property investor and developer in addition to its Indian tea manufacturing interests, has failed to meet the profit forecast it made last March.

The directors then said that profits after tax for the 18 month period to June 30 1985 would be more than £500,000. But the fact that this would be after the full rate of Indian tax. In the event, the outcome was £476,556—down from £732,844 for the 12 months to end December 1983.

Before a much increased tax charge—up from £27,905 to £156m—the profit was £2,056m (£784,015) for the year and a half, making a full year's result from the 51 per cent interest in KMS Group, acquired in July last year.

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## COMPANY NEWS IN BRIEF

**MARINE** Adventure Sailing Trust raised net asset value per ordinary share to 207.3p on September 30 1985, from 185.2p at the same time last year. Gross revenue in the first half was £236,000 (£185,000), and net revenue after tax was £15,000 (£10,000).

**WESTINGHOUSE** Engineering raised pre-tax profits by 11 per cent in the six months to September 30 1985, from £16,754 to £18,586 on turnover down from £824,884 to £591,658. Trading losses were reduced to £9,966 (£13,363). Earnings per share rose to 0.98p (0.81p). The interim dividend is held at 1.4p.

**Country Gentlemen's Association**, which supplies financial and other services to its members and others, raised turnover by more than 12 per cent in the six months to June 30 from £13.8m to £15.3m, but pre-tax profits fell from £13,159 to £12,744. After tax, however, it

was £68,060 against £67,848. The company expects the results for the full year to be better than last year.

**PACIFIC INVESTMENT TRUST** net asset value per share fell from 104.8p to 93.3p as at September 30 1985. Revenue came out at £112,000 (£173,000) for the six months to that date after tax of £57,000 (£142,000). Earnings per share are shown as 0.22p (0.35p).

**J. HENRY SCHRODER WAGG & CO**, financial adviser to KMS, Glasgow-based manufacturer of meat and bakery products for the frozen and chilled market, which was acquired in March, made a small profit for the half-year, compared with a pre-acquisition £1.1m loss for the 10 months to March 31.

Stakis, Glasgow-based hotelier, restaurant and gaming proprietor, is acquiring Woodlands, which has the freehold property of the St Anne's Manor Hotel, Wokingham, as its sole asset. Total consideration is £1,068,000 and the issue of 630,630 ordinary Stakis shares.

## IEP Secs lifts Molins stake to 8.87%

IEP Securities, the Sydney-based company controlled by Mr Ron Brierley, a New Zealand-based businessman, has bought 400,000 more shares in Molins, the cigarette machinery manufacturer, taking his holding to 2.6m shares or 8.87 per cent of the equity.

Molins' management, headed by Mr Christopher Ross, the managing director, is currently staging a £40m buy-out of the company with the backing of a group of City institutions.

Mr Ernest Burton, Molins' finance director, said: "We spoke to IEP in mid-summer and were told they saw their holding as a two-to-three year investment. Their recent purchases appear to be in the nature of a long-term announcement (about the management buy-out). We find it difficult to interpret."

## DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding div.	Total for year	Total last year
James Burroughs Int. 4	Dec 16	4	10.8		
Reverend's Brewery 5.4	Jan 11	5.4	9		
Century Olds Int. 1.51	Jan 31	1	3.5		
CPT Holdings 2nd Int. 11	Dec 31	5	2	6	
Dawson Int. 1.9	Nov 30	1.73	5.47		
Freshbake Foods Int. 0.63	Mar 11	0.6	1.7		
Georgie Int. 0.45	Mar 11	0.45	1.45		
Moran Tea 7.5	—	6	18.5*	10	
Morland 4.18	—	3.75	6.38	5.75	
Penny and Giles Int. 0.88*	Jan 21	5.3	9.6	1.25	
R/Bank Scotland 6.95	Feb 12	3.47	5.95	5.17	
Sec. Inv. Trust 2.34	Jan 20	2.34	5.5		
600 Group Int. 1.4	Jan 31	1.4	4.4		
Whittington Eng. Int. 1.4	Jan 31	1.4	4.4		

Dividends shown pence per share net except where otherwise stated. \*Equivalent after allowing for scrip issues. †On capital by rights and/or acquisition issues. ‡USM stock. §Unquoted stock. ¶Partly to reduce disparity. || Irish pence throughout. \*\* For 18 months.

## BANK RETURN

	Wednesday November 27 1985	Increase (+) or decrease (-) for week
<b>BANKING DEPARTMENT</b>		
<b>LIABILITIES</b>		
Current Accounts	14,933,000	—
Public Deposits	1,000,057,903	+ 414,885,880
Bank Deposits	7,685,745,509	+ 236,335,511
Reserve and other Accounts	5,423,565,745	+ 910,454,181
<b>ASSETS</b>		
Government Securities	686,007,771	+ 86,348,000
Advances and other Accounts	759,570,518	+ 141,585,081
Premises Equipment & other Secs.	2,126,666,283	+ 14,266,283
Notes	401,950	+ 58,038
	5,495,565,745	+ 210,454,181

## ISSUE DEPARTMENT

	12,150,000,000	109,534,977
<b>LIABILITIES</b>		
Notes in circulation	9,316,448	+ 585,123
Notes in Banking Department	12,150,000,000	+ 110,000,000
<b>ASSETS</b>		
Government Debt	11,015,100	+ 475,541,358
Government Securities	84,035,283	+ 585,541,358
Other Securities	11,250,928,011	+ 110,000,000
	12,150,000,000	+ 110,000,000

## The Integrated Property and Financial Service

MORGAN GRENELL LAURIE

**LONDON**  
Fitzroy House, 18-20 Grafton Street, W1  
& 75 Brook Street, W1  
**01-493 7050**

**NEW YORK**  
500 Park Avenue,  
NY 10022  
**(212) 688 0933**

## It's a long way from Kent to California

But that's where you will find the proud flags of BCA and 4A's flying. This side of the pond our pride of lions appear on the mast heads of 14 auctions. While in the US the American cousins appear in 12 centres. Together they knocked up a years record turnover topping the £1½ billion mark.

Rightly Chairman David Wickins comments "We are by far the largest Auction house in the World".

Confident as ever he tells shareholders in his annual message to them "I am optimistic about the future in general and the current financial year in particular".

Group Statistics for 1985 and 1984	1985 £000	1984 £000	% Change
Gross auction sale proceeds in U.K. and U.S.A.	1,548,918	1,149,492	+35%
Turnover	59,023	44,797	+32%
Profit on ordinary activities before taxation	10,135	9,046	+12%
Earnings and Dividends			
(a) Earnings per share	8.82p	8.38p	+5%
(b) Dividend per share	3.25p	2.9p	+12%

\* The 1984 figures have been restated where applicable, in respect of the change of accounting policy for conversion of U.S. dollars.

Copies of the British Car Auction Group PLC Annual Report are available from the Company Secretary.

**British Car Auction Group PLC**  
Head Office, Expedier House, Portsmouth Road, Hindhead, Surrey GU26 6TJ.

## Dresdner Finance B.V.

Amsterdam  
U.S.S. \$50,000,000  
Floating Rate Notes 1984/1989

The Rate of Interest applicable to the Floating Rate Notes from November 29, 1985 to February 28, 1986, inclusive, was determined by Morgan Guaranty Trust Company of New York, New York, as Reference Agent to be 8 1/8 per cent per annum.

Frankfurt am Main, November 1985

**Dresdner Bank**  
Aktiengesellschaft  
Principal Paying Agent

Dresdner Bank Group

## U.S. \$60,000,000

## Caixa Geral de Depositos

(A state credit institution established under the laws of the Republic of Portugal)

## Floating Rate Deposit Notes 1994

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the six months 29th November, 1985 to 29th May, 1986 has been fixed at 8 1/8 per cent per annum and that the coupon amount, payable on 29th May, 1986 will be U.S. \$424.22 per Note of U.S. \$10,000 and U.S. \$4,242.19 per Note of U.S. \$100,000.

The Santander Bank, Limited  
Agent Bank

## AKZO N.V.

## AKZO N.V. THE NETHERLANDS

4 1/8% US\$ Convertible Debenture

Loan 1989 per 1990/1999

Outstanding balance US\$22,882,000 pursuant to the provisions of article 5 of the trust deed, the drawing of US\$1,000,000 per January 1, 1986, shall be made on November 14, 1985. The right of conversion of the debentures, provided with coupons per January 1, 1987, and following, the sum of US\$1,000,000, shall be paid at the designated paying agents from January 1, 1987.

The Trustee  
Centrale Trust Company B.V.  
Hemmerich 58  
Amsterdam, November 20, 1985

## Anglovaal Group

## DECLARATION OF ORDINARY AND PARTICIPATING PREFERENCE DIVIDENDS

Dividends have been declared payable to holders of ordinary and participating preference shares registered in the books of the undermentioned companies at the close of business as shown. The dividends have been declared in the currency of the Republic of South Africa and payments from London will be made in United Kingdom currency. The date for determining the rate of exchange at which the currency of the Republic will be converted into United Kingdom currency will be the date at the registered office or office of the London Secretaries of the companies. Warrants in payment of the dividends will be posted on or about the dates as shown. The transfer books and registers of members of the companies in Johannesburg and London will be closed during the periods as shown. All companies mentioned are incorporated in the Republic of South Africa.

Name of Company	Reg. No.	Class of shares	Dividends declared Cents per Share			Last date for registration	Date of currency conversion	Transfer books and registers closed (both dates incl.)	Warrants posted on	
			No.	Dec '85	Dec '84			From	To	
<b>INTERIM DIVIDENDS—YEAR ENDING 30 JUNE 1986</b>										
Anglovaal Limited	05/04280/06	Ord & A's	80	120	100	20.12.85	30.12.85	21.12.85	27.12.85	31.1.86
Anglovaal Limited (Note 1)	05/04280/06	Part Pref	80	120	100	20.12.85	30.12.85	21.12.85	27.12.85	31.1.86
Anglovaal Limited Consolidated	01/08442/06	Ordinary	71	100	75	20.12.85	30.12.85	21.12.85	27.12.85	31.1.86
Anglovaal Limited Gold Mining	05/23226/06	Ordinary	60	45	32.5	20.12.85	30.12.85	21.12.85	27.12.85	31.1.86
Anglovaal Limited (Note 2)	05/04469/06	Ordinary	67	85	45	31.8.85	12.1.86	4.1.86	10.1.86	22.8.86
Anglovaal Limited (Note 3)	05/04414/06	Ordinary	27	7.5	5.5	31.8.85	12.1.86	4.1.86	10.1.86	22.8.86

- Being 5 cents in respect of the fixed rate of 5% per annum for the half-year ending 31 December 1985 and 60 cents being a 50% participation in the interim dividend of 120 cents declared on the ordinary and 'A' ordinary shares.
- The quantum of the interim dividend is based, inter alia, on the imminent commencement of the large capital expenditure programme relating to an additional recovery plant.
- The boards of Consolidated Murphree Limited and Priska Copper Mines (Pty) Limited will consider the declaration of interim dividends at meetings to be held towards the end of December and in the first half of January 1986 respectively.

By order of the boards  
Anglovaal Limited  
Secretaries/Transfer Secretaries  
per: E. G. D. Gordon

Registered Office  
Anglovaal House  
25 Regent Street  
2001 Johannesburg

London Secretaries  
Anglo-Transvaal Trustees Limited  
295 Regent Street  
London W1R 6ST

28 November 1985



This notice appears in accordance with the requirements of the Council of The Stock Exchange. Application has been made to the Council for the securities mentioned below to be admitted to the Official List.

## TOZER KEMSLEY & MILLBOURN (HOLDINGS) plc

(Incorporated in England No. 453390)

Issue of  
32,280,999 8.5 per cent. convertible cumulative  
preference shares of 20p each at 40p per share

by way of rights to holders of ordinary shares

Details of the above securities are contained in the new issue cards to be circulated in the statistical service maintained by Exel Statistical Services Limited.

Copies of the listing particulars relating to the issue may be obtained from the addresses below and also from the Company Announcements Office, The Stock Exchange, London EC2 during the two business days following the date of publication of this notice.

Tozer Kemsley & Millbourn (Holdings) plc, 1 Lygon Place, Ebury Street, London SW1W 0JR  
Hoare Govett Limited, Heron House, High Holborn, London WC1V 7PB  
National Westminster Bank PLC, New Issues Department, P.O. Box 79, 2 Princes Street, London EC2P 2BD

Kleinwort, Benson Limited, 20 Fenchurch Street, London EC3P 3DB

29th November 1985

## UK COMPANY NEWS

### Further progress at 600 Group

ALL DIVISIONS of the 600 Group were profitable during opening six months and at the trading level the machine tool manufacturer saw its profits rise from £2.28m to £3.06m, an improvement of 34 per cent.

The second six months will see profit contributions for the full period from recent acquisitions and with order books for manufactured products remaining high the directors are looking to the group to make further progress.

Meanwhile, they are holding the interim dividend at 2.54p.

Group turnover for the six months to October 12 pushed ahead from £94m to £108m. Trading profits were after higher depreciation and interest costs.

Pre-tax profits came through £404,000 lower at £3.26m as a result of lower contributions from property sales and associated costs.

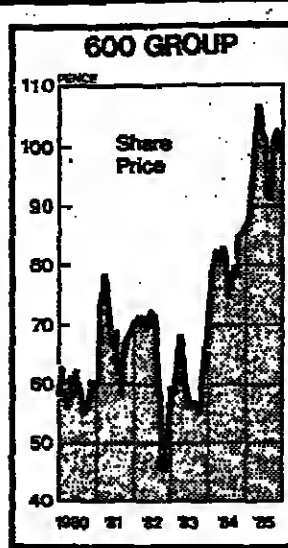
Tax rose from £1.38m to £1.63m, compared with £2.25m previously, for earnings of 3.5p (5p) per 25p share.

Minorities accounted for £7,000 (nil)—there were no extraordinary items (£3.51m credit).

During the first half the machine tool and engineering activities showed a marked improvement, helped by the acquisitions of Clausen's Indus-



Sir Jack Wellings, 600 Group chairman



trial Distribution Group in May and F. Pratt Engineering in March.

The results of the iron and steel divisions were well down through adverse movements of scrap prices.

The half year saw a number of unusual setbacks, including losses arising from a labour dispute at a major subsidiary; a very large increase in production efficiency assisted by capital investment should help it make further progress this year.

Cronite Alloys, which deals in high alloy and non-ferrous metals, had a reasonable level of activity despite the uncertainty of metal prices and exchange rates. Increased direct exports to end users overseas was a feature of the year.

In September, a small aluminium alloy investment foundry was acquired and re-named Cronite Alloys. This acquisition has added to the product range of the group's ferrous investment foundry, particularly for defence related work.

The investment is being made in factory equipment. The group is considering accelerating growth by extending its product base and its geographical area of activity, by acquisition if appropriate. Further satisfactory results are expected this year.

### Cronite doubles profit as recovery continues

THE RECOVERY continued at Cronite Group, the alloys, steels and foundries concern, in the year to September 30 and profits doubled from £202,000 to £408,000. All companies in the group achieved profits in line with their budgets.

No dividend is yet possible, say the directors, as the profits are going towards reducing the deficit on the profit and loss account.

The shares closed 3p higher at 48p yesterday.

Turnover rose 21 per cent from £14.35m to £17.37m, before interest payable of £387,000 (£347,000). Earnings per share advanced to 7.3p (3.8p). As last year, there was no tax charge.

To their review of trading, the directors say that Cronite Precision and Cronite Steels had very good years. Cronite Precision, the ferrous investment foundry, had a wider customer spread and production improved with most orders being delivered on or ahead of time.

Major cutting capacity was doubled at Cronite Steels, specialist steel stockholder, to meet customers' needs.

Efficiency also improved at Cronite Castings. Marketing carried out over a wide area helped it achieve a larger and better balance of turnover. Production efficiencies assisted by capital investment should help it make further progress this year.

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The investment is being made in factory equipment. The group is considering accelerating growth by extending its product base and its geographical area of activity, by acquisition if appropriate. Further satisfactory results are expected this year.

### Cost of money limits Moorgate Mercantile

A MODEST £30,000 improvement in pre-tax profits to £31,000 was achieved by Moorgate Mercantile Holdings in the half year to end-September 1985.

This would have been greater, Mr Julius Silman, the chairman, says, but for the high cost of money experienced by this investment credit finance and leasing group.

The directors are lifting the interim dividend to 0.5p (0.45p). For 1984-85 a total of 1.45p was paid on profits of £30,000.

Group turnover rose by 13 per cent to £13.22m (£11.72m), and the chairman says trading is currently steady and in line with targets.

If interest rates remain at the present level until the financial year end, he expects that results for the year overall should show that the progress recently made by the group is being maintained.

Although the directors are pursuing a policy of diversification, group strategy remains to concentrate on the high quality of earnings, the chairman states.

### Abbeycrest 30% ahead and beats forecast

Abbeycrest, Leeds-based jeweller which came to the USA in May, has lifted pre-tax profits by 30 per cent in the year to end-August 1985.

On turnover up from £6m to £7.8m, the pre-tax result came out £178,000 ahead at £760,000, which beats the forecast of not less than £725,000 made at flotation.

The group's principal market, the UK, proved a very strong growth area with both turnover and the number of active accounts increasing the directors state.

In addition, Abbeycrest's main new product area introduced during the year, bangles, has achieved significant sales, and is now firmly established as a market leader, they say.

Since the flotation it has concentrated on satisfying buoyant levels generated from present markets. Sales are currently running ahead of the same period last year, and the directors believe there is every indication that the significant growth in turnover "envisaged in the placing document can be achieved."

The subsidiary, Jewellery Investments, after a quiet year previously, is now increasing penetration of the incentive marketing sector the directors say. Current activity levels indicate that it should be a much more significant contributor to group results this year.

After increased tax of £320,000 (£213,000), earnings per 10p share are shown up ahead at 7.2p.

As indicated in the placing document there are no dividends for the year. If profits for the half year ending February 1986 are satisfactory, the directors intend paying an interim of 1p.

Scottish Inv. asset value rises 7.5%

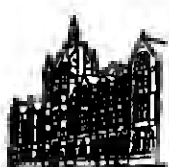
Scottish Investment Trust increased its net asset value per 25p share by 7.5 per cent to £22.7p to 34p over the year to end-October 1985.

Earnings per share rose by 12.8 per cent to 5.51p and the final dividend has been increased from 3.47p to 3.95p for a higher total of 9.46p (5.17p).

Net revenue amounted to £5.06m, against £4.5m, after tax of £2.4m (£2.42m). Total gross investment income rose from £3.9m to £11.6m.

This advertisement complies with the requirements of the Council of The Stock Exchange. It does not constitute an offer of, or invitation to the public to subscribe for or to purchase, any securities.

£100,000,000



## PRUDENTIAL CORPORATION plc

(Incorporated in England under the Companies Acts 1943 to 1976 Regd. No. 1397169)

### Floating Rate Notes Due 1995

The following have agreed to subscribe or procure subscribers for the Notes:

Credit Suisse First Boston Limited

S.G. Warburg & Co. Ltd.

Bank of Tokyo International Limited

Banque Bruxelles Lambert S.A.

Banque Nationale de Paris

Deutsche Bank Capital Markets Limited

Hambros Bank Limited

IBJ International Limited

Merrill Lynch International & Co.

Morgan Grenfell & Co. Limited

Morgan Guaranty Ltd

Nomura International Limited

The issue price of the Notes is 100 per cent. of their principal amount. Application has been made to the Council of The Stock Exchange for the Notes to be admitted to the Official List.

Interest will be payable quarterly in arrears in March, June, September and December of each year, beginning in March 1986. Particulars relating to the Notes are available in the statistical service of Exel Statistical Services Limited. Copies of the Listing Particulars relating to the Notes may be obtained during usual business hours up to and including 3rd December, 1985 from the Company Announcements Office of The Stock Exchange and up to and including 13th December, 1985 from:-

Prudential Corporation plc, 142 Holborn Bars, London EC1N 2NH  
Rowe & Pitman, 1 Finsbury Avenue, London EC2M 2PA

Credit Suisse First Boston Limited, 22 Bishopsgate, London EC2N 4BQ  
Manufacturers Hanover Limited, 7 Princes Street, London EC2P 2EN

29th November, 1985

U.S. \$100,000,000

## The Sumitomo Trust Finance (H.K.) Limited

(Incorporated in Hong Kong)

12.5% Guaranteed Notes Due 1992



NOTICE IS HEREBY GIVEN that pursuant to Condition 5(c) of the Notes, US\$2,000,000 principal amount of the Notes has been drawn for redemption on 31st December, 1985, at the redemption price of 101% of the principal amount, together with accrued interest to 31st December, 1985. The serial numbers of the Notes drawn for redemption are as follows:-

4	780	1446	2321	3281	4429	5412	6395	7395	8396	9310	10117	11119	12320	13079	14214	15135	16645	17621	18970
136	895	1516	2470	3321	4476	5420	6428	7418	8434	9316	10177	11172	12352	13088	14227	15250	16660	17633	18988
156	923	1576	2480	3324	4473	5433	6449	7436	8457	9320	10178	11178	12344	13146	14277	15286	16670	17639	19000
163	942	1581	2491	3338	4491	5494	6509	7509	8534	9338	10275	11366	12444	13203	14294	15461	16753	17867	19131
187	990	1603	2503	3405	4618	5516	6570	7516	8592	9361	10372	11369	12460	13295	14330	15609	16773	17951	19153
260	1009	1696	2546	3465	4634	5582	6633	7618	8695	9415	10486	11374	12487	13307	14433	15652	16775	17852	19185
264	1013	1762	2559	3471	4636	5615	6631	7633	8691	9436	10533	11396	12507	13391	14443	15752	16805	18121	19248
274	1036	1776	2557	3474	4662	5625	6633	7654	8668	9460	10375	11416	12522	13422	14454	15775	16815	18126	19266
292	1073	1870	2762	3572	4791	5719	6638	7719	8683	9547	10595	11570	12586	13460	14465	15783	16869	18168	19297
336	1134	1912	2765	3594	4827	5761	6869	7828	8747	9592	10627	11642	12601	13491	14572	15805	16878	18221	19298
342	1159	1956	2780	3603	4908	5797	6879	7885	8884	9593	10680	11710	12632	13602	14588	15845	17014	18245	19342
346	1207	2103	2796	3612	5020	5801	6892	7943	8901	9651	10762	11938	12653	13616	14603	15909	17016	18267	19368
377	1216	2112	2932	3614	5035	5820	6901	8001	8923	9755	10860	11963	12663	13687	14647	15953	17073	18288	19417
390	1292	2114	2987	3708	5042	5944	7005	8027	8980	9765	10862	11993	12666	13750	14739	16124	17084	18309	19427
531	1315	2171	2995	4000	5096	5959	7017	8164	8998	9774	10866	12007	12751	13876	14759	16137	17097	18315	19494
636	1319	2225	3075	4026	5101	6003	7023	8226	9024	9830	10884	12140	12790	13921	14777	16222	17247	18328	19496
665	1332	2249	3082	4053	5134	6139	7030	8262	9046	9862	10889	12175	12856	14054	14896	16272	17332	18435	19508
700	1332	2249	3162	4121	5267	6230	7139	8333	9084	9997	10912	12177	12856	14075	15021	16400	17334	18486	19712
703	1378	2285	3197	4172	5295	6257	7223	8350	9252	10051	11000	12185	12864	14145	15050	16426	17351	18511	19808
771	1438	2308	3211	4293	5331	6313	7254	8361	9253	10069	11006	12201	12863	14148	15050	16426	17351	18511	19844

On the 31st December, 1985, the said redemption price will become due and payable upon each Note to be redeemed, together with accrued interest from 20th February, 1985 to 31st December, 1985 amounting to US\$5.33 per US\$100,000 Note. On and after that date, interest on the said drawn Notes will cease to accrue. Payment of the Notes to be redeemed will be made on or after 31st December, 1985 upon presentation and surrender of the said Notes, with all coupons appertaining thereto, at the office of any of the Paying Agents mentioned thereon. After 31st December, 1985 US\$5,000,000 principal amount of Notes will remain outstanding.

The Chase Manhattan Bank, N.A., London,  
Fiscal and Principal Paying Agent

29th November, 1985

### CPI Holdings profits slide continues

COMPETITIVE markets, giving tighter margins, resulted in taxable earnings continuing to slide at CPI Holdings, the Marley Irish offshoot. Turnover increased by 9 per cent for the year to end-September 1985 from £14.5m to £15.7m, but pre-tax profits fell from £1.03m to £1.47m.

The concrete products maker slipped into the red in the first half with losses of £188,000 (profits £170,000).

From earnings per share of 2.4p (3.4p), the board has decided to pay a reduced second interim of 1p against last year's 5p, making the total for the year 2p (9p).

The directors say that they expect trading to remain difficult. Trading profit came out at £197,000 (£147m) and the pre-tax figure was after interest payable charges of £152,800 (£481,000).

### Penny & Giles expands 40% in first half

Profits before tax of Penny and Giles International in the first half of 1985-86 increased nearly 40 per cent from £296,000 to £414,000 on turnover up 15 per cent from £6.01m to £6.9m.

The company, which joined the USF part of December, makes electronic measurement and control instruments "black box" flight recorders. It paid tax of £178,000 (£105,000) in the six months to September 30 and earnings per share were 2.62p, up from 2.27p.

The company says orders continued at a substantially higher level than in previous years and it is maintaining its level of export sales.

Turnover and the value of orders received in the period were consistent with its plans for growth, it adds.

It is paying its first interim dividend since joining the USF of 0.68p.

### CANADIAN CO-OPERATIVE CREDIT SOCIETY LIMITED

U.S.\$90,000,000

Revolving Underwriting Facility Due 1990 (Series 2)

Notice is hereby given that for the first time the interest on the revolving facility will be applied:-

(1) Rate of Interest 8.275% p.a.

(2) Interest amount US\$3,683.33 per US\$500,000 nominal

(3) Interest payment date 31st December, 1985.

MERRILL LYNCH INTERNATIONAL BANK LTD. Agent Bank

## Bank of Ireland

U.S.\$50,000,000  
Floating Rate Capital Notes 1989

In accordance with the provisions of the Notes notice is hereby given that for the three months interest period from 29th November, 1985 to 28th February, 1986 the Notes will carry an interest rate of 8 1/4% per annum. The interest payable on the relevant interest payment date, 28th February, 1986 against Coupon No. 25 will be U.S. \$21.33.

By: Morgan Guaranty Trust Company of New York, London Agent Bank

### NOTICE TO LOMBARD DEPOSITORS

Interest on deposits held with Lombard North Central is payable quarterly in arrears on 1st, 4th, 7th and 10th of each month.

14 Days Notice Minimum deposit is £2,500

11 1/2% 8.59% 12.28%

Cheque Savings Accounts When the balance is £2,500 and over

11% 8.22% 11.74%

9% 6.72% 9.61%

Interest is credited on each published rate change, but not less than half yearly.

Lombard North Central 17 Bruton St, London W1A 3DH.

### The Republic of Italy U.S.\$500,000,000 Floating Rate Notes due 2005















## COMMODITIES AND AGRICULTURE

Brussels  
rethink  
on sugar  
regime

By Ivo Dawmay in Brussels

THE EEC Commission has scrapped its plan to raise substantially the levies on sugar producers, substituting a proposal to impose a new additional tax on output modulated to account for each country's average production over the past five years.

The scheme represents a marked departure from the original call for an increase on "A" quota production levies—roughly equal to internal demand—from 2 to 2.5 per cent and a rise in "B" quota levies from 3.5 to 4.7 per cent.

As such it is likely to meet more favourable response from member states who had strongly resisted the first plan as inequitable. It appears unlikely, however, that the new levy, averaging 1.3 per cent on guaranteed intervention prices, will harness output.

Under the new proposal, the Commission has calculated the level of tax for each country based on their last five years' performance. This ranges from 0.6 per cent for Italy, whose small production incurs little cost in export subsidies, to 1.6 per cent for France and West Germany whose larger tonnages cost more to the farm budget.

The Commission aims to use the funds raised to pay off, over a period of five years, the Ecu 400m debt that the supposedly self-financing sugar regime has built up over the recent past.

Soundings from member states suggest that the revised plan stands a substantially better chance than its predecessor in winning the approval of farm ministers. Officials are anxious that the question should be resolved when the Farm Council meets next month as further delays could disrupt their planning for farm prices next year.

The depressed state of the world sugar market makes it all but certain that prices will be frozen again in 1986 when ministers come to discuss the regime.

British livestock farmers in some of the so-called less favoured areas of the country are to get £15.5m in special aid to compensate them for this year's exceptionally bad weather conditions, which resulted in stock losses and heavy feed bills, writes Richard Mooney.

Mr Michael Jopling, the Minister of Agriculture, announced in Parliament yesterday details of a plan to pay £14 a head on suckler cows, £4.50 a head on dairy cows and 35p a head on breeding ewes in certain of the worst hit areas. He urged farmers to put in their claims under the scheme quickly and said the Ministry hoped a significant amount of the money could be paid out before Christmas. The Government's decision to make the special payments was first announced on October 3 and Mr Jopling came under fire from opposition MPs yesterday for the long delay in getting the scheme under way.

The Minister also announced increases from January 1 in payments under the Hill Livestock Compensatory Allowances scheme which will add £10.9m to the annual cost of the scheme.

In a further attempt to ease the burden on weather-hit farmers some will qualify for exemption until the end of March from certain charges for advisory services.

Cornish tin miners call on  
Government for crisis aid

BY ANDREW GOWERS AND PETER RIDDELL IN LONDON AND QUENTIN PEEL IN BRUSSELS

THE CORNISH tin industry appealed to the British Government yesterday for a substantial injection of capital over the next five years to fund continuation of its investment plans in the event of a collapse in the price of the metal.

The plea came during a meeting of a delegation of Cornish MPs, county councillors and mining company representatives and Mr Paul Channon, the Trade Minister. It is understood that aid of up to £50m over five years was mooted, although this figure was apparently not mentioned directly to Mr Channon.

The Government has promised to consider the appeal. Meanwhile, prospects for a resolution of the five-week-old international tin crisis remain dimmer than ever.

The European Commission yesterday backed away from presenting any suggestions on the matter, blaming the lack of consensus among the EEC's 10 member states.

National officials met on Wednesday evening and throughout yesterday seeking to find some common ground. A spokesman for the Commission said the matter had not been discussed at Wednesday's meeting of the 14 Commissioners.

It was likely to be put forward as an initiative was possible next week, after the International Tin Council starts what is being called its "definitive" crisis meeting next Monday.

The absence of a common EEC position means that no proposals from ITC members for accepting the liabilities of



Mr Paul Channon, Britain's Trade Minister

the tin council, which precipitated the crisis when it ran out of money with which to support the market on October 24, are yet on the table for next week's meeting.

Britain, concerned about the health of the London Metal Exchange, where trading in tin has been suspended since the crisis began, has been arguing vigorously that member governments should honour the organisation's debts. But its position is hampered by the fact that the EEC has to speak with one voice at ITC meetings. British ministers do not disguise their increasing frustration at the EEC's failure to agree.

Speculation among traders that Japan, another major tin-consuming member of the ITC, was preparing a new initiative to break the deadlock was

firmly quashed yesterday by the Japanese Embassy in London.

The British mining companies—principally Rio Tinto Zinc, which operates three tin mines in Cornwall and Gervon mines, an independently quoted company—are arguing that a sharp slump in the tin price would deprive them of the capacity to modernise in order to compete on the world market. The Government should therefore step in to help them through what are expected to be several rough years, they say.

The Cornish mines, which have undergone something of a renaissance in the past few years under the influence of tin prices artificially supported by the ITC, are among the most vulnerable to a collapse in the price, as their production costs range upwards from about £7,500 a tonne.

Tin is trading in the secondary market in London at about £6,500 a tonne, sharply below the level of £8,140 which it last fetched on the LME.

It is understood that the Cornish miners are willing to consider some limited and temporary assistance to the Cornish industry, depending on the outcome of the ITC talks. No decision has been taken, nor will it be until it is clear what is going to happen to the tin price and the council.

Any help would probably be very restricted and solely be related to easing the impact of any abrupt transition in Cornwall. This issue is being regarded completely separately from discussions about the ITC.

## Silver seen losing its glitter

BY STEFFIN WAGSTYL

SILVER is losing its glitter, says metal broker Shearson Lehman Brothers.

Its centuries-old status as a precious metal is called into question in the trader's annual review of the silver industry. Prices are being influenced more by supply and demand for the metal as determined by global economic activity than by the emotive pull of its precious metal status, says the report.

Shearson says that the most telling sign of this change is the complete breakdown in mid-1985 of the relationship between silver and the dollar. In the past, if the dollar fell, silver prices went up. "Had this hitherto excellent correlation stayed in place then today's price of silver would be over \$10 an ounce," says the broker. The price in fact is near \$6 an ounce.

The outlook for silver prices

is gloomy, according to Shearson's report. Prices are much more likely to decline than rise, barring a sustained increase in gold prices.

Production has increased steadily in recent years, by 25 per cent since 1979, as a result of high silver prices. The international debt crisis has encouraged debtor nations in Latin America, notably Mexico, Peru and Chile, to step up output, "almost regardless of cost," says Shearson.

High prices have also led to increased silver output in mines where it is produced as a by-product or by-product of other metals such as lead, zinc and copper. Some two-thirds of the world's silver reserves are in mixed orebodies.

Shearson forecasts that Western world mine production of silver in 1985 will be 150,000 tonnes against 101,000 tonnes in 1984, with a further 4,495

tonnes (1984-85, 200,000 tonnes) coming from other sources, chiefly scrap. The forecast for 1986 is 10,300 tonnes from mines and 4,325 tonnes from elsewhere.

Demand for silver—mainly in photography, jewellery and electronics—is this year expected to be a little up from 1984 at 12,120 tonnes in western world countries, with another slight increase to 12,238 tonnes next year.

The excess of supply over demand means that stocks are rising at 2,000 to 3,000 tonnes a year. "Indeed so far this decade stocks have probably risen by 18,000 tonnes—or nearly 600m ounces. In any one of the base metals such an imbalance would inevitably result in a major price collapse," says Shearson.

Annual Review of the World Silver Industry, Shearson Lehman Brothers, 36 Monument St, London EC3, Price £75.

## Swiss banks to launch Zurich fixing

BY JOHN WICKS IN ZURICH

SWITZERLAND'S big three banks, already active in the Zurich Gold Pool, yesterday announced the establishment of a joint silver fixing.

This move is intended to assert Zurich's position as a competitor of London on the world precious metals market.

Starting next Monday, Union Bank of Switzerland, Swiss Bank Corporation and Credit Suisse will fix an official price for silver in US dollars. The fixing will take place in Zurich daily at 10.30 am.

Unlike a similar London institution, the Zurich system will be a so-called "open fixing",

physical silver trading. The leading Swiss traders are the "big three," who apart from the Zurich gold pool also operate the precious metal brokers Premier.

The step, said Mr Caballavetta, will heighten transparency "in an increasingly complex market." It would make the member banks more competitive, said Mr Caballavetta.

Imbalance. This had, he added, "unfortunately" suffered from the reintroduction of the sales tax on physical gold. London said Mr Caballavetta had also lost something of its image in metals trading in the past few years.

Standard commission on all the purchase orders will be of 0.25 per cent of the fixed price, with a minimum of \$50 or Sfr 100 per transaction. Selling orders by customers will be met at the standard price.

Zurich is, after London, the major international centre for

## Living with aluminium losses

BY IAN RODGER

THE STEADY fall of world aluminium prices to levels previously thought to be unsustainable has been a subject of wonder in the metal markets for some time.

Most analysts have assumed that in an inflationary era, with the cost of most inputs steadily rising, prices of any material could only drop for a short time before a shakeout of producers would occur.

The surprise in the aluminium industry is that production costs have actually been declining in recent years, and declining rather dramatically. This unusual phenomenon has just been documented in a study by Anthony Bird Associates, the London-based metals analysts.

The study found that the average operating cost of aluminium smelters in the western world today is 47.7 cents per pound of metal. This represents a remarkable 18 per cent decline from the level prevailing only three years ago.

Mr Tony Bird, who made the study, says that four factors have contributed to the reduction.

1.—Many very high cost smelters in Europe, the US and, in particular, in Japan, have closed, thus causing the average to come down.

2.—The price of alumina, the

raw material for making aluminium, has tumbled in the past few years because of heavy overcapacity. Roughly two tonnes of alumina are required to make one tonne of

aluminium, and the price of alumina has fallen from \$250 a tonne in early 1982 to around \$180 today.

3.—Many producers have managed to negotiate reductions in their electricity charges. It costs about 10c to produce a pound of aluminium, so the price of electricity is crucial to the smelter's viability. The Bird study says average electricity costs in the industry have dropped from 2.03 cents per kWh in 1982 to 1.62 cents.

4.—The costs of smelters outside the US have come down when expressed in dollars simply because of the rise in the value of the dollar.

Nevertheless, if average operating costs are 47.7 cents a pound, that most producers are losing money at today's price of about 46 cents. And even those who are covering their operating costs are certainly not covering their financing and charges too. Mr Bird estimates that the total costs of the average aluminium smelter are about 65 cents a pound.

So why are all these people still making aluminium?

There are, of course, several answers—a different one, in fact, for each of the 140 or so producers in the western world. In many countries it is difficult to close smelters because of a reluctance to add to unemployment. Also, most smelter operators have long term take-or-pay contracts for alumina, and so a calculation must be

made on whether or not it would cost more to close a particular smelter than to keep it open.

But Mr David Culver, president of Alcan, says there is no assurance that such a move would have the desired effect. And if it did not, what should be done next?

Mr Culver wonders if Aluminium Company of America and Reynolds Metals, the largest and second largest US producers respectively, may have hoped for such an impact with the major closure announcements they have made in the past few months. If so, they have been disappointed.

However, the fact remains—and Mr Bird's study illustrates it beyond doubt—that the current situation is unsustainable. What remains unclear is when the price will start to rise and how strongly it will recover.

Again, Mr Bird's study is helpful in indicating that the recovery will probably be pretty sluggish. It points out that more than 80 per cent of western world capacity of 13.1m tonnes can operate profitably at a price of 60 cents a pound. In other words, it is likely that if the price does start to rise, a lot of smelters will start up again, thus stifling or at least slowing the upward trend.

Aluminium Production Costs, Anthony Bird Associates, 193 Richmond Road, Kingston upon Thames, Surrey KT2 5DD, £3,300.

LONDON  
MARKETS

CASH COPPER closed at the lowest level for two years on the London Metal Exchange yesterday as prices continued their recent bear trend. Cash higher grade metal ended \$5.50 lower at \$329 a tonne, taking the fall in the last three months position, down only \$2.50 at \$344.75 a tonne, held above the two year low reached during the day on Wednesday. Zinc also continued its fall with the cash quotation ending \$8.50 down at \$408 a tonne. It has now fallen \$22 since the end of last week. Dealers said the falls were influenced by firmer sterling against the dollar. But Aluminium resisted the downward pressure from currencies in regaining \$4 of the week's earlier fall at \$250 a tonne. The rise was attributed to speculative buying. On the gas oil futures market downward pressure continued to be felt from the tone on the physical oil market. The January position closed at \$262.50 a tonne adding \$4.50 to falls of \$5.25 on Tuesday and \$6 on Wednesday.

LME prices supplied by Amalgamated Metal Trading.

Official closing (am): Cash 655.56 (655.56), three months 670.5 (670.5), settlement 655 (655), Final Korb 676.3-7, Turnover: 20,700 tonnes.

Official closing (am): Cash 813.4 (813.4), three months 829.40 (829.40), settlement 813 (813), Final Korb 823.3 (823.3), three months 847.5 (847.5), settlement 833 (833), Final Korb 846.5-7, Turnover: 21,150 tonnes. US Producer prices 64.50-65 cents per lb.

Official closing (am): Cash 225.5 (225.5), three months 237.75 (237.75), settlement 225 (225), Final Korb 232.3 (232.3), three months 247.5 (247.5), settlement 233 (233), Final Korb 246.5-7, Turnover: 18,750 tonnes per lb.

Official closing (am): Cash 2720.50 (2720.50), three months 2785.70 (2785.70), settlement 2720 (2720), Final Korb 2735.3 (2735.3), three months 2815.5 (2815.5), settlement 2725 (2725), Turnover: 234 tonnes.

Official closing (am): Cash 2720.50 (2720.50), three months 2785.70 (2785.70), settlement 2720 (2720), Final Korb 2735.3 (2735.3), three months 2815.5 (2815.5), settlement 2725 (2725), Turnover: 234 tonnes.

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## LONDON STOCK EXCHANGE

## MARKET REPORT

## RECENT ISSUES

# Attempt to emulate Wall St strength ends in failure and equities close lower on day

## Account Dealing Dates

\*First Declared Last Account  
Dealings from Dealings Day  
Nov 21 Nov 22 Dec 2  
Nov 22 Dec 2 Dec 16  
Dec 16 Dec 16 Dec 30  
Dec 30 Dec 30 Jan 1

Leading shares failed to emulate the strong performance of Wall Street on Wednesday. The market to London opened confidently on hopes that investment demand would revive after the recent lull. Brokers were impressed with the previous session's rebound from Tuesday's low levels and cited this as an underpinning influence.

The two main indices both showed sharp gains within minutes of the start but it became evident a while later that buyers were not prepared to chase values higher. Funds available for new investment were limited, being no doubt depleted by the subscription for the Laura Ashley issue; it was suggested that nearly £10m had been put up for the near-£20m of stock offered to the public.

Top-quality industrial shares began to ease back and traders were settling down for an uneventful day when a mid-session burst of profit-taking erupted. The sales were initially aimed at oil shares and the sector, already sensitive to spot oil price trends, reacted nervously. Most areas of the market were later caught up in the uncertainty and many current favourite shares suffered.

Selected high-flying shares fell back and, to the absence of any guide from New York, a general feeling of unease continued into the after-hours trade. Finally the FT Ordinary Share Index ended 8.6 up on the 10 am calculation. The FT-SE 100 Share Index portrayed a similar picture, ending 8.7 lower at 1,428.3.

Sterling's continued firmness against the dollar and some other leading currencies gave support to a widespread view. Comment on the Government's funding needs after Wednesday's sell-off of the latest £10 offering also contributed to the tone. Demand soon dried up, however, and prices later struggled to hold the early gains. The new stock, £40-paid Exchequer 1961, 40 per cent Convertible 1961, achieved a prompt sale in the dealings, touching 40½ before closing at 40½.

Insurances below best  
Investors returned for insurances and, although closing levels were below the day's best, gains ranged to 10. Sun Alliance added 10 to 550p, after 550p, while Royals put on 8 at 780p, after 777p, and General Accident 5 to 720p, after 715p. Commercial Union handled a couple of pence in 23½, after 23½.

Distillers remains in the limelight following a meeting with analysts and advanced to a new high of 51½ before settling 10 up on balance at 510p. Arguably, still expected to launch a bid for Distillers next week, eased a penny to 37½. Breweries were lively. Once again, Allied-Lyons led the way, rising 9 more to 20½, after 20p, awaiting a fresh initiative from Elders Ltd.

Scottish and Newcastle rallied to 19½, after 19p, but Bass, preliminary figures expected next Thursday, eased a few pence to 66½.

John Laing and George Wimpey's decision to withdraw staff from Saudi Arabia because of payment difficulties depressed both companies' share prices, the former reacted to 317p, before closing a net 23 down at 322p, while the latter ended 4 lower to 125p, after 129p. Other Contracting and Construction issues closed well below the best having been very firm in the morning. The latter's takeover of 52½ prior to closing 6 dearer at 52½, while AMEC, up to 250p initially, finished 1 higher at 248p, after 247p.

Abertoe's Construction remained a good market and added 4 more at 236p, while French Rail hardened 3 to 252p, pending further Woodrow developments. Elsewhere, Redland rose 9 to 37½ following good interim results.

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## FINANCIAL TIMES STOCK INDICES

	Nov. 28	Nov. 27	Nov. 26	Nov. 25	Nov. 24	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Oct. 31	Oct. 30	Oct. 29	Oct. 28	Oct. 27	Oct. 26	Oct. 25	Oct. 24	Oct. 23	Oct. 22	Oct. 21	Oct. 20	Oct. 19	Oct. 18	Oct. 17	Oct. 16	Oct. 15	Oct. 14	Oct. 13	Oct. 12	Oct. 11	Oct. 10	Oct. 9	Oct. 8	Oct. 7	Oct. 6	Oct. 5	Oct. 4	Oct. 3	Oct. 2	Oct. 1	Sept. 30	Sept. 29	Sept. 28	Sept. 27	Sept. 26	Sept. 25	Sept. 24	Sept. 23	Sept. 22	Sept. 21	Sept. 20	Sept. 19	Sept. 18	Sept. 17	Sept. 16	Sept. 15	Sept. 14	Sept. 13	Sept. 12	Sept. 11	Sept. 10	Sept. 9	Sept. 8	Sept. 7	Sept. 6	Sept. 5	Sept. 4	Sept. 3	Sept. 2	Sept. 1	Aug. 31	Aug. 30	Aug. 29	Aug. 28	Aug. 27	Aug. 26	Aug. 25	Aug. 24	Aug. 23	Aug. 22	Aug. 21	Aug. 20	Aug. 19	Aug. 18	Aug. 17	Aug. 16	Aug. 15	Aug. 14	Aug. 13	Aug. 12	Aug. 11	Aug. 10	Aug. 9	Aug. 8	Aug. 7	Aug. 6	Aug. 5	Aug. 4	Aug. 3	Aug. 2	Aug. 1	July 31	July 30	July 29	July 28	July 27	July 26	July 25	July 24	July 23	July 22	July 21	July 20	July 19	July 18	July 17	July 16	July 15	July 14	July 13	July 12	July 11	July 10	July 9	July 8	July 7	July 6	July 5	July 4	July 3	July 2	July 1	June 30	June 29	June 28	June 27	June 26	June 25	June 24	June 23	June 22	June 21	June 20	June 19	June 18	June 17	June 16	June 15	June 14	June 13	June 12	June 11	June 10	June 9	June 8	June 7	June 6	June 5	June 4	June 3	June 2	June 1	May 31	May 30	May 29	May 28	May 27	May 26	May 25	May 24	May 23	May 22	May 21	May 20	May 19	May 18	May 17	May 16	May 15	May 14	May 13	May 12	May 11	May 10	May 9	May 8	May 7	May 6	May 5	May 4	May 3	May 2	May 1	April 30	April 29	April 28	April 27	April 26	April 25	April 24	April 23	April 22	April 21	April 20	April 19	April 18	April 17	April 16	April 15	April 14	April 13	April 12	April 11	April 10	April 9	April 8	April 7	April 6	April 5	April 4	April 3	April 2	April 1	March 31	March 30	March 29	March 28	March 27	March 26	March 25	March 24	March 23	March 22	March 21	March 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# FINANCIAL TIMES

## WORLD STOCK MARKETS

### EUROPE

## Busy road on the way to peaks

THE ROAD to record peaks was busy again in Europe yesterday although the absence of many foreign buyers, largely US investors, tended to deflate the level of activity on some of the exchanges.

Amsterdam enjoyed the carry-over of sentiment from the record overnight performance on Wall Street and the ANP-CBS General index gained 1.6 to an all-time high of 239.7.

Internationals were mixed with Royal Dutch caught between the twin pressures of a lower dollar and weaker oil prices. The group eased Ft 2.40 to Ft 183.20.

Alko, recently unsettled by court developments in the US, firmed 60 cents to Ft 138.60 after details of its bid to take over the UK paints group Blundell-Pennigle.

Late selling pressures developed among the financials with ABN easing Ft 1 to Ft 548 although NMB stole the show with its Ft 9 jump to Ft 227.50.

Amro turned 40 cents lower to finish at Ft 99.80. The bank suggested that its troubled Voskamp subsidiary would not pose a problem during the current year because provisions had been made previously against Amro earnings for a possible Voskamp failure.

A sense of déjà vu prevailed in Zurich as bank shares recorded solid gains intertwined with profit-taking and a late flurry of buying in much the same fashion that occurred on Wednesday.

The Swiss Bank Industrial index scored a relatively large 3.5 point rise to an all-time peak of 538.6 while other leading sub-indices scored record highs.

Domestic private and institutional investors took over from foreign buyers although support tended to be patchy and quite selective with Nestlé and Sandoz the most active. The former added Sfr 35 to Sfr 8.125 while the latter managed to pick up Sfr 75 to Sfr 10.075.

Brown Boveri was a focus of attention again ahead of its statement on Monday about plans for the future of its 56 per cent-owned West German subsidiary. The engineer posted a modest Sfr 20 rise to Sfr 1,920.

The introduction of a new structure for bourse fees, which would have allowed free negotiation for deals in Swiss bonds and shares of more than Sfr 2m, has been delayed until the end of the year, because of computer delays. The scheme, originally due to take effect on Monday, will replace current fixed commission of 1/4 of 1 per cent with a staggered structure allowing Swiss banks to compete more freely on large contracts.

Milan staged a mid-session rebound from early weakness to settle at another record level as the Banca Commerciale index put on 2.35 more to 434.73.

Insurers were again active. Generali managed an impressive Ft 2,310 rise to Ft 173,500 and posted further gains in after-bourse trading. Ras, however, turned Lt 1,450 cheaper to Lt 135,050 while Toro eased Lt 50 to Lt 23,310.

Among banks, Mediobanca's reappointment of Mr Enrico Cuccia to the board and consideration of its privatisation plans merited a Lt 600 recovery to Lt 136,000. BNA inched Lt 10 higher to Lt 7,000.

Frankfurt succumbed to an overwhelming dose of lethargy with corporate news failing to trigger any investor response while the weaker dollar tended to keep some operators close to the sidelines. The Commerzbank index fell 4.0 to 1,736.0.

BASF declined DM 3.50 to DM 263 despite a 33 per cent surge in nine-month profits. Deutsche Bank's 10-month figure, although very strong, did not impress and the bank shed DM 8 to DM 685.50.

BMW, raising its stake in Loewe Opta with a share purchase from Dresdner Bank, added DM 2 to DM 572. Bonds were quiet with technical rises of up to 10 basis points. The Bundesbank sold a small DM 2m of paper after purchasing DM 11.4m on Wednesday.

Brussels recovered briskly from the lower trading zones earlier this week while records were set in Paris and Stockholm. In the latter, bourse chief Mr Bengt Ryden criticised the unsettled nature of the Swedish stock market and urged investors to behave more responsibly in order to avoid further political regulation.

Madrid closed lower in quiet trading.

### LONDON

## Early gains succumb to profit-takers

HOPES that investment demand would revive after the recent lull buoyed early trading in London yesterday. But by mid-session a burst of profit-taking erupted and prices began to slide.

Finally, the FT Ordinary share index settled 5.9 lower at 1,133.0.

Funds available for new investment were limited, depleted by the over-subscribed Laura Ashley issue.

Selected high-flying shares groups fell back. Habitat Mothercare dropped 24p to 540p, Burton 21p to 572p and Harris Queensway 12p to 270p.

Sterling's continued firmness gave support to gilts, although demand soon dried up and prices later struggled to hold their gains.

Chief price changes, Page 31; Details, Page 30; Share information service, Pages 28-29

### SINGAPORE

SHORT-COVERING on the final day of the current settlement month in Singapore helped prices recover some of their early heavy losses and stocks ended only marginally lower for the eighth consecutive session.

The day's best performers were those stocks most severely mauled by the week-long Pan Electric crisis. A consensus has still not yet been reached on a rescue plan for the debt-stricken group. The Singapore Airlines public offering was oversubscribed 2.6 times.

### AUSTRALIA

THE BEARISH tone continued in Sydney yesterday where a dull market was briefly enlivened by special sales of BHP stock totalling A\$87.8m.

A parcel of 8m BHP shares was sold at A\$8.80 with Bell Group chief Mr Robert Holmes & Court rumoured to be the buyer and 2m crossed at A\$8.40 with the head of Adsteam Mr John Spalvin the possible purchaser.

BHP ended steady at A\$8.40 after trading as low as A\$8.34.

Mining issues were lower across the board. CRA lost 8 cents to A\$5.38, Western Mining 3 cents to A\$3.30 and North Broken Hill shed 10 cents to A\$2.18.

### HONG KONG

HEAVY afternoon selling pushed Hong Kong lower and the Hang Seng index shed 20.88 to 1,685.50.

After the market closed, Cathay Pacific, the colony's flag carrier, announced that it will make a public offer in the first half of next year.

The price of Swire Pacific, majority shareholder in the airline group, has surged recently on rumours of the public flotation but yesterday dropped 10 cents to HK\$28.20. Hongkong Bank, which has the remaining 30 per cent stake in Cathay Pacific, was 20 cents lower at HK\$7.50.

### SOUTH AFRICA

AS A RESULT of the weaker bullion price, shares closed easier in Johannesburg.

Kloof lost 75 cents to R21 and Welcom shed a similar amount to R21. Buffels dropped R2 to R80 while Driefontein ended R1.75 lower at R32.75.

Free State Geduld, suspended last week to allow talks over a proposed merger of its mines, shed R4 to R75.

### CANADA

THE HIGHER trend continued in Toronto yesterday after Wednesday's solid 19 point climb to near record heights.

Utilities registered the strongest gains with Bell Canada trading 3 1/2% higher at after raising its quarterly dividend. Bell's 52 per cent owned Northern Telecom was also moving upwards, adding 3 1/2% to C\$45 1/2.

Most sectors showed narrow advances in Montreal.

### US MUTUAL FUNDS

## The sucker may prove to be a sage

THE SOARING US stock markets have prompted record buying of mutual funds by the small private investor, who has switched his preference from the money market to common stock funds, writes Terry Byland in New York.

October sales of mutual funds were the highest monthly figure on record at \$12.3bn, lifting sales so far this year to \$89.3bn.

In 1984, when the stock market was moving with uncertainty, mutual fund sales totalled only \$45.9bn. With the US stock markets still pounding ahead, this year's total sales seem certain to be more than double the 1984 total.

Moreover, the October sales figures indicated that investors were moving back into those funds investing in common stocks and reversing the trend of previous months.

Many mutual fund sales effectively represent investment of individual retirement accounts (IRA) which US citizens are allowed to create under favourable tax legislation.

During the years of high interest rates, many IRA accounts were invested in money market funds, which in turn invested in the range of short-term money market instruments, including bank certificates of deposit and Treasury bills.

Money market account rates are now at their lowest level since 1980 and many private investors have evidently been attracted by the upward surge in

stocks, which has carried the Dow average through the 1,400 level and onward towards 1,500 almost without a pause.

More than 60 per cent of the October sales were, however, still in the long-term income funds which appeal to investors, to whom their mutual fund is effectively a private pension scheme.

For investors seeking this kind of investment, it was the government income funds and the long-term municipal issues which remained the most attractive.

These investment vehicles have now been joined by the mortgage-backed security, one of Wall Street's most rapidly growing business divisions. These offer a predictable long-term cash flow based

Wall Street was closed yesterday for the Thanksgiving Day holiday.

on mortgage repayments. Highly favoured in this sector were funds invested in the pass-through certificates issued by the government National Mortgage Association.

The swing back to equity funds suggests that private investors have shown a little more wisdom than they are sometimes credited with. In October, with the Dow average around 1,350, investors in equity mutual funds were investing in a stock market which still had a long way to advance.

In the past, the private investor, especially the kind of unsophisticated investor who buys mutual funds, has been satirised as the sucker who always buys in at the top and then, crestfallen, sells out when his investment, and the market, have hit the bottom.

In fact some analysts claim that a record in equity mutual fund sales is a bear signal, telling the canny investor to run for cover. It is true that mutual fund sales, which slump in bear markets, have taken a long time to catch up with the present bull market on Wall Street.

There have been signs that the stock market may be suffering from a surfeit of ready cash. On Wednesday, when the professionals expected a quiet session before departing for the Thanksgiving holiday, stock prices suddenly burst ahead in heavy trading.

There were some extraordinary gains in sectors which had already risen sharply on perfectly justifiable investment criteria.

Pharmaceutical stocks, for example, have been strong ever since the group of five finance ministers disclosed their plans to lower the dollar. But Wednesday saw Merck, Pfizer, Upjohn, Bristol-Myers and most of the well-known names suddenly heading higher.

When the time comes to write the obituaries on the great bull market of the mid-1980s, the financial historians will be able to tell us whether the mutual fund investor got into the market too late - or just in time.

### TOKYO

## Worried by uncertain rate trend

SMALL-LOT SELLING continued to depress large capital, blue chip and budget-related issues, driving share prices moderately lower in Tokyo yesterday, writes Shigeo Nishikawa of Jiji Press.

Despite Wall Street's overnight rise to a new high, institutional investors and business corporations shied away from entering the market because of uncertainty over the outlook for interest rates at home and abroad. Speculators sought incentive-backed issues to obtain short-term capital gains.

The Nikkei average shed 36.65 from the previous day to 12,741.19. Volume decreased to 379.70m shares from Wednesday's 501.99m. Declines outnumbered advances by 443 to 372, with 137 issues unchanged.

Citizen Watch, which had formed a business tie-up with Arimura Institute of Technology for the manufacture and sale of integrated circuit cards, topped the active list with 20.09m shares changing hands and rose Y15 to Y530.

OKI Electric advanced Y10 to Y740 on lingering rumours of a capital or business tie-up with IBM and Nippon Telegraph and Telephone. The issue was the second busiest with 15.50m shares traded.

Nippon Sheet Glass, third with 10.09m

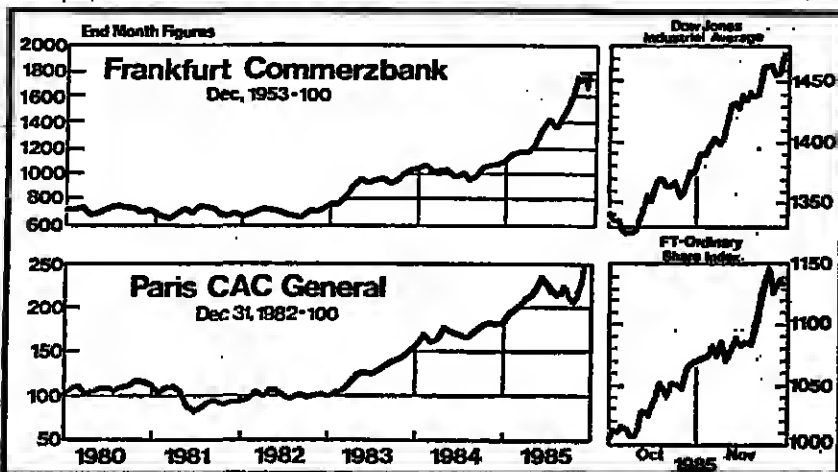
shares, gained Y9 to Y650 on reports that it will participate in a new joint company to be set up with Hoya and a government corporation for the development of optical memory devices. But Hoya fell Y20 to Y2,270.

Investor interest in large capital stocks remained weak.

The bond market started nervously following the Bank of Japan's request on Wednesday for banks qualified to deal in government and other public bonds to submit daily reports on volumes traded.

Later, however, expectations for further falls in US interest rates grew, improving the market's mood.

### KEY MARKET MONITORS



#### STOCK MARKET INDICES

NEW YORK	Nov 28	Previous	Year ago
DJ Industrials	closed	1,475.69	1,205.39
DJ Transport	closed	683.17	528.9
DJ Utilities	closed	164.44	145.0
S&P Composite	closed	202.54	165.02
LONDON	Nov 28	Prev	Year ago
FT Ord	1,133.0	1,138.9	825.8
FT-SE 100	1,429.3	1,436.0	1,187.5
FT-A All-share	692.64	695.04	563.20
FT-A 500	761.17	764.68	814.06
FT Gold mines	288.9	299.0	550.5
FT-A Long gilt	10.27	10.28	10.13

TOKYO	Nov 28	Previous	Year ago
Nikkei	12,741.19	12,777.84	11,248.1
Tokyo SE	1,006.70	1,008.10	852.93

AUSTRALIA	Nov 28	Previous	Year ago
All Ord	991.5	994.5	751.2
Metals & Mins	493.0	497.7	441.0

AUSTRIA	Nov 28	Previous	Year ago
Credit Aktien	115.4	120.37	58.52

BELGIUM	Nov 28	Previous	Year ago
Belgian SE	2,960.48	2,947.39	—

CANADA	Nov 28	Previous	Year ago
Toronto	1,911.5	1,918.1	1,918.0
Metals & Mins	2,834.2	2,830.8	2,384.9
Montreal	137.66	137.29	118.43

DENMARK	Nov 28	Previous	Year ago
SE	n/a	224.18	168.78

FRANCE	Nov 28	Previous	Year ago
CAC Gen	249.7	248.7	181.5
Ind. Tendance	143.8	142.5	100.2

WEST GERMANY	Nov 28	Previous	Year ago
FAZ-Aktien	588.95	587.85	373.23
Commerzbank	1,736.0	1,740.0	1,091.6

HONG KONG	Nov 28	Previous	Year ago
Hang Seng	1,685.50	1,706.38	1,118.63

ITALY	Nov 28	Previous	Year ago
Banca Coml	434.73	432.38	217.17

NETHERLANDS	Nov 28	Previous	Year ago
ANP-CBS Gen	239.7	238.1	179.4
ANP-CBS Ind	215.6	212.9	140.8

NORWAY	Nov 28	Previous	Year ago
Ose SE	400.30	398.54	275.79

SINGAPORE	Nov 28	Previous	Year ago
Straits Times	656.43	697.31	832.66

SOUTH AFRICA	Nov 28	Previous	Year ago
JSE Golds	1,222.5	1,044.2	977.0
JSE Industrials	—	1,044.6	977.0

SPAIN	Nov 28	Previous	Year ago
Madrid SE	133.61	134.3	102.5

SWEDEN	Nov 28	Previous	Year ago
J & P	1,611.84	1,610.70	1,364.89

SWITZERLAND	Nov 28	Previous	Year ago
Swiss Bank Ind	538.6	535.9	376.3

WORLD	Nov 27	Previous	Year ago
Capital Int'l	245.7	244.5	183.9

#### COMMODITIES

(London)	Nov 28	Prev
Silver (spot fixing)	418.25p	422.80p
Copper (cash)	£328.00	£334.50
Coffee (Jan)	£1,860.50	£1,867.50
Oil (spot Arabian Light)	\$27.85	\$27.95

#### GOLD (per ounce)

	Nov 28	Prev
London	\$326.50	\$328.50
Zurich	\$326.65	\$328.40
Paris (fixing)	\$328.54	\$332.24
Luxembourg	\$327.00	\$330.50
New York (Dec)	closed	\$325.70

#### CURRENCIES

(London)	Nov 28	Previous	Nov 28	Previous
U.S. DOLLAR	1.477	1.474	1.477	1.474
DM	2.5285	2.542	3.735	3.7475
Yen	201.5	201.0	297.5	296.25
Sfr	7.72	7.745	11.4025	11.415
FFr	2.088	2.08	3.085	3.08
Guilder	2.844	2.857	n/a	4.21
Lira	1,711.0	1,717.0	n/a	2,530.5
BPf	51.25	51.55	n/a	76.0
C\$	1.3775	1.37815	n/a	2.0326

#### INTEREST RATES

Euro-denominated (3-month offered rate)	Nov 28	Prev
£	11%	11%
Sfr	4%	4%
DM	4%	4%
FFr	9%	9%

#### FT London Interbank fixing (offered rate)

3-month U.S.\$	8%	8%
6-month U.S.\$	8%	8%
U.S. 3-month CDs	closed	7%
U.S. 3-month T-bills	closed	7.15

#### U.S. BONDS

Treasury	Nov 28	Price	Yield	Price	Yield
8% 1987	closed	—	100%	8.50	—
9% 1992	closed	—	101%	8.48	—
9% 1995	closed	—	99%	9.64	—
9% 2015	closed	—	99%	9.91	—

#### Treasury Index

Maturity (years)	Return Index	Nov 28	Day's change	Yield	Day's change
1-30	closed	—	9.18	—	—
1-10	closed	—	8.91	—	—
1-5	closed	—	8.44	—	—
3-5	closed	—	9.13	—	—
15-30	closed	—	10.15	—	—

#### Source: Merrill Lynch

#### Corporate

AT & T	Nov 28	Price	Yield	Price	Yield
10% June 1990	closed	—	102%	9.70	—
3% July 1990	closed	—	84%	7.85	—
8% May 2000	closed	—	87%	10.48	—

#### Yarac

10% May 1993	closed	—	100	10.675
Federated Dept Stores				
10% May 2013	closed	—	96%	11.15
Abbot Lab				
11.80 Feb 2013	closed	—	104%	11.25
Alcoa				